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UNITED STATES DISTRICT COURT
CENTRAL DISTRICT OF CALIFORNIA
WESTERN DIVISION – LOS ANGELES

LA ALLIANCE FOR HUMAN)	
RIGHTS, ET AL.,)	
)	
PLAINTIFFS,)	
)	
vs.)	CASE NO. 2:20-CV-02291-DOC-KES
)	
CITY OF LOS ANGELES, ET AL.,)	LOS ANGELES, CALIFORNIA
)	OCTOBER 2, 2024
DEFENDANTS.)	(9:07 A.M. TO 11:26 A.M.)
_____)	(11:37 A.M. TO 11:42 A.M.)

SESSIONS 1 AND 2
STATUS CONFERENCE
BEFORE THE HONORABLE DAVID O. CARTER
UNITED STATES DISTRICT JUDGE

APPEARANCES:	SEE NEXT PAGE
COURT REPORTER:	RECORDED, COURTSMART
COURTROOM DEPUTY:	KARLEN DUBON
TRANSCRIBER:	DOROTHY BABYKIN COURTHOUSE SERVICES 1218 VALEBROOK PLACE GLEN DORA, CALIFORNIA 91740 (626) 963-0566

PROCEEDINGS RECORDED BY ELECTRONIC SOUND RECORDING.
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APPEARANCES:

FOR PLAINTIFF LA ALLIANCE FOR HUMAN RIGHTS, ET AL.:

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MATHEW DONALD UMHOFER
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APPEARANCES: (CONTINUED)

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FOR INTERVENOR:

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LEGAL AID FOUNDATION OF L.A.
1550 WEST 8TH STREET
LOS ANGELES, CALIFORNIA 90017

SPECIAL MASTERS:

MICHELE MARTINEZ

SPEAKERS:

DIANE RAFFERTY
ALVAREZ & MARSAL

LAURA COLLIER
ALVAREZ & MARSAL

1 LOS ANGELES, CALIFORNIA; OCTOBER 2, 2024; 9:07 A.M.
2 THE COURT: COUNSEL, JUST REMAIN SEATED.
3 LET'S BEGIN WITH LA ALLIANCE.
4 AND YOUR APPEARANCE, PLEASE.
5 MR. UMHOFFER: OH, SORRY, YOUR HONOR. GOOD MORNING.
6 MATTHEW UMHOFFER ON BEHALF OF THE LA ALLIANCE.
7 THE COURT: OKAY.
8 IS ELIZABETH GOING TO BE HERE TODAY?
9 MR. UMHOFFER: SHE'S -- SHE IS ON HER WAY.
10 THE COURT: OKAY. FINE.
11 NOW, ON BEHALF OF THE CITY.
12 MS. HOANG: GOOD MORNING, YOUR HONOR.
13 ARLENE HOANG, DEPUTY CITY ATTORNEY.
14 THE COURT: NICE SEEING YOU AGAIN.
15 MS. MARIANI: GOOD MORNING, YOUR HONOR.
16 DEPUTY CITY ATTORNEY JESSICA MARIANI.
17 THE COURT: IT'S A PLEASURE.
18 MS. HASHMALL: GOOD MORNING.
19 MIRA HASHMALL FOR THE COUNTY OF LOS ANGELES.
20 THE COURT: JUST REMAIN SEATED. THAT'S FINE. THAT WAY
21 WE CAN PICK UP YOUR VOICES.
22 IT'S GOOD SEEING YOU, MIRA.
23 I WANT TO THANK THE INTERPRETERS AND THE BOARD OF
24 SUPERVISORS, ESPECIALLY RECOGNIZE LINDSAY HORVATH. I HAVE NO
25 JURISDICTION OVER YOU. SO, IT'S APPRECIATED THAT YOU'D

1 VOLUNTARILY APPEAR. AND I WANT TO PUT THAT ON THE RECORD.

2 MS. HORVATH: GOOD MORNING, YOUR HONOR.

3 THE COURT: ON BEHALF OF – SHAYLA.

4 MS. MYERS: SHAYLA MYERS ON BEHALF OF THE INTERVENORS.

5 THE COURT: ALL RIGHT.

6 ONE OF THE THINGS THAT WE HAD HOPED TO ACCOMPLISH
7 WHEN MAYOR BASS PLEDGED TO A THIRD PARTY AUDIT ALONG WITH THE
8 CHAIRMAN OR -- I'M SORRY, THE PRESIDENT OF THE L.A. CITY COUNCIL,
9 WAS AN AUDIT THAT WOULD BE TIMELY AND COST EFFICIENT BUT BE
10 BROAD ENOUGH.

11 BECAUSE HISTORICALLY THE CITY HAD TAKEN THE PLACE THAT
12 IF THE PROGRAM WAS UNDER THE MAYOR'S AUSPICES, THAT THERE
13 COULDN'T BE AN AUDIT. AND THERE'S SOMEWHAT OF A CONFLICT
14 BETWEEN THE CONTROLLER AND MATT ZAEBO AND THE CITY
15 CONCERNING THE AUTHORITY OF THE CONTROLLER.

16 THE AUDIT BY A&M ORIGINALLY HAD A PRICE OF 2.6 OR 2.7 TO
17 4.1 OR 2. AND I'M OFF A LITTLE BIT IN TERMS OF THE NUMBERS.

18 THE CITY COUNCIL CHOSE TO COME BACK AND VOTE 2.2,
19 ABOUT 500 TO 600 THOUSAND DOLLARS UNDER THE AMOUNT.

20 NOT ONLY ARE YOU ENTITLED TO DO THAT, YOU HAVE THE
21 PURSE STRINGS IN A SENSE. THE COURT DOESN'T.

22 BUT AT THAT TIME I WAS CONCERNED ABOUT JUST THE
23 MINIMUM NUMBER NOT BEING PUT FORTH BY THE CITY. BUT I WAS
24 WORRIED ABOUT ANY EXPANSION. AND MS. MYERS VERY EFFECTIVELY
25 PERSUADED THE COURT LAST TIME THAT THIS AUDIT COULDN'T BE

1 COMPLETE WITHOUT THE POLICE BEING AUDITED.

2 AND AFTER LISTENING TO THAT, I ABSOLUTELY AGREE.

3 SO, HOPEFULLY THE INCREASE IS MODEST. AND I WANT TO
4 THANK THE COUNCIL AND CONVEY THAT BACK TO THEM. THEY TOOK
5 THAT UP IMMEDIATELY, ASKED THAT SUM OF MONEY, WHICH STILL IS
6 UNDER THE MINIMAL 2.7 THAT A&M STATED THAT THEY COULD CONDUCT
7 THE AUDIT FOR.

8 I DON'T WANT THIS AUDIT IN NOVEMBER TO CATCH ANY OF US
9 BY SURPRISE. SO, WE'VE HAD ONE A&M UPDATE ALREADY. AND I'D LIKE
10 YOU TO LISTEN TO A LITTLE BIT OF THE INFORMATION THAT I RECEIVED
11 AND MY SPECIAL MASTER HAS RECEIVED FROM THE AUDITORS TODAY SO
12 THAT COME NOVEMBER YOU MIGHT AS WELL -- ON THE CITY'S SIDE.

13 AND IF WE'RE RUNNING INTO PROBLEMS WE TRY TO RESOLVE
14 THOSE NOW EFFICIENTLY AND HAVE THAT DISCUSSION OPENLY TODAY.

15 I KNOW THAT MAYOR BASS CAN'T BE HERE. SHE WOULD
16 NORMALLY BE HERE. APPARENTLY SHE'S IN MEXICO.

17 BUT HER STAFF -- WOULD YOU JUST RAISE YOUR HAND.
18 YOU'RE HERE WITH OUR APPRECIATION.

19 I ALSO KNOW THAT THERE'S BEEN AN INFORMAL BACK
20 CHANNEL THAT THERE MAY BE A REQUEST FOR A TWO-WEEK EXTENSION
21 TODAY.

22 IS THAT RIGHT, MICHELE?

23 SPECIAL MASTER MICHELE MARTINEZ: UH-HUH.

24 THE COURT: AND, MICHELLE, WOULD YOU EXPLAIN THAT
25 REQUEST.

1 SPECIAL MASTER MICHELLE MARTINEZ: WELL, I WOULD WAIT
2 UNTIL --

3 THE COURT: OH, I'LL WAIT TILL WE GET THERE.

4 ALL RIGHT. I'D LIKE A&M TO COME FORWARD AND MAKE YOUR
5 PRESENTATION TODAY.

6 AND THIS IS AT THE COURT'S REQUEST.

7 I ALSO WANT TO RECOGNIZE THE AUDITOR/CONTROLLER BEING
8 HERE. I DIDN'T SEE YOU.

9 THANK YOU VERY MUCH.

10 AND I LOOK FORWARD TO YOUR PRESENTATION.

11 AND, REMEMBER, THERE'S TWO AUDITS IN A SENSE TAKING
12 PLACE.

13 ONE IS WHAT I'M GOING TO CALL THE A&M AUDIT. THAT'S
14 LOOKING BACKWARDS TO WHERE AND HOW THE MONEY WAS SPENT.

15 AND I THINK MAYOR BASS AND I SHARE THE SAME. AND I THINK
16 MS. HORBATH DOES ALSO -- HORVATH DOES ALSO. BUT I HAVEN'T
17 SPOKEN TO YOU ABOUT THAT IS THAT WE CAN'T MAKE EFFECTIVE
18 DECISIONS ON THE CITY AND COUNTY'S PART UNLESS WE KNOW WHERE
19 THAT MONEY IS GOING, HOW IT'S BEING SPENT, WHAT THE RESULTS ARE.
20 OTHERWISE WE'RE JUST VOTING MONEY.

21 THE COURT HAD HAD A HEARING IN 2022 IN WHICH WE
22 BELIEVED AND MADE A RECORD THAT TENS OF MILLIONS OF DOLLARS, IF
23 NOT HUNDREDS OF MILLIONS OF DOLLARS, HAD BEEN UNACCOUNTED
24 FOR IN THE 2019 TIMEFRAME. AND IT CAUSED US GREAT CONCERN.

25 THE SECOND PART OF THE AUDIO IS NOT AN AUDIT. IT'S WHAT I

1 CALL "A GOING FORWARD." IT'S AN ATTEMPT TO HAVE TRANSPARENCY
2 AND HAVE A WEBSITE WHERE IF WE RECEIVE AN INVOICE, WE ALSO
3 RECEIVE --

4 (BRIEF INTERRUPTION IN PROCEEDINGS.)

5 THE COURT: I WANT TO RECOGNIZE THE PRESIDENT OF THE
6 COUNCIL HARRIS-DAWSON.

7 SIR, COME UP AND BE COMFORTABLE. IT'S NICE TO HAVE YOU
8 HERE. VERY MUCH APPRECIATED. I KNOW THE MAYOR CAN'T BE HERE
9 TODAY.

10 THE SECOND PART OF THIS IS WHAT I CALL "GOING FORWARD."
11 LET'S JUST ASSUME THAT THAT MONEY HAS BEEN SPENT, THAT
12 WE'RE NOT GOING TO GET THAT MONEY BACK, THAT THERE COULD BE
13 CRITICISM, ET CETERA.

14 REGARDLESS, GOING FORWARD THE INVOICES SHOULD HAVE
15 THE SUBSTANTIATING PAPERWORK FOR WHAT THAT INVOICE STANDS
16 FOR.

17 AND WE'VE SEEN TOO MANY INVOICES WITH A ONE-LINE WITH A
18 REQUEST FROM DIFFERENT AGENCIES. AND I WON'T EMBARRASS THEM
19 TODAY. ONE LONE DATE, NO SUBSTANTIATING INFORMATION.

20 AND WE COULD SPECULATE THAT THIS WAS SET UP BY
21 PROVIDERS TO GET PAID AND IT WAS PROVIDER ORIENTED.

22 GOING FORWARD IT SEEMS THAT WE SHOULD HAVE
23 TRANSPARENCY WITH THESE INVOICES THAT THE CITY AND THE COUNTY
24 MAY BE PAYING. AND THAT WE SHOULD KNOW WHAT THE UNDERLYING
25 WORK WAS THAT WAS PERFORMED SO ONCE AGAIN YOU CAN MAKE GOOD

1 DECISIONS ON BEHALF OF THE CITY AND THE COUNTY.

2 SO, THERE'S TWO THINGS TAKING PLACE TODAY.

3 YOU'RE ABOUT TO HEAR FROM A&M, AND THAT'S WHAT I CALL
4 THE BACKWARDS-LOOKING AUDIT, WHAT HAPPENED ON THE ROME APP
5 AGREEMENT, THE LA ALLIANCE AGREEMENT AND INSIDE SAFE.

6 AND THEN GOING FORWARD, THEY HOPEFULLY WOULD PUT
7 OUR PROVIDERS ON NOTICE SO THAT THEY CAN GET THOSE DOCUMENTS
8 IN GOING FORWARD SO YOU CAN SEE HOW THIS MONEY IS BEING SPENT.
9 AND THAT THIS IS TRANSPARENT AND ON A PUBLIC WEBSITE.

10 SO, I'M GOING TO TURN THIS OVER. I CERTAINLY KNOW EACH
11 OF YOU. BUT WOULD YOU STATE YOUR NAME SO THE PARTIES KNOW
12 WHO YOU ARE.

13 MS. RAFFERTY: GOOD MORNING, YOUR HONOR.

14 I'M DIANE RAFFERTY FROM ALVAREZ & MARSAL.

15 MS. COLLIER: GOOD MORNING.

16 LAURA COLLIER FROM ALVAREZ & MARSAL.

17 THE COURT: NOW, ON THE ZOOM THERE'S A NUMBER OF
18 PEOPLE. YOU DON'T HAVE TO IDENTIFY YOURSELF. BUT, DAVID, I SEE
19 JUST A SMALL PORTION OF THE GROUP WITH A&M THAT'S WORKING ON
20 THIS PROJECT. I KNOW THEY'RE FROM NEW YORK TO DALLAS RIGHT
21 NOW.

22 SO, I'M JUST GOING TO HAVE YOU START. WE'VE HAD A
23 CONVERSATION THAT'S BEEN BRIEF. SO, I KNOW A LITTLE BIT ABOUT
24 WHAT YOU'RE GOING TO SAY, BUT I DON'T THINK I KNOW THE TOTALITY
25 TODAY.

1 PLEASE.

2 MS. RAFFERTY: THANK YOU, YOUR HONOR.

3 I'LL START AND I'LL LET LAURA GO AHEAD AND MAKE THE
4 REPORT.

5 WE DID WANT TO STATE THAT WE'VE TALKED TO A LOT OF
6 PEOPLE IN THIS ROOM. AND OUR JOB, YOU'RE RIGHT, CORRECT, IS TO
7 LOOK BACKWARDS, TO UNDERSTAND THE PROCESSES THAT HAVE BEEN
8 PUT IN PLACE. SO, WHEN WE LOOK AT A FINANCIAL AUDIT, OPERATIONAL
9 AUDIT, TO UNDERSTAND WHERE THE DOLLARS COME FROM, HOW
10 THEY'RE ALLOCATED, THE RECORDKEEPING OF THAT.

11 AND AT THE END OF THE DAY, HOW DID IT REACH THE PEOPLE
12 THAT THEY'RE MEANT TO REACH.

13 THE COURT: OKAY.

14 AND IF AT ANY TIME YOU NEED A CHAIR, JUST SLIDE IT OVER.
15 BECAUSE I WANT TO HEAR THE REPORT IN DEPTH.

16 SO, WHEN YOU SPEAK, YOU AND DIANE, I NEED THAT
17 MICROPHONE A LITTLE BIT CLOSER. I WANT EVERYBODY TO HEAR YOU.
18 YOU'VE GOT SOFT VOICES.

19 (LAUGHTER.)

20 SO, WHY DON'T YOU START WITH YOUR PRESENTATION TODAY.
21 AND THEN I'LL THROW THIS OPEN FOR QUESTIONS.

22 MS. COLLIER: OKAY. ABSOLUTELY.

23 SO, OUR CURRENT FIELD WORK HAS BEEN PRIMARILY FOCUSED
24 AT THIS POINT IN TIME WITH INTERIM HOUSING AND CARE-PLUS
25 OPERATIONS AND OUTREACH.

1 WE HAVE NOT HAD A CHANCE TO REALLY DIG INTO PERMANENT
2 HOUSING AT THIS TIME. IT HONESTLY HAS BEEN A CHALLENGING
3 ENDEAVOR. SO, FOR EXAMPLE, THE 2,130 BEDS THAT ARE TIME –
4 SUBSIDIES REPORT UNDER THE ROAD MAP PROGRAM TO THE COURT.

5 WE'RE TRYING TO UNDERSTAND WHERE ARE THOSE BEDS,
6 WHAT HAS THE CITY FUNDED FOR THOSE BEDS, AND WHAT PROVIDER IS
7 PROVIDING SERVICES.

8 FROM THE INTERIM HOUSING WE WENT TO -- AND THE
9 OUTREACH AND CARE-PLUS OPERATIONS APPROXIMATELY 18 SITES. AND
10 SO WE WANTED TO FULLY UNDERSTAND WHAT SERVICES WERE BEING
11 PROVIDED AND THE QUALITY OF THOSE SERVICES.

12 FROM JUST A HIGH LEVEL OF OUR PRELIMINARY FINDINGS WE
13 NOTED INCONSISTENCIES IN SERVICES OFFERED DUE TO A LACK OF
14 CLEAR STANDARDS --

15 NO, GO AHEAD.

16 MS. RAFFERTY: AND WHAT WE MEAN IS THAT THE WAY
17 CONTRACTS WERE PUT TOGETHER --

18 THE COURT: RIGHT.

19 MS. RAFFERTY: -- FOR THE SERVICE PROVIDERS, THERE'S NO
20 CONSISTENT DEFINITION OF WHAT IS STORAGE, WHAT IS A SHOWER,
21 WHAT IS A HOT MEAL.

22 SO, THERE'S NO DEFINITION. AND IT WINDS UP BEING THE
23 SERVICE PROVIDER DEFINING THOSE FOR THE PEOPLE THAT THEY'RE
24 SERVING.

25 SO, WE SAW A LOT OF INCONSISTENCIES BECAUSE THE

1 CONTRACTS WERE NEVER WRITTEN TO BE SPECIFIC AND TO BE ABLE TO
2 BE MEASURABLE.

3 GO AHEAD.

4 MS. COLLIER: THANKS, DIANE.

5 ONE OF THE REASONS, AND TO ADD ON TO THAT, RIGHT, THESE
6 INCONSISTENCIES POSE A MULTITUDE OF RISKS THAT HINDER OVERALL
7 EFFECTIVENESS -- SO, LEADING TO UNEQUAL EXPERIENCES OR
8 PERCEPTIONS OF INEQUITY. BUT IT'S THE REALLY THE PARTICIPANTS
9 WHO SUFFER.

10 AND SO, FOR EXAMPLE, WE'RE HAPPY TO GO INTO EXACTLY
11 WHAT DIANE HAD JUST COVERED. SO, IF THE SERVICE IS STORAGE, WHAT
12 IS THAT EXPECTATION. IS THAT A CUBIC FOOT. IS IT PARTICIPANTS ARE
13 ALLOWED TWO 10-GALLON BAGS. AND THEN OUTSIDE OF THAT, WHAT IS
14 THAT EXPECTATION THAT PROVIDERS SHOULD BE GIVING THEM.

15 IF THE SERVICE IS SHOWERS, IS THE EXPECTATION TO HAVE A
16 CLEAN OPERATIONAL SHOWER. WE SAW -- OF HIM IN A WHEELCHAIR
17 INQUIRE WHEN A SHOWER WOULD BE FIXED BECAUSE THERE WAS NO
18 SHOWER HEAD FROM THE SHOWERS THAT WE SAW DUE TO ALLEGED
19 PROPERTY DAMAGE OF PARTICIPANTS.

20 IF THE SERVICE IS LAUNDRY, WHAT IS THAT EXPECTATION. IS
21 THAT JUST A PARTICULAR TIME AND DAY THAT A PARTICIPANT HAS
22 ACCESS TO A WASHER AND DRYER.

23 WHAT'S THE CONSEQUENCE IF THERE'S NOT EVEN A LAUNDRY
24 FACILITY ON SITE THAT'S OPERATIONAL.

25 WHAT'S THE EXPECTATION OF TRANSPORTATION. IF IT'S

1 EXPECTED THAT YOU'LL ACCOMPANY PARTICIPANTS TO THEIR
2 APPOINTMENTS. HOW IS THAT MONITORED AND HOW IS THAT OUTLINED
3 TO MAKE SURE THAT SERVICE IS RENDERED.

4 MS. RAFFERTY: SO, PART OF WHAT WE'RE SEEING IS THE
5 INCONSISTENCY OF THE SERVICES BEING PROVIDED. ASKING A LOT OF
6 HOW ARE THESE SERVICES AUDITED. NORMALLY IF YOU HAVE A
7 CONTRACT WITH SOMEBODY YOU WANT TO KNOW THAT THAT CONTRACT
8 IS BEING FULFILLED AS WRITTEN.

9 AND THERE DOESN'T SEEM FROM OUR EXPERIENCE -- AND THE
10 PROVIDERS THAT WERE CHOSEN WERE REALLY -- AND WE KNOW IT'S A
11 SMALL PERCENTAGE AND WE ARE GOING TO BE DOING MORE FIELD
12 WORK. BUT WE ALSO UNDERSTAND THAT THE CHOICES WERE MADE
13 BASED ON THEIR FUNDING, THE AMOUNT OF FUNDING THEY RECEIVED.

14 SO, THAT'S WHERE WE STARTED. AND NOT ONLY TALKING TO
15 THE SERVICE PROVIDERS ON SITE BUT ALSO THE RESIDENTS THAT ARE
16 STAYING IN THOSE AREAS -- WHAT SERVICES HAD BEEN PROVIDED.

17 AND WE ALSO KNOW THAT'S ANECDOTAL. WE ALSO KNOW
18 THAT A LOT OF PEOPLE THAT ARE RECEIVING THESE SERVICES ARE
19 EXTREMELY UPSET.

20 THE COURT: UH-HUH.

21 MS. RAFFERTY: THEY FEEL NEGLECTED. AND, SO, WE DO GET
22 A LOT OF EMOTION THAT COMES OUT OF THIS. BUT THERE'S TRUTH TO
23 THE EMOTION. AND WHEN THEY GIVE US PARTICULARS LIKE LAURA WAS
24 SAYING ABOUT SHOWERS, OR I CAN'T -- IF I'M 10 MINUTES LATE BECAUSE
25 I'M TRYING TO GET A JOB, I DON'T GET MY HOT MEAL.

1 THERE'S JUST -- IT'S ONGOING. IT'S HEART-BREAKING, YOUR
2 HONOR. IT IS HEART-BREAKING.

3 AND I WOULD ENCOURAGE EVERYONE TO GO OUT AND
4 EXPERIENCE THIS. IT'S NOT JUST PASSING TENTS WITH YOUR CAR.
5 THESE ARE PEOPLE THAT ARE NOW IN THE SYSTEM.

6 GO AHEAD.

7 MS. COLLIER: THANK YOU.

8 ADDITIONALLY, WHAT I WANT TO ALSO ADD TO WHAT DIANE
9 JUST MENTIONED WAS GAPS IN UNDERSTANDING THE NEEDS OF
10 PARTICIPANTS.

11 SO, FOR EXAMPLE, IF A PARTICIPANT HAS A TRAUMATIC BRAIN
12 INJURY AND IS UNABLE TO MAKE IT TO MEAL TIME, HOW ARE PROVIDERS
13 ABLE TO ACCOMMODATE THAT RESPECTIVE PARTICIPANT, WHICH IS
14 SOMETHING THAT WE HAD HEARD WHERE SHE WOULD HAVE TO PROCESS
15 YOU IN ORDER TO AFFORD FOOD BECAUSE THEY'RE UNABLE TO
16 ACCOMMODATE.

17 IF THERE'S SOMEONE WHO'S FORCIBLY EXITED BECAUSE OF
18 THEIR BEHAVIOR. IF THEY HAVE A SUBSTANCE USE DISORDER OR THEY
19 ARE UNABLE TO CLEARLY COMMUNICATE DUE TO THEIR DISABILITY THEY
20 CAN BE FORCIBLY EXITED FROM A PROGRAM.

21 HOW ARE CASE MANAGERS AND WHAT IS THEIR LOAD. AND IT
22 FURTHER GIVES US INSIGHT INTO THE IMPORTANCE OF UNDERSTANDING
23 THE NEEDS OF PARTICIPANTS, NOT ONLY IN THE CARE AND HELPING
24 THEM ACHIEVE THEIR GOALS TO OBTAINING PERMANENT HOUSING OR
25 AFFORDABLE HOUSING, BUT THEN ALSO WHILE THEY ARE IN THE INTERIM

1 HOUSING BED, WHAT DO THEY NEED AND HOW THEY CAN BEST BE GIVEN
2 THE CARE TO HELP THEM GET TO A STABLE POINT IN THEIR LIFE.

3 MS. RAFFERTY: AND WE RECOGNIZE THIS IS A HUGE ISSUE.
4 LOS ANGELES AND L.A. COUNTY IS -- YEAH, WE'VE TALKED ABOUT THIS --
5 IT'S LARGER THAN RHODE ISLAND. WE UNDER- -- AND IT'S A LARGE
6 POPULATION.

7 BUT IF YOU LOOK AT FROM OUR PERSPECTIVE THE AMOUNT OF
8 EFFORT, FUNDING AND PEOPLE INVOLVED WITH THIS, WE'RE HAVING
9 DIFFICULTY UNDERSTANDING WHY THE RESULTS AREN'T MEASURABLE
10 AND EASILY SEEN. WE RECOGNIZE THAT.

11 WE KNOW THAT L.A. COUNTY IS NOT PART OF OUR SCOPE AT
12 THIS TIME. WE DO THINK IT SHOULD BE. IT'S REALLY UP TO THE COURT.
13 BUT BECAUSE THEY PROVIDE VITAL SERVICES FOR THIS POPULATION IT'S
14 INTERTWINED.

15 SO, KNOWING THAT WE'RE NOT -- IT'S NOT WITHIN OUR SCOPE
16 AND IT'S NOT AN APPROVED SCOPE AT THIS TIME, WE HAVE WORKED
17 WITH THE COUNTY. AND THEY'VE BEEN VERY GOOD ABOUT TALKING WITH
18 US AND HAVING OPEN DIALOGUE.

19 AND IF WE DO GO TO AN AUDIT WITH THEM, WE WANTED TO LET
20 THEM KNOW WHAT THOSE QUESTIONS WOULD BE. BECAUSE IF IT DOES
21 GET APPROVED, WE DIDN'T WANT A DELAY IN TRYING TO INTRODUCE
22 OURSELVES AND KIND OF UNDERSTAND THEIR PROCESSES.

23 WE'VE ASKED SOME QUESTIONS THAT -- AND I DON'T KNOW IF
24 ANYBODY HAS THE ANSWER TO. IF SOMEONE COMES INTO THE SYSTEM
25 AND THE REFERRAL GOES TO THE COUNTY FOR SERVICES -- OKAY. WE

1 KIND OF UNDERSTAND. THAT PERSON IS IDENTIFIED FOR THOSE
2 SERVICES. BECAUSE L.A. COUNTY IS SO BIG IF SOMEONE IS IN
3 TEMPORARY HOUSING AND BECAUSE THEY HAVE NO STORAGE HAS TO
4 TAKE A BUS 30 MILES TO USE STORAGE, AND THEN DECIDES TO STAY IN
5 THAT LOCATION, HOW DO YOU KEEP TRACK OF PEOPLE THAT ARE
6 PROVIDED -- THESE SERVICES ARE SUPPOSED TO BE PROVIDED.

7 WE UNDERSTAND A LOT OF PEOPLE DON'T HAVE CELL PHONES.
8 BUT THE QUESTION WE SAID IS IF YOU MOVE FROM ONE DISTRICT TO
9 ANOTHER DISTRICT AND YOU'RE BEING -- YOU KNOW, NOW YOU'RE BEING
10 REFERRED TO THE COUNTY AGAIN, WHAT IS THAT RECORD OF MR. JONES.
11 MR. JONES NEEDED SUBSTANCE USE TREATMENT. MR. JONES NEEDED
12 THESE KIND OF SERVICES TO SURVIVE.

13 WE'RE STILL TRYING TO UNDERSTAND THAT GAP. BECAUSE WE
14 ALSO KNOW THIS POPULATION IS TRANSIENT. NOT EVERYBODY STAYS IN
15 THE SAME AREA.

16 AND, SO, ONCE YOU'RE IN THE SYSTEM, HOW DO YOU -- HOW
17 ARE YOU RECOGNIZED THAT YOU RECEIVE SERVICES IN ONE DISTRICT
18 AND NOW YOU'RE LIVING IN ANOTHER DISTRICT.

19 I'M NOT SAYING IT'S NOT HAPPENING. WE JUST HAVEN'T
20 GOTTEN TO THE ROOT OF THOSE QUESTIONS. BECAUSE A LOT OF THESE
21 CLIENTS AND RESIDENTS -- AND I CALL THEM PATIENTS. AND I ALWAYS
22 HAVE TO CORRECT MYSELF BECAUSE I'M A NURSE -- THEY'RE BEING LOST
23 IN THE SHUFFLE. THEY'RE THE ONES THAT ARE SUFFERING BECAUSE WE
24 HAVEN'T BEEN ABLE TO REALLY UNDERSTAND THE ENTIRE PROCESS.
25 NOT ONLY FINDING TEMPORARY HOUSING BUT, LIKE LAURA MENTIONED,

1 FINDING PERMANENT HOUSING AND PROVIDED -- BEING PROVIDED THE
2 SERVICES.

3 WE UNDERSTAND THE MEDICAL SERVICES. WE UNDERSTAND
4 ONCE YOU GET MEDICAID, GOING INTO THE MANAGED MEDICAID 3
5 PROGRAMS. WE UNDERSTAND THAT.

6 WE'RE STILL TRYING TO UNDERSTAND SUBSTANCE USE AND
7 BEHAVIORAL HEALTH SERVICES THAT ARE BEING PROVIDED.

8 MS. COLLIER: AND THEN ONE OTHER FINDING I WANTED TO
9 MAKE SURE I MENTIONED TODAY WAS AT THIS POINT IN TIME WE'RE
10 UNABLE TO VERIFY SERVICES FOR EXPENSES INCURRED AND THEIR
11 ACCURACY. SO, FOR EXAMPLE, IF THE EXPENSES INCURRED WERE FOR A
12 MULTITUDE OF CASE MANAGERS, BUT WE WERE UNABLE TO LOCATE THE
13 CASE MANAGER THAT WE SPOKE TO FROM INVOICES AS WELL AS VERIFY
14 THE NUMBER OF CASE MANAGERS THAT WERE EXPENSES INCURRED.
15 THAT WOULD BE AN EXAMPLE.

16 SO, AT THIS POINT IN TIME FROM LOOKING AT SUPPORT
17 DOCUMENTATION AS I MENTIONED IN THESE CONTRACTS, IT CAN
18 ABSOLUTELY BE WITHIN COMPLIANCE OF WHAT IS REQUIRED. BUT IT
19 DOES NOT GIVE US THE SUPPORT IN BEING ABLE TO VALIDATE WHAT
20 THOSE EXPENSES ACTUALLY WERE AND IF THE ACTUAL SERVICES WERE
21 RENDERED.

22 THE COURT: YOU SHARED WITH US IN A CALL A COUPLE OF
23 DAYS AGO THEY ADMIT A NUMBER OF SPOT CHECKS.

24 WITHOUT NAMING THE ORGANIZATION SO THAT THERE'S NO
25 EMBARRASSMENT I'D LIKE YOU TO RUN THROUGH THE SAME

1 CONVERSATION THAT YOU HAD WITH THE SPECIAL MASTERS AND THE
2 COURT ON THAT CALL.

3 AND I'LL TURN THAT BACK TO YOU. BUT DON'T MENTION THE
4 PROVIDER. I DON'T WANT ANY EMBARRASSMENT.

5 BUT WHAT ARE YOU FINDING OUT THERE? BECAUSE I KNOW
6 YOU SAID THAT YOU CONDUCTED MINIMALLY 18 SPOT CHECKS. YOU'RE
7 GOING TO DO MORE IN THE FUTURE.

8 AND EVENTUALLY I'M GOING TO RAISE WITH COUNSEL HOW WE
9 MIGHT LEVERAGE THAT AND HELP YOU THROUGH MAYBE SOMETHING
10 LIKE THE LUSTIN INSTITUTE OR SOMETHING ELSE, SOME OTHER EFFORT
11 THAT WOULDN'T HAVE CAUSED A COST INCREASE.

12 AND I DON'T EXPECT A CHECK OF EVERY ESTABLISHMENT BUT
13 WHAT YOU TOLD ME WAS RATHER SHOCKING.

14 SO, SHARE THAT WITH THE PARTIES HERE.

15 MS. RAFFERTY: YOUR HONOR, JUST TO MAKE SURE I'M
16 UNDERSTANDING.

17 WE DID -- AND IT WAS AN EXAMPLE OF 2.1 CITE -- WHERE WE
18 SPOKE WITH AN EMPLOYEE WHO CLAIMS THAT THERE ARE HIMSELF AND
19 ONE OTHER CASE MANAGER. THEY'RE BUDGETED FOR FOUR. THEY HAVE
20 ABOUT 130 PARTICIPANTS. THAT CASE WAS ABOUT 65 PER CASE
21 MANAGER.

22 WITH THE INVOICE THAT WE WERE ABLE TO SEE IN RELATION
23 TO OUR SCOPE, AGAIN, GOING THROUGH JUNE 30TH, 2024, THAT
24 RESPECTIVE PROVIDER HAD INCURRED EXPENSES FOR TEN CASE
25 MANAGERS.

1 AND WHAT WE HEAR WHEN WE TALK TO THE RESIDENTS IS
2 HAVE YOU SPOKEN TO A CASE MANAGER. YES, I SPOKE TO THEM ONCE.
3 DID THEY PROVIDE YOU SERVICES. NO.

4 SO, I MEAN, THAT'S JUST ONE EXAMPLE. I THINK THE -- I MEAN,
5 MY TEAM AND A LOT OF US ARE ON THE PHONE. A LOT OF US ARE NOT.
6 IT'S A VERY LARGE TEAM.

7 I DID TELL YOU, JUDGE, AFTER THE STREET SITES I WAS
8 CONCERNED ABOUT MY TEAM HAVING PTSD. THAT, I MEAN -- AND ONE OF
9 MY TEAM MEMBERS IS A PHYSICIAN. AND THE EMOTION THAT CAME OUT
10 OF SEEING WHAT THEY WERE SEEING AND HOW THESE PEOPLE ARE
11 LIVING, WITH ALL THIS FUNDING GOING TO THE SERVICE PROVIDERS WAS
12 HEART-BREAKING.

13 IT'S HARD ENOUGH TO DRIVE BY PEOPLE IN A TENT, BUT IT'S
14 DIFFERENT WHEN YOU TALK TO SOMEONE ONE ON ONE WHEN YOU DO
15 THESE SPOT CHECKS.

16 I THINK THE MOST HEART-BREAKING ONE WAS SOMEONE THAT
17 HAS A TRAUMATIC BRAIN INJURY, DOESN'T ALWAYS KNOW EXACTLY WHAT
18 TIME IT IS. MEALS CUT OFF AT A CERTAIN TIME. AND IS PROSTITUTING
19 THEMSELVES ON THE STREET TO GET FOOD.

20 THAT DOESN'T MAKE SENSE IN THIS -- IN OUR CITY. IT DOESN'T
21 MAKE ANY SENSE.

22 AND TALKING TO THE CARE MANAGERS, WE HEARD COMMENTS
23 FROM CARE MANAGERS, YOU KNOW, THESE PEOPLE, IF THEY WOULD
24 JUST GET THEIR ACT TOGETHER, THEY SHOULDN'T BE ON THE STREET.
25 IT'S THEIR FAULT. THEY LIVE THIS WAY BECAUSE THEY WANT TO LIVE

1 THIS WAY. IT'S JUST A CHRONIC PROBLEM NEVER TO BE SOLVED.

2 WELL, THEN, YOU SHOULDN'T BE A CASE MANAGER.

3 AND, SO, IT'S -- IT WAS VERY DIFFICULT FOR US. I MEAN, IT'S
4 DIFFERENT WHEN YOU LOOK AT PAPER. MONEY GOING IN. WHERE THE
5 MONEY WAS SPENT. WHAT THE RECORD IS.

6 THAT'S WHAT WE REALLY NEEDED TO UNDERSTAND IS HOW IS
7 THE MONEY GETTING TO PEOPLE IN THE STREET.

8 AND WE'RE NOT SAYING IT'S EVERY SINGLE PERSON. BUT EVEN
9 IF YOU STATISTICALLY LOOK AT HOW MANY PROGRAMS ARE OUT THERE --
10 WE DID 18 BASED ON THE AMOUNT OF FUNDING THEY'RE GETTING, IT'S --
11 IT'S JUST YOU CAN EXTRAPOLATE THAT THERE'S A HUGE PROBLEM WITH
12 THE SERVICE PROVIDERS AND -- NOT EVERY SINGLE ONE. WE'RE NOT
13 SAYING THAT.

14 BUT THE UNDERSTANDING OF HOW IS THIS BEING AUDITED.
15 HOW ARE OUTCOMES TRACED. HOW -- HOW DOES THE CITY AND THE
16 COUNTY KNOW THAT YOU'VE GOT A BAD ACTOR OUT THERE PROVIDING
17 SERVICES.

18 WE'RE SEEING PEOPLE SUFFER. AND IT'S REALLY DIFFICULT
19 FOR US. BUT WE ALSO KNOW WE NEED TO LOOK AT MORE SERVICE
20 PROVIDERS TO GET MORE INFORMATION.

21 WE TALKED LAST TIME WE GAVE AN UPDATE THAT IT'S HARD TO
22 UNDERSTAND ALL THE PROCESSES, ESPECIALLY THAT THE CITY HAS, FOR
23 TRACKING THESE FUNDS. AND WE KNOW THE CONTROLLER IS LOOKING
24 AT A LOT OF THIS ALSO.

25 THAT'S -- WE KNOW THAT THERE'S SOME PROBLEMS THERE.

1 AND GOING FORWARD THE CITY REALLY NEEDS TO LOOK AT THEIR
2 PROCESSES TO IMPROVE THIS. BUT EVERY DAY THAT GOES BY THERE'S
3 PEOPLE ON THE STREET THAT ARE NOT RECEIVING THE SERVICES THAT
4 THE CITY IS PAYING FOR.

5 SO, IT'S -- I DON'T MEAN TO BE EMOTIONAL. BUT I'M A NURSE.
6 AND IT'S JUST -- IT'S HARD TO UNDERSTAND UNTIL YOU SEE IT.

7 THE COURT: YOU HAD SHARED WITH THE SPECIAL MASTERS
8 AND WITH THE COURT WHEN WE ASKED THE QUESTION IF THIS WAS ONE
9 OR PREDOMINANTLY A HIGH NUMBER OF THE 18 SPOT CHECKS SO FAR,
10 THAT THIS WAS ALMOST UNIVERSAL IN TERMS OF THE INFORMATION THAT
11 YOU HAD RECEIVED IN TERMS OF THE SERVICES OR STAFFING OR LET'S
12 JUST SAY STRUCTURE.

13 AND THAT YOUR STATEMENT TO US WAS THAT THIS WAS
14 ALMOST UNIVERSAL.

15 IS THAT TRUE OR NOT?

16 MS. RAFFERTY: IT'S TRUE.

17 THE COURT: OKAY. NOW, HOLD ON. WE'RE NOT GOING TO GO
18 THROUGH EVERY PROVIDER TODAY. THAT'S NOT BEFORE THE COURT
19 BUT FOR THE PRESIDENT OF THE COUNCIL IT'S IMPORTANT FOR YOU TO
20 MAKE INTELLIGENT DECISIONS THAT YOU GOT DATA.

21 AND HISTORICALLY SINCE 2022 THIS COURT IN HEARINGS --
22 THAT YOU WERE NOT INVOLVED IN AND WOULD NOT BE AWARE OF --
23 MADE A RECORD CONCERNING TENS OF MILLIONS OF DOLLARS IF NOT
24 HUNDREDS OF MILLIONS OF DOLLARS THAT COULD NOT BE ACCOUNTED
25 FOR IN THE 2019 TIME PERIOD.

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THAT DOESN'T MEAN THE PROVIDERS WEREN'T PROVIDING.
WHAT IT MEANT WAS THAT YOU WERE RECEIVING INVOICES AND PAYING
IN A PROVIDER-ORIENTED NETWORK. AND YOU WEREN'T RECEIVING THE
SUPPORTING DOCUMENTATION.

AND I WOULD ASSUME THAT IN GOOD FAITH A PROVIDER MIGHT
SAY TODAY, WE WEREN'T REQUIRED TO KEEP THAT INFORMATION. WE
DON'T HAVE THAT INFORMATION.

IF THEY DON'T HAVE IT, WE JUST NEED TO KNOW THAT AND
NEED TO QUIT CHASING THIS SUBJECT. IT'S GONE. NO RECORD.

BY THE SAME TOKEN I WOULD HOPE IT WOULD BE HELPFUL TO
YOU TO KNOW WHO'S PROVIDING, WHERE YOUR MONEY IS BEING SPENT.
AND IF IT'S ADVANTAGEOUS, YOU KEEP THAT PROGRAM OR THAT
PROVIDER. AND IF IT'S NOT, YOU CAN SHIFT YOUR MONEY. BECAUSE I
KNOW YOU DON'T HAVE -- OR THE CITY DOESN'T HAVE THE RESOURCES
YOU PROBABLY NEED.

THE SECOND THING IS BEFORE YOU GOT HERE WE TALKED
ABOUT TWO TYPES OF AUDITS. THIS IS THE A&M AUDIT THAT YOU'RE
PAYING FOR. AND I'M GOING TO ASK IN A MOMENT IF THEY CAN
COMPLETE THIS AUDIT IN TIME, WHICH I HAVEN'T ASKED YET, AND WHAT
PROBLEMS ARE OCCURRING SO THAT WE CAN RESOLVE THAT INTERIM SO
WE DON'T COME OUT WITH A REPORT IN NOVEMBER. AND THERE ISN'T A
CHANCE TO ADJUST. AND THAT'S WHY I APPRECIATE YOU BEING HERE.
OKAY.

THE SECOND PART IS REGARDLESS OF WHAT HAPPENED IN THE

1 PAST WITH THE A&M AUDIT, GOING FORWARD IT WOULD SEEM THAT THE
2 PROVIDER SHOULD BE PUT ON NOTICE -- THE PROVIDERS -- THAT IT'S NO
3 LONGER SUFFICIENT FOR AN INVOICE THAT THAT SUPPORTING
4 DOCUMENTATION THAT LEADS TO THIS INVOICE, THIS REQUEST FOR A
5 BLANKET SUM, THAT YOU SHOULD KNOW WHAT THEY'RE DOING. AND YOU
6 SHOULD KNOW HOW HIGH THAT COST OVERHEAD IS.

7 AND I DON'T KNOW IF I'M GOING TO THROW IT OPEN TODAY, BUT
8 THERE'S A LOT OF PEOPLE FROM THE COMMUNITY OUT THERE -- SKID
9 ROW AND OTHER PLACES.

10 I THREW THE MICROPHONE OPEN TWO SESSIONS AGO.

11 AND IF YOU WOULD HAVE HEARD THAT, I CAN REPRESENT TO
12 YOU -- AND GO BACK AND GET THE TRANSCRIPT. LISTENING FOR ABOUT
13 45 MINUTES TO AN HOUR THAT THEY WILL SAY UNIVERSALLY TO THE
14 PERSON IN THE COMMUNITY THAT THE RESOURCES AREN'T HITTING THE
15 STREET.

16 NOW, WHETHER THAT'S GETTING STOPPED AT THE PROVIDER
17 NETWORK, WHETHER THEY'RE GETTING RESOURCES.

18 BUT IF I TOOK YOU TO THE COMMUNITY -- WHICH YOU KNOW --
19 AND YOU AND I WALKED DOWN THAT STREET, I PROMISE YOU THAT EVERY
20 PERSON WE TALKED TO LITERALLY WITH A FEW EXCEPTIONS MAYBE
21 WE'LL SAY IT'S NOT HITTING THE STREET.

22 AND IN A FEW MOMENTS WE'RE GOING TO PUT UP A COUPLE OF
23 DOCUMENTS THAT'S GOING TO SHOW OVER 50 PERCENT OVERHEAD WITH
24 SOME OF THESE FOLKS.

25 AND I'LL TRY TO KEEP THE NAME -- BECAUSE WE'RE NOT

1 TRYING TO EMBARRASS ANYBODY. BUT IT SEEMS TO ME THAT IT'S JUST
2 VITAL TO THE CITY. OKAY.

3 THE SECOND THING THAT HAPPENED IS A DISPUTE THAT KEVIN
4 DE LEON BROUGHT TO OUR ATTENTION.

5 AND WHAT I'M NOT GOING TO DO IS GET INVOLVED NOW WITH
6 YOUR COUNCIL PERSON.

7 AND A LETTER I RECEIVED LAST NIGHT, A REPLY FROM HILDA
8 SOLIS. I HAVE CALENDARED BOTH OF THOSE.

9 BUT THIS COURT CANNOT BECOME AND WILL NOT BECOME A
10 FORUM FOR A POLITICAL DISAGREEMENT. THAT'S NOT MY FUNCTION.

11 BUT IT'S SOMEWHAT A CONCERN THAT THE SERVICES THAT
12 ARE COMING JUST OUT OF THE MENTAL HEALTH SETTLEMENT OF THE
13 3500 ARE SUBJECT TO QUESTION AND STILL SOME DISAGREEMENT
14 APPARENTLY BETWEEN THE CITY AND THE COUNTY.

15 THE LAST SETTLEMENT WAS REACHED. WE STARTED WITH 300
16 MENTAL HEALTH SPACE -- BED SPACES WHICH DIDN'T MAKE ANY SENSE
17 AT ALL WITH MAYOR BASS REPRESENTING SHE WAS TRYING TO MOVE
18 15,000 PEOPLE.

19 AND BY THE WAY, I APPLAUD WHATEVER NUMBER.

20 WE THEN GOT TO A THOUSAND. AND I WANT YOU TO KNOW
21 THIS CITY WAS AGREEABLE TO THE 300. AND I'M SHOCKED BY IT.

22 AND I NEED TO SAY THAT TO YOU.

23 AND I'VE SAID THAT TO MAYOR BASS. HOW COULD WE
24 POSSIBLY HAVE 15,000 PEOPLE OR ANY SIGNIFICANTLY LOWER NUMBER --
25 2,000, 7,000 WITH 300 MENTAL HEALTH BED SPACES.

1 THE COURT SAID NO.

2 THE FOLKS CAME BACK AT A THOUSAND.

3 THE COURT SAID NO.

4 AND I WILL PUT ON THE RECORD THAT I FEEL THAT THE COURT
5 SOLD OUT IN A SENSE IN ACCEPTING 3500.

6 I NEED TO TAKE RESPONSIBILITY FOR THAT AND STEP UP AND
7 SAY I DON'T NEED 3,500. WE NEED SIGNIFICANTLY MORE. BUT THAT'S
8 THE BEST WE COULD DO AT THE TIME.

9 NOW, THE COUNTY IN GOOD FAITH IS GOING TO SAY WE
10 FULFILLED OUR OBLIGATION. BUT IF YOU LOOK AT THAT SETTLEMENT
11 AGREEMENT, WE SAID SPECIFICALLY THAT THIS WAS A BEGINNING. THIS
12 WASN'T SOMETHING THAT THE COUNTY SHOULD TAKE A POSITION THAT
13 WE FULFILLED OUR OBLIGATION. THAT THIS WAS A FULFILLING WORKING
14 WITH THE MAYOR BECAUSE IT WAS PLEDGED TO BE THAT BOTH COUNSEL
15 AND THE BOARD WERE WORKING TOGETHER SO THAT THE SERVICES
16 WOULD BE COMMENSURATE.

17 NOW, THERE'S TWO OTHER THINGS THAT HAPPENED. AND I'M
18 GOING TO BE PRETTY BLUNT TODAY.

19 THE CITY ENTERED INTO AN AGREEMENT, A SETTLEMENT WITH
20 THIS EARLY.

21 BUT WHAT HAPPENED IS THAT THE COUNTY HAD NOT.

22 AND IN THAT SIX TO NINE PERIOD OF TIME, MY GUESS IS THAT
23 I'M GOING TO SPECULATE THAT MAYOR BASS ENACTED A NEW PROGRAM.

24 LA ALLIANCE WAS A LITTLE BIT FORGOTTEN IN THAT PROCESS.

25 INSIDE SAFE CAME ON BOARD.

1 BUT A GOOD COUNSEL AND A GOOD MAYOR SAID SOMETHING.
2 WE CAN'T JUST PUT PEOPLE INSIDE WITHOUT SERVICES.

3 SO, YOU UNDERTOOK SERVICES THAT NOW YOU BELIEVE THE
4 COUNTY SHOULD HAVE UNDERTAKEN.

5 AND YOU WENT IN TO A LOT OF YOUR RESERVE.

6 THAT'S CAUSING A LOT OF CONFLICT TODAY. SO, I'VE GOT
7 GOOD PEOPLE ON BOTH SIDES. BUT BECAUSE OF THE LATER
8 SETTLEMENT BY THE COUNTY THERE IS THIS VOID WHERE MAYOR BASS
9 THEN STEPPED IN WITH FUNDS THAT YOU WOULD NORMALLY ARGUE
10 WOULD BE SERVICES FROM THE COUNTY.

11 THAT'S CAUSED SOME DETRIMENT TO THE CITY.

12 BY THE SAME TOKEN, THE COUNTY HADN'T ENTERED INTO A
13 SETTLEMENT.

14 NOW, WHAT YOU'RE GOING TO HEAR FROM THE MIRA -- AND I
15 RESPECT THAT -- IS WE FULFILLED OUR OBLIGATION.

16 THEY HAVE. ON PAPER. BUT IT WAS WRITTEN THAT THIS WAS
17 THE BEGINNING NOT THE END.

18 NOW, YOU TWO NEED TO WORK THAT OUT.

19 AND WHAT'S DISAPPOINTING IS THIS.

20 I DON'T THINK IT'S THE COURT'S ROLE TO DICTATE HOW THAT
21 3500 METAL BED SPACE -- BED SPACE IS DIVIDED.

22 I DON'T THINK A COURT SHOULD COME IN AND SAY 60/40 OR
23 40/50. THAT'S UP TO THE CHAIRMAN OF THE BOARD WHO IS WORKING
24 WELL WITH THE MAYOR, A REFRESHING NEW ATTITUDE I THINK THAT THE
25 COURT HAS SEEN COMPARED TO THE PAST.

1 YOU'VE GOT TO WORK THAT OUT.
2 AND, OF COURSE, I'M NOT GOING TO INTERCEDE IN THAT.
3 I'M NOT GOING TO CREATE A COURT ORDER.
4 I MAY IN OTHER AREAS TAKE A CHANCE. BUT NOT -- NOT
5 HERE. OKAY.

6 SO, I'M HOPING YOU CAN GET TOGETHER AND RESOLVE THIS
7 BY AN MOU. BECAUSE THIS IS COMING CONSTANTLY FROM KEVIN
8 DE LEON'S LAST LETTER. HILDA SOLIS ANSWERED LAST NIGHT.

9 IN A LETTER -- I'VE GOT PRIOR LETTERS FROM MONICA
10 RODRIGUEZ.

11 AND I WOULD ASK THIS. THAT WE KIND OF CENTER THE
12 CONVERSATION BETWEEN YOU AS THE PRESIDENT -- BECAUSE IF EACH
13 COUNCIL MEMBER COMES IN -- WHICH THEY'RE ENTITLED TO. AND I'LL
14 DOCKET THE LETTERS. I DON'T HAVE ANY CENTRAL AUTHORITY.

15 SO, I'M LISTENING TO DIFFERENT COUNCIL MEMBERS. IT'S NOT
16 MY --- MY JOB.

17 ALSO, I HAD HOPED THAT THE COURT'S NEVER ENTERING INTO
18 A LEGISLATIVE EXECUTIVE FUNCTION WHERE YOU ARE DECIDING HOW
19 THESE RESOURCES ARE DIVIDED.

20 BUT THIS WAS SUPPOSED TO BE THE BEGINNING.

21 ALL RIGHT. NOW --

22 (PAUSE IN PROCEEDINGS.)

23 (THE COURT AND SPECIAL MASTER CONFERRING.)

24 THE COURT: AND, SO, I'M GOING TO HAVE YOU CONTINUE. I
25 JUST BROKE IN.

1 AND I WANT YOU TO CONTINUE ON WITH YOUR PRESENTATION.

2 AND IF YOU'RE SATISFIED, THEN, I'M GOING TO THROW THAT
3 OPEN FOR QUESTIONS FROM THE PRESIDENT OF THE COUNCIL, THE
4 CHAIRMAN OF THE BOARD, ANYBODY ELSE WHO WANTS TO ASK -- FIRST
5 OF ALL, WILL YOU BE ABLE TO COMPLETE THIS AUDIT BY NOVEMBER?

6 MS. RAFFERTY: THERE WERE A LOT OF DELAYS IN THE VERY
7 BEGINNING OF OUR WORK.

8 I'M NOT TARGETING ANYBODY OR SAYING ANYTHING NEGATIVE.

9 I THINK A LOT WAS YOU'RE ASKING FOR THINGS THAT WE
10 EITHER DON'T HAVE OR HAVING A HARD TIME FINDING.

11 THE COURT: OKAY.

12 MS. RAFFERTY: AND WE UNDERSTAND THE SYSTEMS AREN'T
13 AS ROBUST AS THEY MIGHT BE OR SHOULD BE.

14 THE COURT: OKAY. NOW WE'RE DANCING AROUND HERE.

15 MS. RAFFERTY: SO, THERE WERE A LOT OF DELAYS GETTING
16 DATA. AND THEN WHEN WE GOT THE DATA, IT WASN'T USABLE DATA. AND,
17 SO, WE WERE GOING BACK AND FORTH AND BACK AND FORTH.

18 I WILL TELL YOU A LOT OF PEOPLE WE'VE WORKED WITH ARE
19 REALLY TRYING TO BE HELPFUL

20 I THINK THE SYSTEM WAS NEVER SET UP TO LOOK AT -- LIKE
21 YOU[SAID, JUDGE, THE MONEY COMES IN. IT GOES THROUGH LAHSA.
22 LAHSA IS CONTRACTING WITH THOSE SERVICE PROVIDERS.

23 THAT THERE'S A LOT OF DIFFERENT STEPS ON HOW THE
24 MONEY MOVES BEFORE IT GETS TO WHAT IT'S INTENDED TO.

25 SO, WE -- WE REALLY BURNED THROUGH TWO TO THREE

1 WEEKS OF CHASING DOWN THE NUMBERS. AND THEN ANALYZING THE
2 NUMBERS.

3 WE HAVE A VERY LARGE TEAM. WE HAVE ANALYSTS,
4 FINANCIAL PEOPLE. WE HAVE A LOT OF PEOPLE THAT HAVE WORKED IN
5 THE PUBLIC SECTOR FOR A LONG TIME.

6 IT WAS NOT EASY. AND, SO, WE DON'T WANT TO RUSH
7 THROUGH THE LAST PART OF OUR AUDIT.

8 WE WANT TO DO A REALLY THOROUGH AND GOOD JOB. AND
9 WE WANT TO BE ABLE TO CREATE A PRODUCT THAT PEOPLE CAN LEARN
10 FROM GOING FORWARD.

11 SO, WE ARE ABOUT THREE WEEKS? TWO WEEKS? BEHIND.

12 SPECIAL MASTER MICHELE MARTINEZ: AT LEAST.

13 MS. RAFFERTY: AT LEAST.

14 THE COURT: OKAY.

15 (THE COURT CONFERRING WITH SPECIAL MASTER.)

16 SPECIAL MASTER MICHELE MARTINEZ: GREAT. THANK YOU.

17 THE NEXT QUESTION THAT WE HAVE -- AND I KNOW YOU'VE
18 BEEN WORKING WITH THE COUNTY AS IT PERTAINS TO THE DATA
19 SPECIFICALLY FOR THE THREE PROGRAMS THAT YOU ARE DOING THE
20 ASSESSMENT FOR THE CITY OF LOS ANGELES.

21 YOU MENTIONED TO THE COURT THAT YOU WANT TO PROVIDE
22 THE CITY A COMPREHENSIVE ASSESSMENT. AND TO DO THAT YOU ALSO
23 NEED TO VERIFY THE DATA FROM THE COUNTY BASED ON THOSE THREE
24 PROGRAMS.

25 AND I KNOW YOU ALL HAVE BEEN WORKING.

1 AND WE'RE GOING TO NEED AN ANSWER.

2 AND I KNOW THAT THE COUNTY NEEDED A LITTLE BIT OF MORE
3 TIME WHICH I'VE INFORMED THE COURT.

4 BUT TO A&M,, WHEN DO YOU THINK YOU NEED THAT DATA?

5 AND WHEN DO YOU THINK THE TIMELINE TO RECEIVE THAT
6 DATA AND TO DO YOUR ANALYSIS -- TO DO THIS COMPREHENSIVE AUDIT
7 WHEN DO YOU THINK YOU WILL ACTUALLY HAVE IT. A PRELIMINARY
8 REPORT THAT WE CAN REVIEW WITH OBVIOUSLY THE CITY FAMILY AND
9 LAHSA, WHO IS THE GUARDIAN OF THE DATA FOR THE CITY OF LOS
10 ANGELES.

11 (PAUSE IN PROCEEDINGS.)

12 MS. RAFFERTY: RIGHT.

13 WHEN DO YOU THINK?

14 MS. COLLIER: IDEALLY IF WE COULD HAVE THE COUNTY -- IF,
15 AGAIN, I MEAN TO THE POINT THAT YOU MADE, DIANE, LIKE WE
16 UNDERSTAND THE COUNTY AND ITS SERVICES ARE NOT CURRENTLY IN
17 OUR SCOPE.

18 MS. RAFFERTY: RIGHT.

19 MS. COLLIER: BUT IF THEY ARE, WE WOULD NEED THE DATA BY
20 THE LATEST OCTOBER 18TH. THAT WOULD GIVE US --

21 MS. RAFFERTY: BECAUSE THAT'S WHY WE MENTIONED THAT
22 THE COUNTY IS NOT PART OF OUR AUDIT.

23 BUT WE THINK IT SHOULD BE. BECAUSE I THINK IT'S PART OF
24 THE HOLISTIC PICTURE THAT WE MENTIONED THE LAST TIME WE
25 TESTIFIED.

1 IT'S -- IT'S HARD TO LOOK AT SERVICES BEING PROVIDED TO
2 SOMEONE THAT WHEN YOU GOT THE CITY AND THE COUNTY INVOLVED.

3 THE LOS ANGELES POLICE DEPARTMENT WAS ADDED TO OUR
4 AUDIT. AND WE'RE IN THE PROCESS OF DOING THE DATA REQUEST NOW
5 TO REALLY UNDERSTAND THE IMPACT FINANCIALLY TO THE CITY FOR
6 LAPD TO BE ABLE TO PROVIDE SERVICES TO THE HOMELESS.

7 AND WE -- WE ACTUALLY SPOKE TO A GROUP BEFORE WITH
8 LAPD. BUT I DON'T THINK WE SPOKE TO THE RIGHT GROUP BECAUSE
9 THEY WERE SAYING THEY JUST DIDN'T TRACK THEIR OVERTIME AND
10 THEIR FUNDING.

11 AND, SO, WE WANT TO DIG INTO THAT MORE.

12 LIKE I SAID, WE ARE NOT APPROVED TO TALK TO THE COUNTY.
13 ALTHOUGH, THE COUNTY HAS BEEN EXTREMELY GRACIOUS TO MEET
14 WITH US MORE THAN ONCE TO SAY IF WE'RE GOING TO GO FORWARD,
15 WE'D LIKE TO UNDERSTAND THESE ARE THE THINGS THAT WE WOULD ASK
16 FOR.

17 SO, IF WE'RE APPROVED TO MOVE FORWARD, THEN, WE CAN BE
18 AHEAD OF THE -- AHEAD OF THE TIME SCHEDULE.

19 BUT KNOWING -- I MEAN, WE ARE -- WE ARE A CONSULTING
20 FIRM. AND WE ARE RUNNING OUT OF FUNDS.

21 I THINK THAT THE COUNTY WORK WOULD BE ADDING ON TO --
22 IT'S -- WE WOULD HAVE TO LOOK AT THE FINANCIAL IMPACT AND TO SAY
23 IF THAT'S THE REQUEST, AND THE COUNTY SAID YES, THAT'S SOMETHING
24 WE WANT TO DO.

25 THE FUNDING MECHANISM, THAT'S SOMETHING SEPARATE.

1 BUT WE WOULD HAVE TO PROBABLY ADD ADDITIONAL TIME AND
2 MONEY.

3 THE COURT: WHEN WAS THE LAST TIME ASKING THE
4 PRESIDENT OR THE CHAIR THAT AN AUDIT TOOK PLACE OF THE -- OF THE
5 CITY OF THIS TYPE?

6 I'VE GONE BACK TO THE 1980'S. AND I CAN'T FIND ONE.

7 (LAUGHTER.)

8 THE COURT: AND THIS ISN'T CASTING ASPERSIONS.

9 BUT WHAT'S HAPPENED IS THIS DISPUTE RIGHT NOW
10 OCCURRING BETWEEN THE CITY AND THE CONTROLLER. SO, LET'S JUST
11 GET THAT OUT IN THE OPEN.

12 FIRST, IF THE MAYOR SWEEPS A PROGRAM LIKE HOMELESS
13 UNDER HER, LET'S SAY, UMBRELLA, THE POSITION OF MATT SAVO AND
14 THE CITY IS YOU CAN'T AUDIT US.

15 THAT LEADS TO SHADOW AND DARKNESS AND THE INABILITY
16 TO THE PUBLIC TO HAVE ANY TRANSPARENCY IF THAT'S THE POSITION.

17 AND TAKE THAT IF YOU WANT TO.

18 BY THE SAME TOKEN, FOR THE CONTROLLERS OVER THERE
19 REQUESTING INFORMATION THAT WE'LL GET TO -- THAT'S BURDENSOME
20 FROM THE COUNTY'S PERSPECTIVE OR LAHSA'S PERSPECTIVE -- AND
21 WE'LL DISCUSS THAT IN A FEW MOMENTS BECAUSE WE THINK WE HAVE
22 SOME SUGGESTIONS FOR YOU.

23 SO, THIS AUDIT IS INCOMPLETE.

24 I DON'T KNOW WHEN THE NEXT AUDIT OCCURS.

25 AND THAT LEADS TO NON-TRANSPARENCY WHICH MEANS

1 NOBODY IS LOOKING AT WHERE THIS MONEY IS GOING WHICH IS WHAT WE
2 DISCOVERED IN 2022 WHEN WE LITERALLY COULDN'T ACCOUNT FOR
3 HUNDREDS OF MILLIONS OF DOLLARS.

4 NOW, I HAVE TO GO BACK AND READ THAT TRANSCRIPT. AND
5 IT'S PRETTY CLEAR.

6 SO, WHAT YOU'RE SAYING TODAY THE COURT HAS BEEN
7 SEEING NOW FOR TWO TO THREE YEARS.

8 ALL RIGHT. JAY, DO YOU HAVE ANY QUESTIONS?

9 THEN I'LL THROW IT UP TO ANY OF YOU THAT HAVE QUESTIONS.

10 JUDGE JAY GHANDI: I JUST WANT TO GET A LITTLE BETTER
11 FLAVOR OF A COUPLE OF THINGS.

12 HOW WAS THE CITY CONTRACTING WITH PROVIDERS?

13 IS THERE A DEPARTMENT? ARE THERE TEMPLATES? OR IS IT
14 JUST ALL ONE-OFF CONTRACTS WITH THE PROVIDERS?

15 MS. COLLIER: THE CONTRACTS ARE SET UP IN VARIOUS WAYS.

16 WE'VE SEEN -- THERE'S MULTIPLE CITY DEPARTMENTS THAT
17 WILL ENTER CONTRACTS EITHER DIRECTLY WITH SERVICE PROVIDERS.

18 MAINLY, FOR EXAMPLE, FROM THE FIELD WORK THAT WE'VE
19 DONE, IT'S PROVIDING LOSS OF THE FUNDING AND LOSS OF THE --THE
20 CONTRACTS TO SERVICE PROVIDERS.

21 JUDGE JAY GANDHI: AND THEN WHAT KIND OF CONTRACT? I
22 MEAN, IS IT JUST A PROVIDER PROVIDES? IT'S STANDARD CONTRACT?

23 OR IS IT AN INVOICE SYSTEM OR DOES IT JUST VARY?

24 MR. COLLIER: IT'S PRETTY STANDARD ACROSS DEPENDING ON
25 THE RULE -- THE RESPECTIVE LOSS OF PROGRAM, RIGHT.

1 LIKE TINY HOME VILLAGE. WHETHER THAT'S A ROADMAP
2 INTERIM HOUSING PROGRAM. THAT COULD BE A BRIDGE HOME.

3 THAT'S TYPICALLY WHAT WOULD STIPULATE TO THE SCOPE OF
4 REQUIRED SERVICES. AND THE CONTRACT LANGUAGE IN GENERAL IS
5 PRETTY STANDARD.

6 JUDGE JAY GANDHI: AND THEY --

7 MS. COLLIER: SO, IT'S --

8 MS. RAFFERTY: I'M SORRY.

9 JUDGE JAY GANDHI: NO., PLEASE.

10 MS. RAFFERTY: I DIDN'T MEAN TO INTERRUPT YOU. I'M SORRY.

11 IS YOUR QUESTION ARE THESE CONTRACTS TAILORED TO THE
12 SERVICE PROVIDER, THE PROGRAM AND THE INTENT?

13 OR IS IT JUST BOILERPLATE?

14 JUDGE JAY GANDHI: OR THEY --

15 MS. RAFFERTY: IS THAT --

16 JUDGE JAY GANDHI: YES. ARE THEY BESPOKE TO THE
17 PARTICULAR PROVIDER? OR IS THERE A TEMPLATE?

18 MS. COLLIER: NO. IT IS NOT TAILORED TO A SPECIFIC
19 PROVIDER.

20 IT DOES NOT APPEAR THAT WAY AT THIS POINT IN TIME.

21 JUDGE JAY GANDHI: IS THERE A ONE-OFF TEMPLATE?

22 MS. COLLIER: YEAH. IT'S A GENERAL TEMPLATE.

23 JUDGE JAY GANDHI: AND THEN HOW ARE THEY KEEPING
24 TRACK OF THIS?

25 IS THERE A -- IS THERE A SALES FORCE PROGRAM OR

1 SOMETHING?

2 MS. RAFFERTY: YOU'RE FAMILIAR WITH SALES FORCE.

3 (LAUGHTER.)

4 MS. RAFFERTY: WOULDN'T THAT BE NICE.

5 WE ARE STILL TRYING TO UNDERSTAND HOW THESE ARE
6 TRACKED.

7 THERE MIGHT BE SOMETHING AT THE CITY. WE JUST HAVE THE
8 QUESTIONS THAT WE'VE ASKED.

9 WE HAVE NOT GOTTEN THAT INFORMATION ON HOW THEY
10 TRACK THESE CONTRACTS, WHEN THEY EXPIRE. DO THE INVOICES
11 MATCH TO THE CONTRACT.

12 SOME OF THEM MIGHT. BUT WE ALSO KNOW THAT'S A PAPER
13 DRILL.

14 SO, IF I'M HIRED TO PROVIDE A SERVICE, I CAN SUBMIT MY
15 INVOICE.

16 THE INVOICING IS A WHOLE SUBJECT IN ITSELF.

17 BECAUSE IF YOU ALLOW ME A HUNDRED DOLLARS, AND I GIVE
18 YOU AN INVOICE FOR \$100, WHAT DID I SPEND THE HUNDRED DOLLARS
19 ON.

20 SO, THERE -- THERE'S NOT THE NORMAL -- I DON'T WANT TO
21 SAY NORMAL. THAT'S NOT FAIR.

22 WHAT WE WOULD EXPECT IN THE WORK THAT WE DO THAT
23 DETAILED TRACKING -- I MEAN, THESE ARE TAXPAYER DOLLARS.

24 SO, EVERYONE IS ACCOUNTABLE FOR EVERY PENNY. THEY
25 NEED TO LOOK AT IT THAT WAY.

1 AND I ALSO UNDERSTAND TRYING TO GET SERVICES OUT
2 QUICKLY ESPECIALLY WITH INSIDE SAFE. IT WAS AN EMERGENCY TRYING
3 TO GET MONEY OUT THERE QUICKLY.

4 BUT YOU STILL HAVE TO HAVE PROCESSES AND DUE DILIGENCE
5 TO UNDERSTAND SOMETHING -- LIKE YOU SAID, SALES FORCE.

6 SO, YOU KNOW EXACTLY WHO THE MONEY WENT TO, WHEN
7 THE INVOICE CAME IN AND WHAT IT'S RELATED TO.

8 AND THEN LIKE WE'VE SAID YOU NEED TO GO OUT AND SEE IT
9 SOMETIMES. YOU -- YOU NEED TO HAVE AN AUDITOR OUT THERE SAYING
10 OKAY. YOU'RE PROVIDING INTERIM HOUSING OR INTERIM -- THAT IS FOR
11 60 PEOPLE. YOU'RE BILLING THE CITY FOR 60 PEOPLE. DO YOU ONLY
12 HAVE 20? AND YOU'VE ONLY HAD 20. THAT'S -- THAT INFORMATION
13 SEEMS TO BE STILL MISSING.

14 SO, DATA IS A BOILERPLATE CONTRACT. WHAT WE
15 UNDERSTAND IT'S NOT BEST SPOKE. IT'S NOT SOMETHING THAT'S
16 ENTERED INTO A SYSTEM WHERE YOU CAN JUST TAKE THAT SERVICE
17 PROVIDER, WHERE THE MONEY CAME FROM, HOW IT GOT ALLOCATED AND
18 HOW TO INSURE THAT THE SERVICES WERE PROVIDED.

19 MS. COLLIER: JUST FOR CLARITY, THERE IS LIKE A FINANCIAL
20 SYSTEM THAT LAHSA USES THE ENTERPRISE GRANT MANAGEMENT
21 SYSTEM, THE EGMS.

22 JUST --

23 MS. RAFFERTY: IT PROBABLY COULD BE UPGRADED.

24 (LAUGHTER.)

25 JUDGE JAY GANDHI: FAIR ENOUGH.

1 AND THEN I JUST WANTED TO PRESS ON THIS ISSUE A LITTLE
2 BIT. AND I KNOW IT'S STILL EARLY. IT'S 18 SITES.

3 ARE YOU SAYING WHAT YOU BELIEVE TO BE INDICIA OF FRAUD?

4 MS. RAFFERTY: SO --

5 (LAUGHTER.)

6 MS. RAFFERTY: IF YOU WANT TO TAKE ME OUT FOR A GLASS OF
7 WINE, I MIGHT TALK TO YOU A BIT.

8 (LAUGHTER.)

9 JUDGE JAY GANDHI: PERHAPS AFTER.

10 MS. RAFFERTY: OKAY. THIS IS MY POLITICAL ANSWER.

11 WHEN YOU RECEIVE STATE AND FEDERAL FUNDS, YOU ARE
12 REQUIRED TO UNDERSTAND WHERE THOSE FUNDS GO.

13 OTHERWISE, OTHER PEOPLE MUCH MORE POWERFUL THAN US
14 COULD COME IN AND AUDIT THAT AT A DIFFERENT LEVEL THAT WE
15 PROVIDE.

16 SO, WE -- OUR DIVISION FROM ALVAREZ & MARSAL, WE'RE --
17 WE WORK IN PUBLIC SECTOR.

18 SO, WE UNDERSTAND FUNDING MECHANISMS FROM STATE,
19 COUNTIES, AND FEDERAL GOVERNMENT.

20 SO, WE ARE OVERLY COMPULSIVE ABOUT LOOKING AT THAT.

21 I WOULD JUST SAY THERE'S PROBABLY SOME WORK TO DO.

22 JUDGE JAY GANDHI : THERE'S A REAL TIME -- AND THEN LET'S
23 JUST KEEP FOLLOWING IT.

24 IS THERE REAL TIME INFORMATION BEING PROVIDED TO THE
25 CITY ATTORNEY'S OFFICE? MAYBE WHERE THEY HAVE AN OFFER TO

1 CLAW BACK SOME OF THESE MONIES?

2 MS. RAFFERTY: WE -- WE -- I DIDN'T ASK THAT QUESTION.

3 MS. COLLIER: I THINK TO OUR POINT IN TIME I THINK THE --
4 FROM OUR UNDERSTANDING AT THIS POINT IN TIME WE HAVEN'T SEEN
5 LIKE -- WE HAVEN'T SEEN THAT EVER OCCUR WHERE MONEY HAS BEEN
6 CLAWED BACK OUTSIDE OF LIKE A NORMAL COURSE OF MONITORING.

7 MS. RAFFERTY: RIGHT.

8 WE -- WE HAVEN'T SEEN IT. AND DO KNOW -- I MEAN, WE'VE
9 ONLY BEEN -- AS THE TIME WE'VE BEEN WORKING ON THIS, WE
10 RECOGNIZE -- AND WE'VE HAD CALLS FROM THE COUNTY OR MOSTLY THE
11 CITY -- LET ME EXPLAIN THIS.

12 AND, SO, WE COULDN'T -- WE HAVE NEVER BEEN TOLD THAT
13 THERE HAS BEEN A RETRACTION OR A RECUPERATION OF FUNDS BASED
14 ON NON-SERVICE.

15 MS. COLLIER: AS LONG AS IT FALLS WITHIN THE BUDGET.

16 MS. RAFFERTY: YEAH.

17 MS. COLLIER: AND THERE HAS BEEN INCIDENCES WHERE
18 WE'VE SEEN LAHSA DENY, RIGHT? -- IF A SERVICE PROVIDER GOES OVER
19 A BUDGET FOR A CERTAIN CATEGORY. FOR EXAMPLE, SUPPORTIVE
20 SERVICES OR OPERATIONS.

21 MS. RAFFERTY: YEAH. THEY WON'T FUND THAT.

22 THE COURT: I COULD ANSWER THAT. BUT I WON'T --

23 (LAUGHTER.)

24 THE COURT: ANY QUESTIONS?

25 MS. COLLIER: NO.

1 THE COURT: I'M GOING TO TURN THE MICROPHONE OVER TO
2 ANY OF YOU FOLKS WHO WANT TO ASK A QUESTION TO MAKE THIS AUDIT
3 BETTER, TO GIVE SUGGESTIONS.

4 IF YOU CHOOSE NOT TO SPEAK, SO BE IT.

5 BUT, MATT, ANY-- ANY QUESTIONS OF THE AUDITORS?

6 BECAUSE WHEN THIS COMES IN NOVEMBER, I DON'T KNOW
7 WHAT THE FINAL RESULT WILL BE. BUT I WANT TO ADJUST THIS ALONG
8 THE WAY.

9 IF WE'VE GOT A PROBLEM, I WANT TO TRY TO WORK IT OUT
10 BEFORE THE FINAL DOCUMENT COMES IN.

11 MR. UMHOFFER: I THINK MY ONLY QUESTION THAT I WOULD
12 HAVE IS TO THE EXTENT THAT YOU'VE ASKED THE COUNTY IF THEY
13 WOULD JOIN THE AUDIT AND PROVIDE INFORMATION, WHAT HAS BEEN
14 THEIR RESPONSE?

15 MS. RAFFERTY: WE DIDN'T ASK THEM DIRECTLY IF THEY
16 WOULD. BUT THEY'VE BEEN AMAZINGLY COOPERATIVE.

17 MR. UMHOFFER: BUT YOU DON'T HAVE THE DOCUMENTS YOU
18 NEED TO CONDUCT -- TO COMPLETE AN AUDIT THAT INCLUDES THE
19 COUNTY, CORRECT?

20 MS. RAFFERTY: CORRECT.

21 SO, WE WORK BY A CONTRACT. SO, WE HAVE TO STICK TO THE
22 GUIDELINES OF THAT CONTRACT.

23 MR. UMHOFFER: AND, SO, YOU HAVE NOT ASKED FOR THE
24 DOCUMENTS THAT YOU WOULD NEED FROM THE COUNTY?

25 MS. RAFFERTY: WE GAVE THEM A HEAD'S UP.

1 (LAUGHTER.)

2 MR. UMHOFER: OKAY.

3 THE COURT: MATT. MATT.

4 MR. UMHOFER: SO, THE COUNTY --

5 THE COURT: MATT, JUST A MOMENT.

6 MS. MARTINEZ: THE COURT REQUESTED THE COUNTY TO
7 PROVIDE AN ANSWER. OBVIOUSLY, THEY NEEDED MORE TIME.

8 BUT THE COURT DID ASK THE COUNTY THE SAME TIME WE
9 ASKED THE CITY FOR THE LAW ENFORCEMENT TO DO THAT ASSESSMENT
10 AS WELL.

11 AND, SO, WE UNDERSTAND THAT THE COUNTY NEEDS TO GO --
12 LEGAL COUNSEL NEEDS TO GO BEFORE THE BOARD OF SUPERVISORS
13 BECAUSE THEY'RE THE ONES THAT HAVE TO APPROVE THAT.

14 THEY JUST NEEDED MORE INFORMATION. AND THAT'S WHAT
15 WE'VE BEEN DISCUSSING.

16 EXACTLY WHAT IS IT THAT THE A&M TEAM NEEDS AND
17 SPECIFICALLY IN REGARDS TO THE THREE PROGRAMS SO THAT THEY CAN
18 GO BACK TO THEIR CLIENT.

19 THE COURT: AND WE CAN READ THAT BACK INTO THE RECORD
20 BECAUSE THE CHAIRPERSON OF THE BOARD IS HERE.

21 SO, ELLY, THAT DOCUMENT THAT I SAID WE DIDN'T NEED TODAY
22 THAT YOU SHOWED ME BACK IN -- THE BACK -- IF YOU WANT TO PRODUCE
23 THAT FOR A MOMENT IF NEEDED.

24 MR. UMHOFER: THANK YOU.

25 THE COURT: OKAY.

1 MR. UMHOFFER: I'LL LEAVE IT THERE, YOUR HONOR.

2 THE COURT: NO. KEEP GOING.

3 MR. UMHOFFER: THE --

4 THE COURT: SO, PASS THE MICROPHONE AROUND OR --

5 AS THE PRESIDENT OF THE COUNCIL, IF YOU HAVE ANY

6 COMMENTS. OKAY.

7 AT THE PRESENT TIME, NITHYA.

8 MS. RAMAN: YOU KNOW, I GUESS I WOULD JUST SAY -- AND I

9 WANT TO THANK THE AUDITORS FOR THEIR FINDINGS --

10 (THE COURT CONFERRING WITH SPECIAL MASTER.)

11 MS. RAMAN: -- WITH --

12 THE COURT: NITHYA --

13 MS. MARTINEZ: JUDGE --

14 THE COURT: WE'RE GOING TO GET YOU A MICROPHONE.

15 OKAY.

16 (THE COURT CONFERRING WITH SPECIAL MASTER.)

17 THE COURT: YEAH.

18 AND THIS IS THE HEAD OF THE HOMELESS AND POVERTY

19 COMMITTEE FOR THE CITY, NITHYA RAMAN.

20 MS. RAMAN: THANK YOU SO MUCH.

21 AND I JUST WANT TO -- I WANT TO THANK THE AUDITORS FOR

22 THEIR PRESENTATION SO FAR.

23 AND I REALLY JUST WANTED TO SAY THAT I DO THINK IT WOULD

24 BE USEFUL TO HAVE THE COUNTY'S INFORMATION INCLUDED IN THIS.

25 I WANTED TO SHARE SOMETHING THAT WE'RE GOING TO BE

1 HEARING IN THE HOUSING AND HOMELESSNESS COMMITTEE TODAY
2 WHICH IS ABOUT EXITS FROM INTERIM HOUSING SITES BACK INTO -- INTO
3 HOMELESSNESS.

4 THE COURT: OKAY.

5 MS. RAMAN: AND A NUMBER OF THOSE -- ABOUT A QUARTER
6 OF THOSE FROM RITNER INTERIM HOUSING SITES ARE RELATED TO
7 BEHAVIORAL ISSUES.

8 AND IF YOU LOOK DOWN AT THE REASONS FOR THOSE
9 BEHAVIORAL ISSUES, A LOT OF THOSE ARE INDICATIVE OF MENTAL
10 ILLNESS OR OF OTHER HEALTH ISSUES.

11 AND, SO, I THINK THAT IF THERE COULD BE GREATER
12 COORDINATION BETWEEN THE COUNTY'S INTENSIVE SERVICES FOR
13 PEOPLE WHO ARE EXPERIENCING MENTAL ILLNESS AND SUBSTANCE
14 ABUSE ISSUES, WE CAN ACTUALLY INSURE THAT MORE PEOPLE WHO ARE
15 GETTING HOUSED ARE STAYING HOUSED.

16 THE COURT: OKAY.

17 MS. RAMAN: AND, SO, FOR ME IT WOULD BE VERY USEFUL TO
18 UNDERSTAND WHERE ARE THOSE LINES OF COMMUNICATION BREAKING
19 DOWN SUCH THAT THOUSANDS OF PEOPLE WHO HAVE BEHAVIORAL
20 HEALTH ISSUES ARE NOT BEING EXITED BACK INTO THE STREET BUT
21 INSTEAD BEING, YOU KNOW, FUNNELED OVER TO THE CARE THAT THEY
22 NEED.

23 THE COURT: OKAY.

24 OKAY. TERRY IS HERE AND --

25 (THE COURT CONFERRING WITH SPECIAL MASTER.)

1 THE COURT: AND KEVIN --

2 I KNOW. BUT I'M GOING TO COME BACK TO THEM IN JUST A
3 MOMENT.

4 GO UP TO THE COUNTY ASSESSOR, PLEASE.

5 ALL RIGHT. DO YOU HAVE ANY QUESTIONS UP TO THIS POINT
6 BECAUSE YOU'RE GOING TO MAKE A PRESENTATION.

7 WE'RE GOING TO PUT UP SOME OF THE DOCUMENTS OFF OF
8 THIS WEBSITE IN A MOMENT.

9 (THE COURT CONFERRING WITH SPECIAL MASTER.)

10 MR. MEJIA: NO, NO QUESTIONS.

11 THE COURT: OH, PRESENT. THE CONTROLLER. OKAY.

12 THE CITY, DO YOU HAVE ANY QUESTIONS UP TO THIS POINT?

13 JESSICA MARIANA: NO, YOUR HONOR.

14 THE COURT: COUNTY?

15 MS. HOANG: NO QUESTIONS.

16 THE COURT: SHAYLA?

17 MS. MYERS: YES, JUST A QUICK QUESTION.

18 BUT FIRST OF ALL, THANK YOU SO MUCH FOR THE WORK THAT
19 YOU'RE DOING AND REALLY DIGGING IN AND UPLIFTING THE VOICES OF
20 UNHOUSED FOLKS.

21 I THINK THAT'S BEEN SOMETHING THAT'S BEEN SOMEWHAT
22 MISSING JUST DUE TO THE NATURE OF THIS LITIGATION.

23 AND I THINK IT'S BEEN INCREDIBLY HELPFUL TO HEAR THAT
24 YOU'RE WORKING WITH A NUMBER OF UNHOUSED FOLKS.

25 AND PARTICULARLY A NUMBER OF UNHOUSED FOLKS, I THINK IT

1 REALLY RESONATES WHEN YOU SAID THAT THESE ARE PEOPLE WHO ARE
2 IN THE SYSTEM BECAUSE I THINK WE TALK SO MUCH IN THIS COURTROOM
3 AND IN OTHER PLACES ABOUT THE SORT OF SCOURGE OF FOLKS AROUND
4 THE STREET BUT REALLY UNDERSTANDING HOW THESE SYSTEMS ARE
5 WORKING OR NOT.

6 SO, WE REALLY APPRECIATE THAT YOU'RE THINKING ABOUT
7 THE BARRIERS THAT FOLKS HAVE TO EXITING.

8 AND, SO, REALLY APPRECIATE THE HOMELESSNESS AND
9 HOUSING COMMITTEE UPLIFTING EXITS OUT OF INTERIM HOUSING.

10 WE KNOW THAT THAT IS A HUGE BARRIER, PARTICULARLY
11 BECAUSE OF THE CITY'S DECISION TO ALLOCATE THE VAST MAJORITY OF
12 PERMANENT HOUSING RESOURCES TO INDIVIDUALS WHO ARE IN INTERIM
13 HOUSING.

14 SO, WHEN FOLKS ARE FALLING OUT OF INTERIM HOUSING, AND
15 THEY'RE ACTUALLY FALLING OUT OF A PATH TO PERMANENT HOUSING.

16 BUT MY QUESTION IS RELATED TO THE PERMANENT HOUSING
17 PIECE OF THIS.

18 THE VAST MAJORITY OF PLACEMENTS AND UNITS THAT ARE
19 BEING ALLOCATED IN THE LA ALLIANCE SETTLEMENT, THAT PARTICULAR
20 PIECE OF IT NOT THE ROADMAP OR INSIDE TAKE IS PERMANENT HOUSING.

21 IT'S THE PROPOSITION HHH AND OTHER FUNDING. I THINK IT'S
22 75 PERCENT.

23 SO, WHAT IS YOUR AUDIT GOING TO TOUCH ON RELATIVE TO
24 THAT.

25 I KNOW YOU FOCUSED ON THE INTERIM.

1 ARE YOU GOING TO GET TO THE PERMANENT HOUSING?

2 BECAUSE OBVIOUSLY THAT'S -- THAT IS -- IT'S BEEN A HUGE
3 POINT ABOUT THE L.A. ALLIANCE THROUGHOUT THIS LITIGATION IS THE
4 COST OF PERMANENT HOUSING.

5 SO, WE REALLY WANT TO KNOW ARE YOU GOING TO FOCUS ON
6 THAT.

7 MS. COLLIER: NO. WE ABSOLUTELY WANT TO.

8 WE RECOGNIZE THAT THE CITY HAS STARTED RIGHT TO FUND
9 THE INFRASTRUCTURE OF THOSE BEDS.

10 BUT IN ORDER TO UNDERSTAND THE SUPPORTIVE SERVICES
11 IT'S OUR UNDERSTANDING THAT THAT WOULD BE THE PIECE THAT THE
12 COUNTY, WE WOULD HAVE TO GET INSIGHT INTO.

13 BUT, YES, WE WOULD ABSOLUTELY WANT TO GET MORE
14 INSIGHT.

15 MS. MYERS: AND JUST TO RAISE.

16 OBVIOUSLY, WE -- WE'VE BEEN RAISING THIS ISSUE ABOUT
17 HOW THE CITY FUNDING ALLOWS PERMANENT HOUSING TO COUNT
18 TOWARDS THE SETTLEMENT.

19 AND I THINK THAT -- THAT IS A PAPER ISSUE OBVIOUSLY.

20 BUT -- BUT ALSO IT IS JUST A SIGNIFICANT PIECE OF IT AND NOT
21 JUST THE SERVICES BUT ALSO JUST THE CREATION OF IT AND THE WAYS
22 IN WHICH INDIVIDUALS MOVE THROUGH THE HOUSING.

23 BECAUSE I UNDERSTAND SERVICES. BUT SERVICES ARE A
24 MUCH SMALLER PART OF PERMANENT HOUSING THAN THEY ARE THE
25 INTERIM SHELTER PROGRAMS.

1 MS. COLLIER: RIGHT.

2 MS. MYERS: AND THAT WE THINK THAT THERE'S A LOT OF
3 INFORMATION THAT NEEDS TO BE GATHERED RELATED TO THE
4 PERMANENT SUPPORTIVE HOUSING THAT IS ON THE CITY SIDE.

5 MS. RAFFERTY: YEAH. WE AGREE.

6 THE COURT: ALL RIGHT. I WANT TO ASK WHAT DO YOU NEED
7 TO OVERCOME –

8 WHAT THE COURT MIGHT SUGGEST TO THE PARTIES IN A
9 MEANINGFUL WAY?

10 MS. RAFFERTY: WELL, WE'D LIKE TO THANK THE COURT FOR
11 WHEN WE ARE --

12 THE COURT: NO. DON'T THANK ME YET.

13 MS. RAFFERTY: -- FOR WHEN WE ARE --

14 THE COURT: DON'T TAKE THE TIME.

15 (LAUGHTER.)

16 THE COURT: WHAT DO YOU NEED?

17 MS. RAFFERTY: WE'D LIKE TO THANK THE COURT TO THIS
18 THUS FAR.

19 WHEN WE HAVE RUN INTO OBSTACLES GOING THROUGH THE
20 COURT TO BE ABLE TO GET INFORMATION, I THINK EVERYBODY
21 UNDERSTANDS THE SERIOUSNESS OF THIS.

22 BUT WE ALSO UNDERSTAND PEOPLE HAVE VERY BUSY JOBS
23 AND WORK.

24 BUT TO BE ABLE TO EXPEDITE, YOU KNOW, IT -- GETTING
25 INFORMATION THAT WE'RE ASKING FOR PEOPLE TO RESPOND, IT'S MUCH

1 IMPROVED.

2 THE COURT: WHO -- WHO DO YOU NEED THAT FROM
3 SPECIFICALLY?

4 IN OTHER WORDS, TO GET A GOOD THOROUGH LOOK AT THIS
5 CITY IN THE LAST -- I'M GOING TO JOKE WITH YOU BUT A THOUSAND
6 YEARS -- WHAT GETS A GOOD LOOK ON THE PUBLIC'S BEHALF AND FOR
7 THE CITY OFFICIALS TO MAKE GOOD DECISIONS?

8 WHAT DO YOU NEED? AND WHO DO YOU NEED IT FROM?

9 AND BE DONE ABOUT THIS. BECAUSE THERE MAY NEVER BE AN
10 AUDIT LIKE THIS AGAIN.

11 MS. COLLIER: OKAY.

12 THE COURT: IF THE CITY TAKES ITS PRESENT POSITION THAT
13 THEY CAN SWEEP IT.

14 BUT FOR MAYOR BASS COMING FORWARD, QUITE FRANKLY,
15 WITH MY COMPLIMENTS TO HER, WE WOULDN'T HAVE ANYTHING
16 OCCURRING.

17 AND I THINK IT'S THE FIRST TIME IN FEDERAL COURTHOUSE
18 HISTORY WHERE I'VE HEARD APPLAUSE BREAK OUT ON BEHALF OF A
19 MAYOR, SO.

20 (LAUGHTER.)

21 MS. COLLIER: AND WE WOULD REALLY -- WE WOULD LOVE TO
22 OBTAIN MORE OF AN UNDERSTANDING ON THE CONTINUUM OF CARE
23 THROUGHOUT THE SYSTEM, SPECIFICALLY, RIGHT, AT HOW A
24 PARTICIPANT ENTERS THE SYSTEM, HOW THEY MOVE THROUGH THE
25 SYSTEM. WHAT IS THAT INTAKE. HOW ARE THEY MATCHED.

1 LIKE WE MENTIONED, UNDERSTANDING THE NEEDS OF
2 PARTICIPANTS IS INCREDIBLY VALUABLE AND VERY INSTRUMENTAL TO
3 THE SUCCESS THROUGHOUT THEIR -- THEIR HOUSING.

4 SO --

5 MS. RAFFERTY: I THINK WHAT'S STILL A LITTLE FUZZY FOR US IS
6 ONCE SOMEONE GETS ENTERED INTO THE SYSTEM -- WE UNDERSTAND
7 HOW THE COUNTY IS NOTIFIED THAT SOMEONE HAS BEEN IN THE SYSTEM
8 -- WHO EVALUATES THAT PERSON FOR THE SERVICES THAT THEY NEED.

9 THE COURT: OKAY.

10 MS. RAFFERTY: WHERE IS THAT -- THE CARE MANAGEMENT
11 COMPONENT OF THIS IS SO IMPORTANT. NOT ONLY THE CASELOAD OF
12 THE CARE MANAGERS BUT THEIR TRAINING, THEIR COMPETENCY, THEIR --
13 UNDERSTANDING THEIR JOB.

14 WE'RE STILL TRYING TO UNDERSTAND.

15 AND I'M NOT SAYING IT'S NOT THERE. WE JUST -- IT'S STILL A
16 LITTLE CLOUDY TO US THAT IF SOMEONE HAS RECOGNIZED THAT THEY
17 HAVE A SUBSTANCE ABUSE TREATMENT BUT ALSO HAVE A HISTORY OF
18 TBI OR OTHER -- ALSO DEVELOPMENTAL DISABILITY OR BEHAVIORAL
19 HEALTH.

20 HOW ARE THEY -- HOW IS THAT DETERMINED WHAT SERVICES
21 THEY NEED TO PROVIDE.

22 WE UNDERSTAND THE MEDICAL SIDE, BUT WE DON'T
23 UNDERSTAND THE BEHAVIORAL HEALTH SIDE.

24 AND HOW LONG DOES IT TAKE.

25 SO, TALKING TO SOMEONE IN THIS SITUATION, THEY KNOW

1 THEY HAVE A MENTAL DISORDER. THEY'VE BEEN ON MEDICATIONS
2 BEFORE. THEY DON'T KNOW HOW TO GET THEIR MEDICATIONS FILLED.

3 DO YOU TALK TO YOUR CARE MANAGER?

4 WELL, I HAVEN'T SEEN THEM IN THREE WEEKS. SO, I DON'T
5 KNOW WHAT TO DO.

6 OR I TALKED TO MY CARE MANAGER. AND THEY SAID I NEED
7 TO GET A PRESCRIPTION FILLED. BUT I DON'T KNOW WHERE I GO.

8 WHERE DO I GO TO GET THAT FOR MY MENTAL HEALTH
9 SUPPORT?

10 THAT'S STILL FUZZY TO US.

11 AND WE NEED TO UNDERSTAND LIKE LAURA SAID HOW YOU
12 ENTER THE SYSTEM, HOW THE REFERRALS GO TO THE COUNTY FOR
13 SERVICES, WHEN ARE THOSE SERVICES PROVIDED, WHO EVALUATES
14 WHAT SERVICES NEED TO BE PROVIDED.

15 THAT'S WHAT CARE MANAGEMENT IS.

16 IT'S CARING FOR AN INDIVIDUAL WITH AN INDIVIDUALIZED CARE
17 PLAN TO MAKE SURE THEY GET THE SERVICES THEY NEED. ITS NOT
18 BLANKET.

19 SO, WE HAVE HEARD FROM PEOPLE THAT WE'VE WORKED WITH
20 SAYING THAT -- WHAT WAS IT? -- FOUR, THREE MONTHS?

21 MS. COLLIER: FOR SERVICES?

22 MS. RAFFERTY: YEAH.

23 MS. COLLIER: YEAH.

24 MS. RAFFERTY: SO, THE SERVICES -- EVEN THOUGH IF
25 SOMEBODY IS IN THE SYSTEM, IF IT TAKES 90 DAYS TO GET SERVICES TO

1 THAT PERSON, THEY'RE GOING TO WIND UP BACK ON THE STREET.
2 THEY'RE GOING TO LOOK FOR ILLICIT DRUGS. THEY'RE PROBABLY GOING
3 TO WIND UP ARRESTED.

4 WE'VE JUST PUT THEM IN A WORSE SITUATION.

5 SO, WE'RE STILL TRYING TO UNDERSTAND THAT COMPONENT --
6 HOW ARE THE CARE MANAGERS ALLOCATED.

7 LIKE I SAID, I THINK IT'S REALLY IMPORTANT TO UNDERSTAND
8 WHAT THEIR JOB DESCRIPTION IS.

9 OUR UNDERSTANDING WHETHER IT'S ACCURATE OR NOT -- WE
10 HAVEN'T TOTALLY DUG INTO THIS -- YOU CAN'T JUST RAISE YOUR HAND
11 AND SAY YOU'RE A CARE MANAGER. YOU NEED TO HAVE TRAINING TO
12 UNDERSTAND HOW TO TALK TO THIS PATIENT POPULATION, TO HAVE
13 EMPATHY FOR THIS POPULATION AND ALSO UNDERSTANDING WHAT
14 SERVICES ARE AVAILABLE.

15 THEY CAN'T JUST BE SOMEBODY SAYING I'VE TALKED TO MR.
16 SMITH.

17 THE COURT: ALL RIGHT. LET ME RECOGNIZE THE PRESIDENT
18 OF THE COUNCIL.

19 MR. MARQUEECE HARRIS-DAWSON: THANK YOU. THANK YOU
20 SO MUCH, JUDGE. AND THANK YOU FOR THE WORK THAT YOU ALL HAVE
21 DONE AND THE TESTIMONY THAT YOU PROVIDED TODAY .

22 IT'S -- A LOT OF WHAT YOU'RE SAYING ARE THINGS THAT WE
23 CAN IDENTIFY WITH AS COUNCIL MEMBERS BECAUSE WE'RE OUT ON THE
24 STREET. AND WE SEE THEM.

25 I WANTED TO GO BACK TO THIS -- YOU KNOW, THE QUESTION

1 ABOUT CARE MANAGERS, CONTRACTORS, WHAT THE CONTRACTS ARE.

2 AND I GUESS I'M CURIOUS, AND MAYBE YOU ALL KNOW OR
3 SOMEONE IN YOUR ZOOM KNOW.

4 HAVE YOU ALL EVER LOOKED AT A SCHEME LIKE THE ONE
5 ANALOGOUS TO THE ONE WE HAVE.

6 SO, FOR EXAMPLE, THE CONTRACT THAT YOUR FIRM HAS IS
7 WITH THE CITY OF L.A.

8 MS. RAFFERTY: CORRECT.

9 MR. MARQUEECE HARRIS-DAWSON: SO, IT'S DIRECT. THE
10 RELATIONSHIP IS A ONE TO ONE.

11 ALMOST NONE OF THE CONTRACTS WE HAVE WITH REGARD TO
12 SERVICES AT LEAST, WHICH YOU'VE SPENT -- WE TALKED A LOT ABOUT
13 THIS MORNING -- ARE DIRECTLY WITH THE CONTRACTOR.

14 MS. RAFFERTY: CORRECT.

15 MR. MARQUEECE HARRIS-DAWSON: THEY'RE THROUGH LAHSA,
16 WHICH IS, YOU KNOW, A JOINT POWERS AUTHORITY.

17 SO, I'M WONDERING IF YOU'VE LOOKED AT ANYTHING LIKE THAT
18 AND SEEN WAYS TO REMEDY THE CHALLENGE THAT WE ALL HAVE.

19 BECAUSE EVERYTHING THAT YOU ALL HAVE EXPRESSED IS
20 UNIVERSALLY FELT ON THE CITY COUNCIL. WE SPEND COUNTLESS
21 HOURS IN THE CHAIRWOMAN'S COMMITTEE DISCUSSING IT. AND WE'RE
22 ALL BANGING OUR HEADS AGAINST THE WALL BECAUSE WE'RE ON THE
23 STREET.

24 I'VE BEEN ON THE STREET, YOU KNOW, WITH JUDGE CARTER.
25 AND WE HAVE A PERSON IN FRONT OF US THAT WE CAN'T FIGURE OUT

1 HOW TO GET SERVICES FOR, EVEN THOUGH WE'VE ALLOCATED A LOT OF
2 MONEY TO LAHSA – OR -- I MEAN, IF YOU CALL LAHSA AT 5:01 IT'S CLOSED
3 FOR STARTERS.

4 BUT -- AND, AGAIN, I'M JUST -- BUT IT'S THE NATURE OF THE
5 SCHEME THAT WE -- THAT HAS BEEN -- THAT WE'VE ALL INHERITED.

6 I JUST WONDER IF YOU'VE LOOKED AT ANYTHING ELSE LIKE
7 THAT AROUND THE COUNTRY AND IF THERE ARE ANY LESSONS THAT YOU
8 COULD SHARE WITH US FOR HOW TO MAKE THAT WORK BETTER.

9 MS. RAFFERTY: SO, WHAT WE LOOK AT IS WHEN YOU HAVE
10 THIS TYPE OF FUNDING MECHANISM, THE CITY IS ACCOUNTABLE. THE
11 CITY HAS THE MONEY.

12 WHO -- IT'S JUST LIKE WE'RE SAYING THAT LAHSA NEEDS TO
13 HOLD THE SERVICE PROVIDERS ACCOUNTABLE.

14 YOU NEED TO PROVIDE LAHSA -- YOU NEED TO HOLD LAHSA
15 ACCOUNTABLE. YOU NEED TO UNDERSTAND -- YOU NEED TO HAVE THAT
16 INTEGRATION OF THIS IS WHY I'M PAYING YOU.

17 AND IF THEY SAY, WE'RE DOING ABSOLUTELY EVERYTHING
18 APPROPRIATE. WE'RE DOING THE BEST WE CAN. THEN, LOOK AT YOUR
19 OUTCOMES.

20 AND THESE CONTRACTS WERE NEVER SET UP TO PROVIDE
21 OUTCOMES. WE DO DAY COUNTS. WE DO -- BUT THERE'S A MISSING LINK.

22 AND I THINK THERE NEEDS TO BE -- IF YOU LOOK AT THE -- IN
23 THE FUTURE, WHETHER PROP A GETS PASSED – WHATEVER YOU DO,
24 THERE NEEDS TO BE A HIGH-LEVEL OF ACCOUNTABILITY, TRACEABILITY.
25 IT'S INTERESTING YOU MENTIONED SALES FORCE. SOME SORT OF

1 SYSTEM SO YOU KNOW THE DOLLARS.

2 MAYBE YOU -- IF IT GOES THROUGH LAHSA, WHAT REPORTS
3 DOES LAHSA PROVIDE YOU THAT THESE -- WE KNOW EXACTLY WHERE
4 THOSE DOLLARS WENT. THEY WENT TO THE PERSON THAT THEY WERE
5 ACTUALLY ALLOCATED FOR.

6 RIGHT NOW YOU'VE DELEGATED A LOT OF THE AUTHORITY TO
7 SOMEONE ELSE. LIKE LAHSA DESIGNATES THEIR AUTHORITY TO THE
8 SERVICE PROVIDERS. BUT THERE'S A LACK OF ACCOUNTABILITY.

9 AND WE -- WE'RE NOT -- WE'RE NOT HERE TO JUDGE OR TO
10 SAY ANYTHING IS RIGHT OR WRONG. WE'RE AN INDEPENDENT PARTY.

11 BUT THERE'S PROCESSES I THINK THAT THE CITY COULD LEARN
12 FROM PRIVATE INDUSTRY.

13 MR. MARQUEECE HARRIS-DAWSON: SO -- SO, THANK YOU FOR
14 THAT. THAT'S EXTREMELY HELPFUL

15 DO YOU -- HAVE YOU -- UP SYSTEMS LIKE THIS AROUND THE
16 COUNTRY.

17 AND COULD WE -- ARE THERE PLACES WE COULD LOOK AT
18 THAT HAVE ACTUALLY DONE THE THING THAT YOU'RE SAYING?

19 MS. RAFFERTY: YOU KNOW, WE'VE DONE SOME MARKET
20 RESEARCH. EVERYBODY BRINGS UP HOUSTON, YOU KNOW, BECAUSE OF
21 THEIR PROGRAM.

22 LOS ANGELES IS SUCH A BEHEMOTH.

23 IF WE LOOK AT OTHER CITIES TO SAY THEY'RE MAKING IT
24 WORK, IT'S ON SUCH A SMALL SCALE.

25 I MEAN, L.A. IT'S -- I HAD TO EXPLAIN TO MY -- I'M BORN AND

1 RAISED HERE. SO, I HAD TO EXPLAIN TO MY TEAM, YES, YOU CAN BE IN
2 THIS CITY BUT YOU'RE IN L.A. COUNTY, BUT YOU'RE NOT IN PROPER L.A.
3 CITY. IT'S -- AND I WORKED AT LACUSC. SO, I KIND OF UNDERSTAND -- I
4 JUST KNEW IT.

5 IT IS VERY COMPLICATED WHEN YOU -- MAJOR CITIES ARE
6 DEALING WITH THIS. A LOT HAS TO DO WITH THE COST OF LIVING. AND
7 THERE'S SOME IN DRUG USE AND SUBSTANCE ABUSE AND MENTAL
8 HEALTH.

9 IT'S SUCH ON A SMALL SCALE I DON'T KNOW IF IT'S REALLY
10 PERTINENT TO LOOKING AT WHAT YOU'RE DEALING WITH. IT'S -- IT IS SO
11 LARGE. THERE'S SO MANY PEOPLE THAT NEED SERVICES.

12 AND JUST LOOK AT THE GEOGRAPHICS. I MEAN, IT'S HARD TO
13 REACH EVERY PERSON.

14 THE COURT: THANK YOU.

15 MR. MC CURLEY: YOUR HONOR.

16 THE COURT: PLEASE.

17 MR. MC CURLEY: THANKS.

18 DAVID MC CURLEY FROM A&M.

19 I WOULD JUST ADD IN OUR EXPERIENCE WE SEE LOTS OF --
20 LOTS OF SITUATIONS WHERE JOINT POWER AUTHORITIES WERE
21 ESTABLISHED.

22 AND WE CAN BRING SOME BEST PRACTICES ON HOW THE JOINT
23 POWER AUTHORITY THEN -- HOW THE INVESTING AGENCIES THAT
24 CREATED THE JOINT POWER AUTHORITY CAN REQUIRE THROUGH THEIR
25 CONTRACTS WITH THEM APPROPRIATE CONTRACT CONTROLS AND

1 MEASURES.

2 AND WHAT WE FOUND AGAIN IN THE WORK THAT WE'VE DONE
3 SO FAR A LOT OF THE CONTRACTS WITH THE SERVICE PROVIDERS HAVE
4 KEY PERFORMANCE INDICATORS, PERFORMANCE MEASURES THAT
5 THEY'RE EXPECTED TO BE ACCOUNTABLE TO.

6 WHERE THE BREAKDOWN SEEMS TO BE IS IN THE VERIFICATION
7 THAT THOSE THINGS ACTUALLY HAPPENED.

8 THE COURT: OKAY.

9 MR. MC CURLEY: AND, SO, AGAIN, WE CAN BRING SOME BEST
10 PRACTICES WHERE -- THE ONES I'VE BEEN PERSONALLY ASSOCIATED
11 WITH -- NOT IN THE -- NOT IN THE HOMELESS SPACE BUT IN PUBLIC WORKS
12 AND A VARIETY OF OTHER PLACES.

13 AND, AGAIN, WHAT IS I THINK ONE OF THE KEY SUCCESS
14 FACTORS IN ALLOWING THE JOINT POWERS AUTHORITY TO DO IT IS
15 MAKING SURE THAT THE INVESTING AGENCIES ARE SAYING, HEY, THESE
16 ARE THE ACCOUNTABILITY MEASURES. THESE ARE THE OUTCOMES THAT
17 WE'RE EXPECTING. AND WE WANT YOU TO HOLD YOUR PROVIDERS TO
18 THESE STANDARDS AS WELL.

19 AND THEN MAKING SURE THAT THE JOINT POWERS AUTHORITY
20 -- IN THIS CASE LAHSA -- IS IN FACT VERIFYING, INSPECTING AND
21 INSURING THAT THE SERVICES ARE BEING PROVIDED IN THE MANNER
22 THAT THE FUNDING AUTHORITIES DICTATE.

23 THE COURT: OKAY.

24 ANY OTHER QUESTIONS?

25 AND I WANT TO TOSS SOMETHING OUT TO YOU.

1 I DON'T SEE HOW YOU POSSIBLY CAN CHECK THE NUMBER OF
2 PROVIDERS THAT -- OR I WOULD HOPE YOU CAN CHECK. AND IT'S NOT
3 YOUR JOB. SO, IT WOULD BE SPOT CHECKING. AND WE GET ANECDOTAL
4 INFORMATION FROM THE QUALITY OF FOOD, YOU KNOW, FROM TOP
5 RAMEN TO PERSONS NOT BEING ON THE PREMISES WHO ARE SUPPOSED
6 TO BE.

7 (COURT AND SPECIAL MASTER CONFERRING.)

8 THE COURT: THE LUSKIN INSTITUTE IS AROUND. AND I'M GOING
9 TO PICK THEM OUT OR USC.

10 YOU'VE GOT AN ARMY OF VOLUNTEERS OUT THERE WHO
11 COULD HELP YOU IF YOU NEED THAT.

12 I WANT YOU TO THINK ABOUT THAT FOR A MOMENT. AND YOU
13 DON'T HAVE TO ANSWER NOW. BUT I GUARANTEE IF WE CALLED USC OR
14 UCLA OR SOME OF THESE OTHER FOLKS, THAT THERE ARE VOLUNTEERS
15 OUT THERE THROUGH DIFFERENT PROGRAMS AND DIFFERENT STUDENTS
16 WHO COULD DO SOME SPOT CHECKING THAT WOULDN'T COST THE CITY
17 OR COUNTY ANY MONEY AT ALL.

18 I'M GOING TO ASK YOU TO STAY BECAUSE WE'RE -- I KNOW
19 THAT THE CONTROLLER IS HERE. AND WE'RE GOING TO GET INTO A
20 DISCUSSION IN JUST A MOMENT.

21 I PUT UP SOME CHARTS.

22 AND I WANT TO ASK THE CONTROLLER TO COME
23 FORWARD AND --

24 (THE COURT CONFERRING WITH SPECIAL MASTER)

25 THE COURT: AND WHILE -- I WILL. I WILL.

1 BUT WHILE YOU'RE DOING THAT, I WANT YOU TO START
2 GETTING SET-UP IF YOU WOULD BE SO KIND WITH KARLEN QUIETLY.

3 ALL RIGHT. NOW, FOR THE ELECTED OFFICIALS, IF YOU'D LIKE
4 TO SAY ANYTHING --

5 (THE COURT CONFERRING WITH SPECIAL MASTER.)

6 THE COURT: I'M SORRY?

7 (PAUSE IN PROCEEDINGS.)

8 (THE COURT CONFERRING WITH SPECIAL MASTER.)

9 THE COURT: THE CHAIRWOMAN. YEAH, I'M GOING TO GO IN
10 REVERSE, RIGHT.

11 LET ME START WITH THE CHAIRWOMAN, PLEASE.

12 CHAIRWOMAN HORVATH: THANK YOU, YOUR HONOR. GOOD
13 MORNING.

14 THE COURT: GOOD MORNING.

15 CHAIRWOMAN HORVATH: FIRST TO ACKNOWLEDGE THE
16 COUNTY IS ABSOLUTELY OPEN AND AGREEABLE TO COOPERATING WITH
17 AND SUPPORTING THE AUDIT, THE CITY'S THREE HOMELESS INITIATIVES --
18 THE FREEWAY ROADMAP AGREEMENT, THE CITY'S LA ALLIANCE PROGRAM
19 AND THE CITY'S INSIDE SAFE PROGRAM.

20 I BELIEVE THAT WAS THE REQUEST, AND WE ARE FULLY OPEN
21 AND AGREEABLE TO COOPERATING WITH THAT.

22 THE COURT: WELL, LET ME STOP YOU THERE.

23 THE POSITION OF THE COUNTY OFTENTIMES HAS BEEN -- WE'VE
24 MET OUR AGREEMENT. AND LET'S ASSUME THAT THAT'S TRUE.

25 THE AGREEMENT THOUGH WAS A FORWARD LOOKING

1 AGREEMENT, WHICH SPECIFICALLY WROTE THAT THIS WAS BASICALLY
2 THE BEGINNING, NOT THE END, THAT THE COUNTY WOULD RELY UPON
3 AND CONTINUALLY SAY WE'VE MET OUR AGREEMENT.

4 I KNOW THAT YOU AND MAYOR BASS HAVE A GOOD
5 RELATIONSHIP. I KNOW THE PRESIDENT DOES. IN FACT, IT'S SOMEWHAT
6 UNIQUE. AND I APPLAUD YOU ALL FOR IT. I THINK YOU HAVE LOCKED
7 ARMS. AND THERE HAS BEEN PROGRESS THAT SHOULD BE RECOGNIZED.

8 GOING FORWARD, I'D ASK YOU TO CONSIDER WITH NO
9 COMMITMENT THOUGH THAT -- AND THIS IS THE BEGINNING OF THAT
10 COMMITMENT -- THAT 3,500 WAS THE LOWEST OR THE BEST NUMBER I
11 FELT I COULD GET IN THE NEGOTIATIONS. BUT QUITE FRANKLY, I THINK
12 THE COURT FAILED. I NEED TO TAKE RESPONSIBILITY. MAYBE I SHOULD
13 HAVE PRESSED FOR 7,000. I'M NOT SUGGESTING THAT'S THE NUMBER,
14 BUT 40 TO 50 PERCENT OF OUR PEOPLE ARE OUT THERE WITH
15 SUBSTANCE ABUSE OR MENTALLY -- MENTAL DISORDERS. AND MAYOR
16 BASS IS TRYING TO MOVE 15,000 PEOPLE HUMANELY.

17 AND YOU'VE GOT A BUDGET OF 42 MILLION. THEY'VE GOT A
18 BUDGET OF ABOUT 11 OR 12. I'M JUST JOKING. BUT THAT'S A BUDGET.

19 WE NEED YOUR HELP.

20 CHAIRWOMAN HORVATH: ABSOLUTELY.

21 THE COURT: OKAY.

22 CHAIRWOMAN HORVATH: AND WE ARE CONTINUING TO HOLD
23 PUBLIC MEETINGS WHERE WE ARE SHARING THAT INFORMATION. IT'S
24 OPEN AND ACCESSIBLE TO THE PUBLIC.

25 THE COURT: YEAH.

1 CHAIRWOMAN HORVATH: IF I MAY SPEAK TO A COUPLE OF
2 OTHER THINGS THAT WERE MENTIONED HERE TODAY.

3 THE COURT: PLEASE.

4 CHAIRWOMAN HORVATH: I THINK I HAVE A LITTLE BIT OF A
5 DIFFERENT PERSPECTIVE. I DO SHARE YOUR COMMITMENT TO
6 TRANSPARENCY AND ACCOUNTABILITY. AND THANK YOU FOR YOUR
7 COMMITMENT TO THAT.

8 I DON'T SEE LAHSA AS AN OUTSIDE ENTITY. LAHSA IS A JOINT
9 POWERS AUTHORITY OF THE CITY AND THE COUNTY. SO, FIVE OF THE
10 APPOINTMENTS ARE FROM THE CITY. AND FIVE OF THE APPOINTMENTS
11 ARE FROM THE COUNTY.

12 SO, I APPRECIATE THAT WE WANT TO HOLD LAHSA
13 ACCOUNTABLE. BUT THAT'S US. AND, SO, THAT'S WHY I PUT MYSELF AT
14 THE TABLE AT LAHSA. I'M NO LONGER SERVING AS CHAIR. BUT WHEN I
15 STARTED MY YEAR AS CHAIR, I CALLED ALL OF THE CITY COUNCIL
16 OFFICES IN LOS ANGELES BECAUSE I HAD HEARD FOR MANY YEARS, EVEN
17 PRIOR TO MY SERVICE AS A SUPERVISOR, OF CHALLENGES WITH LAHSA
18 AND REACHED OUT PROACTIVELY AT THE START OF MY TENURE.

19 I CAN SAY THAT WE -- WE ALSO APPRECIATE YOUR
20 ACKNOWLEDGEMENT THAT THE ENTIRE LOS ANGELES REGION IS QUITE
21 UNIQUE. AND I DON'T THINK THERE IS A COMPARABLE EXAMPLE MAYBE
22 ON THE PLANET. BUT CERTAINLY AT LEAST IN THIS COUNTRY TO LOOK AT.

23 AND, SO, SITTING AT THAT TABLE MAKING SURE THAT LAHSA IS
24 CHANGING HOW WE'RE HAVING THAT CONVERSATION SO WE AREN'T
25 RUNNING INTO SORT OF THE SAME FRUSTRATIONS OVER AND OVER IS

1 SOMETHING I TAKE SERIOUSLY.

2 THAT'S WHY I PLACED MYSELF THERE. I COMMEND THE MAYOR
3 FOR DOING SO AS WELL.

4 THE COURT; RIGHT.

5 CHAIRWOMAN HORVATH: MY COLLEAGUE SUPERVISOR
6 BARGER IS ALSO THERE.

7 OCCASIONALLY WE SEE STAFF FROM SOME OF THE CITY
8 COUNCIL OFFICES COMING TO BE AT -- BUT THEY ARE PUBLICLY NOTICED
9 MEETINGS. AND I WELCOME EVERYONE TO BE PART OF THAT
10 CONVERSATION AS WELL TO INSURE THAT THE ACCOUNTABILITY THAT
11 PEOPLE ARE EXPECTING IS ACTUALLY HAPPENING IN THOSE PUBLIC
12 DISCUSSIONS. THEY'RE ALL PUBLICLY NOTICED. AND I WELCOME PEOPLE
13 INTO THAT.

14 I WOULD SAY THE COUNTY HAS DEVELOPED AN ENCAMPMENT
15 RESOLUTION PROGRAM CALLED "PATHWAY HOME," WHICH NOT ONLY
16 HELPS GET PEOPLE INTO INTERIM HOUSING, BUT FROM THE OUTSET
17 WHEN WE FIRST ENGAGED PEOPLE AT A PATHWAY HOME SITE, THE
18 PERMANENT HOUSING SOLUTION IS ALREADY PART OF THAT FORMULA.

19 SO, FROM THE START TO THE FINISH THERE IS A PATHWAY
20 HOME. THERE IS A PIPELINE SO WE DON'T HAVE PEOPLE LINGERING FOR
21 EXTENDED OR UNDETERMINED PERIODS OF TIME IN INTERIM HOUSING.
22 AND I THINK THAT IS -- THAT'S A MODEL THAT I THINK WOULD BE HELPFUL
23 TO EXPAND.

24 I WOULD SAY THE COUNTY -- I KNOW IT'S BEEN -- THE MENTAL
25 HEALTH PROCESS HAS BEEN REFERENCED. AND THE DEPARTMENT OF

1 MENTAL HEALTH HAS A UNIVERSAL ENTRY REFERRAL WHICH IS AN ONLINE
2 PORTAL FOR HOMELESS OUTREACH TEAMS. AND IT'S A CENTRAL ENTRY
3 POINT FOR DMH FOR MENTAL HEALTH SERVICES.

4 THIS PORTAL IS ON LINE. IT'S ACCESSIBLE. DMH HAS BEEN
5 PROACTIVELY REACHING OUT TO ORGANIZATIONS TO TRAIN THEM ON THE
6 PORTAL IF THEY DON'T KNOW HOW TO ACCESS IT. THEY WILL ALSO DO
7 ONE ON ONE TRAINING.

8 THE COURT: OKAY.

9 CHAIRWOMAN HORVATH: SO, IF THERE ARE PEOPLE WHO
10 DON'T UNDERSTAND HOW THAT WORKS, DMH IS INTERESTED AND
11 AVAILABLE TO WORK WITH SERVICE PROVIDERS, ANYONE WHO WANTS TO
12 UNDERSTAND WHAT THAT PORTAL IS AND HOW IT OFFERS SERVICE.

13 AND I WOULD ALSO FINALLY ADD THAT THERE IS -- WHEN
14 THERE IS INCONSISTENCY IN USING THE CES SYSTEM THAT EXISTS TO
15 MATCH SERVICES --

16 THE COURT: RIGHT.

17 CHAIRWOMAN HORVATH: -- TO WHEN SOMEONE GETS HOUSED.
18 AND I UNDERSTAND THERE'S BEEN EXTENSIVE CONVERSATION AROUND
19 THE SHORTCOMINGS OF THE SYSTEM.

20 THE COURT: UH-HUH.

21 CHAIRWOMAN HORVATH: AND IF WE WORK OUTSIDE THAT
22 COORDINATED AGREED UPON SYSTEM, MATCHING SERVICES CAN
23 SOMETIMES BE CHALLENGING.

24 AND, SO, I WOULD SAY MAKING SURE THAT WE ARE -- YOU
25 KNOW, WHEN THE CITY, FOR EXAMPLE, HAS USED WHAT WAS SORT OF

1 REFERRED TO AS THE ALTERNATE CES PROCESS WHEREBY THEY COULD
2 SELECT WHO WENT INTO A BUILDING DESPITE THE FACT THAT THERE WAS
3 AN AGREEMENT ABOUT HOW SERVICES WOULD BE MATCHED. YOU KNOW,
4 THAT CAN CREATE CHALLENGES.

5 SO, TO -- I APPRECIATE YOUR EXPRESSION OF FRUSTRATION
6 BECAUSE THERE IS NO ONE ENTRY POINT.

7 AND, SO, I THINK THAT ALSO NEEDS TO BE ACKNOWLEDGED.
8 THERE ARE LOTS OF WAYS INTO WHICH PEOPLE -- OR THROUGH WHICH
9 PEOPLE COME INTO THE SYSTEM. AND I THINK THAT'S CHALLENGING FOR
10 ANYONE TO UNDERSTAND, WHICH IS WHY I PERSONALLY PUT MYSELF AT
11 EVERY TABLE THERE IS LAHSA, LA CASA, ECRA -- ALL OF IT TO REALLY
12 UNDERSTAND AND WRAP MY HAND -- MY ARMS AROUND. BUT WHAT IS
13 ACTUALLY GOING ON HERE AND HOW DO WE MAKE IT MAKE SENSE.
14 BECAUSE RIGHT NOW IT DOESN'T.

15 SO, I THINK THE COUNTY WANTS TO BE A PARTNER IN THAT
16 CONVERSATION. I AGAIN COMMEND YOUR COMMITMENT TO
17 ACCOUNTABILITY AND TRANSPARENCY. AND WE ARE COMMITTED TO
18 THAT AS WELL.

19 THE COURT: THANK YOU FOR -- AND TO READ INTO THE
20 RECORD WHAT I READ LAST TIME FOR THE COUNSEL PRESENT.

21 THE COURT SPECIFICALLY STATED, AND YOU'LL SEE THIS IN
22 THE RECORD:

23 "THAT THE COURT KINDLY REQUESTS THAT THE COUNTY
24 SUPPORT THE CITY'S ASSESSMENT OF HOMELESSNESS PROGRAMS FOR
25 THE A&M TEAM TO CONDUCT A COMPREHENSIVE ASSESSMENT.

1 "THEY NEED DATA FROM EITHER. LAHSA OR COUNTY
2 DEPARTMENTS REGARDING THE SERVICES AND HEALTH AND MENTAL
3 HEALTH PROGRAMS BEING PROVIDED IN THE THREE INITIATIVES -- INSIDE
4 SAFE, LA ALLIANCE AND THE FREEWAY AGREEMENT.

5 "WE WOULD APPRECIATE A RESPONSE FROM THE COUNTY BY
6 NEXT FRIDAY REGARDING THEIR ABILITY TO ACCOMMODATE THIS
7 REQUEST SO THAT A&M CAN MODIFY ITS SCOPE AND SUBMIT A NEW COST
8 ESTIMATE FOR THE CITY'S CONSIDERATION."

9 THAT'S IN THE RECORD.

10 THE COUNTY RESPONDED WITH A YES ALREADY. OKAY.

11 ALL RIGHT. ANYTHING ELSE THAT WE CAN DO ALONG THE WAY
12 TO HELP YOU WITH THIS AUDIT?

13 AND THAT'S THE FIRST LOOK THAT THE CITY HAS HAD THAT I
14 CAN FIND. AND THERE MAY NOT BE ANOTHER ONE. BECAUSE IF THE CITY
15 TAKES THE POSITION FROM THIS POINT FORWARD THAT THE
16 CONTROLLER CAN'T AUDIT, THAT THERE CAN'T BE AN INDEPENDENT
17 THIRD AUDIT, THAT'S WHAT'S BEEN HAPPENING HISTORICALLY. SO
18 NOBODY HAS GOTTEN A LOOK AT THE PROCESS YOU'RE GOING
19 THROUGH. AND THAT HAS TO BE A PUBLIC CONCERN NOW.

20 (THE COURT CONFERRING WITH SPECIAL MASTER.)

21 THE COURT: OKAY. HARRIS-DAWSON, DO YOU HAVE ANY
22 OTHER COMMENTS?

23 (THE COURT CONFERRING WITH SPECIAL MASTER.)

24 THE COURT: NITHYA RAMAN, DO YOU HAVE ANY? --
25 COUNCILWOMAN?

1 SHE'S CHAIR OF THE HOMELESS AND POVERTY COMMISSION.

2 MS. RAMAN: IT'S HOUSING AND HOMELESSNESS COMMITTEE.

3 BECAUSE I THINK THE TWO ARE INTERRELATED.

4 THE COURT: YEAH. MY APOLOGIES.

5 MS. RAMAN: I JUST WANTED TO THANK SUPERVISOR HORVATH
6 FOR HER COMMITMENT TO CONTINUE PARTNERSHIP. I TOO SIT ON ECRA
7 AND LA CASA. AND I THINK THERE IS SIGNIFICANTLY MORE
8 COMMUNICATION AND WILLINGNESS TO COOPERATE BETWEEN THE CITY
9 AND COUNTY THAN BEFORE, INCLUDING OFFICIAL BODIES THROUGH
10 WHICH WE CAN MAKE SHARED REQUESTS FOR DATA THAT CAN HELP US
11 HOLD BOTH OUR PARTNER LAHSA ACCOUNTABLE AND OUR SERVICE
12 PROVIDERS ACCOUNTABLE.

13 AND ALL OF THEM ARE OUR PARTNERS IN THIS WORK.

14 I WANTED TO JUST SAY THAT IF THE COURT WANTED TO
15 FACILITATE A JOINT LEARNING SESSION BETWEEN MEMBERS OF THE
16 BOARD OF SUPERVISORS AND THE HOUSING AND HOMELESSNESS
17 COMMITTEE ON THESE ISSUES, I WOULD WELCOME THAT.

18 AND I THINK IT WOULD GIVE ELECTED OFFICIALS AN
19 OPPORTUNITY TO ENGAGE WITH EACH OTHER.

20 I APPRECIATE THAT THE LAWYERS ARE ENGAGED IN THIS
21 COURTROOM.

22 AND I THINK IT'S ALWAYS PRODUCTIVE AND FRUITFUL WHEN
23 ELECTED OFFICIALS ARE SPEAKING DIRECTLY TO EACH OTHER ABOUT
24 THE CHALLENGES THAT THEY'RE DEALING WITH IN ADDRESSING
25 HOMELESSNESS, OUR BIGGEST CRISIS, AND INSURE THAT WE ALL FEEL

1 THE SAME URGENCY IN ADDRESSING THESE ISSUES.

2 SO, I JUST WANTED TO OFFER THAT UP AS AN OPPORTUNITY
3 HERE THAT I WOULD REALLY WELCOME.

4 AND IF THE COURT WANTED TO FACILITATE IT WE WOULD BE
5 VERY OPEN TO THAT.

6 THE COURT: I CAN SUGGEST THAT. I CAN'T ORDER IT. I DON'T
7 HAVE THAT AUTHORITY. THAT'S THE ULTIMATE JUDICIAL ARROGANCE.

8 BUT I WOULD SUGGEST THAT ONLY BECAUSE WE SAW IT PUT
9 TOGETHER --

10 JUST A MOMENT NOW.

11 PUT TOGETHER A SESSION OUT IN THE VALLEY WITH BOB.

12 (THE COURT CONFERRING WITH SPECIAL MASTER.)

13 THE COURT: THE DISTRICT 3. AND IT WAS INSPIRING.

14 IF YOU FOLKS WOULD HAVE BEEN THERE AND HEARD THE
15 PEOPLE ON THE GROUND DOING THE WORK, I THINK ALL OF US WOULD
16 WALK AWAY IN GOOD FAITH SAYING WE'VE GOT SOME INCREDIBLY
17 DEDICATED PEOPLE ON THE FRONT LINE MAKING CONTACT WITH OUR
18 HOMELESS POPULATION.

19 THE PROBLEM SEEMS TO BE OUR COORDINATION AT THE TOP --
20 HOW WE'RE GOING TO UNWIND THE SPAGHETTI OF HISTORICAL, LET'S
21 SAY, FUNDING.

22 AND I'LL BE A LITTLE BIT BLUNT WITH YOU.

23 IT'S JUST A PERSONAL OPINION. AND I CAN'T MAKE A FINDING
24 ON THIS, BUT LAHSA IN A SENSE SHIELDED US FROM RESPONSIBILITY. IN
25 SOME WAYS IT WAS CREATED IN GOOD FAITH TO PASS ON FUNDS. BUT

1 WHAT IT DID IS IT PASSED ON TO WHAT I CALL THE PILLSBURY DOUGH
2 BOY. IF YOU PUNCH HIM, THE ARM FLIES UP.

3 THIS LACK OF RESPONSIBILITY -- NOT INTENTIONALLY BUT BY
4 THE CITY AND BY THE COUNTY. AND THAT GOES BACK TO L.A. TIMES
5 EDITORIALS I CAN FIND THAT SPEAK EXACTLY TO THE CONFRONTATIONS
6 TAKING PLACE BACK IN THE 1980'S. IN FACT, I'LL PULL OUT THE
7 EDITORIAL. IT'S THE ROCKY HORROR PICTURE SHOW.

8 SO, LAHSA WAS CREATED IN A SENSE I THINK IN AN EFFORT TO
9 MOVE FORWARD. BUT IT'S ENDED UP TAKING A LOT OF RESPONSIBILITY
10 AWAY FROM ALL OF US FRANKLY.

11 SO, THE COURT WOULD LIKE TO TURN THE CORNER AND BE
12 POSITIVE.

13 I WANT TO MOVE ON -- PUT TOGETHER DE LEON FOR A
14 MOMENT.

15 AND WE'VE TALKED EARLY THIS MORNING. AND I'VE SEEN HIS
16 LETTER. I ASKED HIM TO FILE IT.

17 I DIDN'T KNOW WHY HE WANTED TO SPEAK, BUT WHEN HE --
18 THE LETTER CAME TO ME HILDA SOLIS RESPONDED.

19 I DON'T WANT TO GET INTO THAT POLITICAL DISCUSSION. THIS
20 IS NOT THE FORUM. I'M NOT A COUNCIL MEMBER.

21 SO, I'VE ASKED YOU IF YOU'RE GOING TO MAKE COMMENTS,
22 PLEASE CONFINE THOSE TO THE TRANSPARENCY --

23 MR. DE LEON: WE'RE NOT GOING TO --

24 THE COURT: -- OF THE -- SITE.

25 MR. DE LEON: YEAH.

1 THE COURT: OKAY.

2 MR. DE LEON: WE'RE NOT GOING TO TOUCH THAT SUBJECT,
3 YOUR HONOR.

4 I JUST WANT TO SAY GOOD MORNING --

5 THE COURT: GOOD MORNING.

6 MR. DE LEON: -- TO YOU, TO THE SPECIAL MASTER MICHELE
7 MARTINEZ. AS WELL, I APOLOGIZE. I DON'T KNOW THE GENTLEMAN'S
8 NAME, BUT.

9 THE COURT: JUDGE GANDHI.

10 MR. DE LEON: JUDGE GANDHI. JUDGE GANDHI. OF COURSE,
11 YES. SPECIAL MASTER, TOO, GOOD MORNING.

12 AS YOU KNOW, I'M HERE AS A COUNCIL MEMBER FOR THE 14TH
13 COUNCIL DISTRICT REPRESENTING THE MOST UNHOUSED ANGELINOS.
14 THEY ARE MY CONSTITUENTS. AND I AM THERE FOR THEM.

15 AS YOU ALSO KNOW, I'M THE AUTHOR OF "NO PLACE LIKE HOME
16 ACT" OF 2018 WHICH DELIVERED \$2 BILLION -- A 2-BILLION-DOLLAR BOND
17 TO DEVELOP PERMANENT SUPPORTIVE HOUSING FOR UNHOUSED
18 PERSONS WHO ARE IN NEED OF SEVERE MENTAL HEALTH SERVICES.

19 TO MY KNOWLEDGE MY LEGISLATION HAS DELIVERED \$540
20 MILLION IN FUNDING FOR THE COUNTY OF LOS ANGELES FOR PERMANENT
21 SUPPORTIVE HOUSING FOR THOSE WHO ARE HIGHLY ACUTE.

22 THAT SAID, I DO WANT TO START MY REMARKS BY SHARING A
23 STORY OF MIGUEL. OBVIOUSLY, I WON'T SHARE HIS LAST NAME, BUT
24 MIGUEL IS -- MIGUEL'S EXPERIENCE IS A STARK ILLUSTRATION OF THE
25 PROBLEM OF THE CURRENT SYSTEMATIC FAILURES.

1 NOW, MIGUEL BORN AND RAISED IN THE CITY OF GLENDALE,
2 NEIGHBORING CITY TO THE NEIGHBORHOOD OF EAGLE ROCK. SUFFERED
3 GREATLY ON THE STREETS. WE WERE ABLE TO HOUSE HIM AT OUR TINY
4 HOME VILLAGE IN EAGLE ROCK OFF FIGUEROA RIGHT ACROSS THE
5 STREET FROM EAGLE ROCK PARK JUST SOUTH OF THE BARACK OBAMA
6 FREEWAY.

7 MIGUEL HAS BEEN PLACED ON SEVERAL OCCASIONS AT THE
8 TINY HOME VILLAGE. BECAUSE OF SEVERE MENTAL ILLNESSES HE WAS
9 ASKED TO LEAVE BECAUSE OF VIOLENCE COMMITTED ON THE SITE
10 PHYSICALLY.

11 THE COURT: RIGHT.

12 MR. DE LEON: AS A RESULT ALSO TO MIGUEL ON THE CORNER
13 OF EAGLE ROCK BOULEVARD AND COLORADO BOULEVARD, ONE DAY IT
14 WAS A WEEKDAY -- IN FACT, I WITNESSED IT BECAUSE I WAS ON MY WAY
15 TO A MEETING LATE AFTERNOON. THERE WERE SWARMS OF POLICE
16 OFFICERS. LAPD AS WELL AS THE L.A. FIRE DEPARTMENT.

17 I CAME UP UPON THE CAPTAIN. THE CAPTAIN -- I ASKED FOR A
18 BRIEFING FROM THE CAPTAIN.

19 HIS MOTHER WAS THERE. AND I SPOKE WITH THE MOTHER.

20 APPARENTLY ON THE CORNER MIGUEL HAD A TORCH. THERE
21 WAS A CAR NEXT TO THE GAS, A TANK AT THE GAS STATION. AND HE WAS
22 THREATENED TO STICK THE TORCH INTO THE GAS TANK AND BLOW UP
23 THE CAR. WITH THAT, THE GAS STATION.

24 SWARMS OF LAPD AS WELL AS FIRE DEPARTMENT THERE.

25 LONG STORY SHORT, IT WAS -- IT WAS A GOOD DAY BECAUSE

1 MIGUEL WAS APPREHENDED AND WAS TAKEN TO A 5150.

2 THE COURT: OKAY.

3 MR. DE LEON: WHICH HE WAS SHORTLY RELEASED.

4 LET ME UNDERSCORE THE FOLLOWING, YOUR HONOR, AS WELL
5 AS TO THE SPECIAL MASTER AND SPECIAL MASTER GANDHI.

6 THE CITY DOES NOT EMPLOY SOCIAL WORKERS. THE CITY
7 DOES NOT EMPLOY MENTAL HEALTH PROFESSIONALS. THE CITY DOES
8 NOT EMPLOY SUBSTANCE ABUSE COUNSELORS.

9 WE HAVE NO OTHER CHOICE BUT TO RELY ON LAPD AND THE
10 L.A. FIRE DEPARTMENT WHICH BOTH ENTITIES WITHIN THE CITY OF LOS
11 ANGELES ARE OVERTAXED AND OVER BURDENED.

12 IN PARTICULAR, THE LOS ANGELES FIRE DEPARTMENT WITH
13 THE VAST MAJORITY OF THEIR CALLS NOW ARE HOMELESS RELATED,
14 DRUG RELATED AND MENTAL HEALTH RELATED.

15 MIGUEL WAS TEMPORARILY PLACED IN A TINY HOME VILLAGE
16 LIKE I SAID. BUT AGAIN HE WAS EJECTED BECAUSE OF SEVERE VIOLENCE.

17 HE WAS -- IT WAS NO LONGER A SAFE PLACE FOR HIM OR FOR
18 THE RESIDENTS.

19 BACK ON THE STREETS MIGUEL FOUND HIMSELF ENCAMPED
20 OUTSIDE A SCHOOL, A SITUATION SO DIRE THAT MY STAFF HAD TO
21 INTERVENE TO DEMAND HE RECEIVE THE HELP THAT HE NEEDED
22 URGENTLY.

23 NOW, THIS ANECDOTE ABOUT MIGUEL UNDERSCORES --
24 UNDERSCORES NOT JUST OUR CITY'S CRISIS BUT A SYSTEMATIC FAILURE
25 BY THE COUNTY.

1 NOW, I UNDERSCORE THE FOLLOWING BECAUSE WE ARE --
2 CONTINUE TO BE AT A POINT OF CRISIS.

3 NOW, I WANT TO PREFACE THE FOLLOWING COMMENTS
4 BECAUSE SUPERVISOR LINDSEY HORVATH -- AND I RECOGNIZE THAT SHE
5 MADE THE PHONE CALLS.

6 THE COURT: WELL, I WANT TO STOP THAT BACK AND FORTH
7 RIGHT AT THIS POINT IF IT'S OKAY WITH --

8 MR. DE LEON: NO, NO. I WAS JUST GOING TO RECOGNIZE HER
9 -- VALIDATE --

10 THE COURT: WELL, LET'S DO THAT POSITIVELY --

11 MR. DE LEON: -- HER PHONE CALLS TO ALL THE COUNCIL
12 MEMBERS.

13 THE COURT: AND THEN LET'S MOVE ON.

14 MR. DE LEON: YES.

15 THE COURT: BECAUSE I DON'T WANT TO GET IN THIS BACK AND
16 FORTH BETWEEN YOU AND HILDA RIGHT NOW.

17 MR. DE LEON: NO, NO, NO. THAT'S NOT THE CASE, YOUR
18 HONOR.

19 THE COURT: OKAY.

20 MR. DE LEON: I WANT TO UNDERSCORE THE FOLLOWING.

21 THE COURT: OKAY.

22 MR. DE LEON: THAT'S NOT THE CASE. BUT WE HAVE TO
23 UNDERSCORE THE REAL ISSUES HERE.

24 THE COURT: OKAY.

25 MR. DE LEON: THEY'RE NOT THE PERSONAL ISSUES.

1 THE COURT: OKAY.

2 MR. DE LEON: BUT THE REAL FUNDAMENTAL ISSUES.

3 NOW, SHE MADE -- SHE OUTREACHED. AND I RECOGNIZE AND I
4 THANK HER -- THANK HER FOR THAT. AND WE HAD A LOVELY
5 CONVERSATION AND I THINK A PROACTIVE POSITIVE CONVERSATION.

6 AND I RECOGNIZE THAT MANY IN THE -- ELECTED OFFICIALS
7 ONCE TAKING OFFICE WHETHER IT BE US AT THE CITY LEVEL, WHETHER IT
8 BE COUNTY OR SUPERVISOR WE INHERIT SYSTEMATIC FLAWS IN THE
9 SYSTEM. AND WE DEAL WITH THAT SYSTEM THE BEST AS WE CAN.

10 BUT THIS SITUATION, FOR EXAMPLE, HAS TAXED AND
11 BURDENED THE CITY GREATLY.

12 AND ONE POINT THAT THE AUDITORS BROUGHT UP WAS THE
13 COORDINATED ENTRY SYSTEM WHICH IS A PERFECT EXAMPLE.

14 WHILE INTENDED TO PRIORITIZE AND MANAGE ACCESS TO
15 RESOURCES, IT SYSTEMATICALLY FAILS THE LOS ANGELES CITY
16 RESIDENTS ITS REQUIRED TO SERVE LIKE SOMEONE LIKE MIGUEL.

17 NOW, RATHER THAN BUILDING HOUSING, WHAT HAS HAPPENED
18 NOW IS THAT MANY OF OUR UNHOUSED INDIVIDUALS WHO ARE SEVERELY
19 MENTALLY ILL, HIGH ACUITY, ARE EITHER IN HOTEL ROOMS, WHETHER IT
20 BE INSIDE SAFE HOTEL ROOMS OR IN TINY HOME VILLAGES.

21 AND THAT HIGHLY ACUTE POPULATION -- THAT SUBSET NEEDS
22 TO BE IN A PLACE OF RESIDENCE WHERE THEY CAN GET THE HELP THAT'S
23 NECESSARY. THAT IS A MENTAL HEALTH BED.

24 THE COURT: OKAY.

25 MR. DE LEON: WE SIMPLY DON'T HAVE ENOUGH MENTAL

1 HEALTH BEDS.

2 THE COURT: I'M GOING TO -- I'M GOING TO CUT YOU OFF FOR
3 JUST A MOMENT.

4 MR. DE LEON: GO AHEAD.

5 THE COURT: BE IMPOLITE ON MY PART.

6 BUT I'D LIKE YOU TO STAY OR ANY ELECTED OFFICIAL FOR JUST
7 A MOMENT.

8 WE'RE GOING TO GET INTO SOME OF THIS THROUGH THE
9 AUDITOR OR CONTROLLER IN JUST A MOMENT AND THROUGH MATT SABO
10 AND THE CITY WHO WE ASKED TO COOPERATE BECAUSE QUITE FRANKLY
11 THERE WAS SOME DISSENSION THERE.

12 AND I DON'T KNOW HOW THAT'S GOING TO BE WORKED OUT
13 BETWEEN THE TWO OF YOU. FROM MY PERSPECTIVE, I WELCOME ANY
14 AUDIT. I WELCOME A&M'S AUDIT BUT I ALSO WELCOME THE
15 CONTROLLER'S AUDIT.

16 AND I'D LOVE TO HAVE THE DOUBLECHECK BETWEEN THE TWO
17 AND SEE HOW THEY MATCH UP.

18 BUT REMEMBER FOR A&M THEY'RE GOING BACKWARDS. YOU
19 KNOW, HOW DID WE SPEND OUR MONEY. AND IF SO, HOW CAN WE
20 IMPROVE IN THE FUTURE.

21 FOR THE CONTROLLER AND THE CITY WHO PLEDGED TO
22 COOPERATE, WE'RE GOING FORWARD. AND THAT IS HOW DO WE GET AN
23 ACCOUNTING TRANSPARENTLY FROM THIS POINT FORWARD FROM OUR
24 PROVIDERS SO THEY CAN MAKE DECISIONS AND SO THE PUBLIC CAN
25 IMAGINE THIS.

1 SO, FOR A MOMENT I WANT TO GO RIGHT BACK TO THE -- YEAH,
2 TO THE CONTROLLER.

3 AND THANK YOU FOR BEING HERE.

4 I WANT TO SAY TO ALL OF YOU THAT THIS IS THE FIRST EFFORT
5 THAT I'VE SEEN THAT I CAN PERSONALLY UNDERSTAND.

6 I LOVE THE PIE CHARTS.

7 AND I LOVE THE FACT THAT I CAN KIND OF SEE WHAT IS
8 SECURITY, WHAT IS OVERHEAD.

9 AND I REPRESENT TO YOU --

10 KEVIN, RAISE -- RAISE YOUR HAND.

11 TERRY, RAISE YOUR HAND BACK THERE.

12 MEMBERS OF THE COMMUNITY, GO BACK AND TALK TO THEM.

13 AND INSTEAD OF TAKING THE TIME RIGHT NOW BECAUSE YOUR
14 TIME IS VALUABLE -- I PROMISE YOU THAT IF YOU GO BACK OUT IN THE
15 COMMUNITY -- I DON'T CARE WHETHER IT'S FROM VERNON DOWN
16 FIGUEROA OR I DON'T CARE IF I CAN TAKE YOU INTO SKID ROW WITH THE
17 COMMUNITY HERE -- YOU WILL HEAR FROM EVERY SINGLE PERSON THAT
18 IT'S NOT HITTING THE STREETS. IT'S NOT GETTING TO US, JUDGE.

19 AND I THINK WE CAN DEMONSTRATE THAT WITH JUST INSIDE
20 SAFE FOR A MOMENT.

21 SO, I WANT YOU TO GO THROUGH THIS WEBSITE.

22 I WANT YOU TO PUT UP THE WEBSITE. I WANT YOU TO SHOW
23 PEOPLE HOW IT WORKS SO THAT THEY CAN CHECK THIS WEBSITE.

24 AND THIS IS ONE THING THE COURT WAS ADAMANT ABOUT.

25 I WON'T TELL YOU WHAT I WAS GOING TO DO TODAY. BUT UNTIL

1 I GOT SOME INFORMATION I WAS GOING TO ACT TODAY. IT MIGHT HAVE
2 BEEN SHOCKING.

3 I'M NOT THREATENING YOU. I'M JUST TELLING YOU THAT I'M
4 GOING TO DESIST FROM THAT FOR TWO WEEKS.

5 BUT THIS IS SOMETHING THAT THE COURT IS GOING TO
6 DEMAND ON THE PUBLIC'S BEHALF. THIS WEBSITE HAS TO GO UP. AND IT
7 HAS TO BE TRANSPARENT. AND THAT'S GOING TO BE MY RED LINE.

8 SO, SHOW US WHAT YOU'VE GOT WITH THE WEBSITE SO FAR.
9 BECAUSE LAHSA WILL SUPPLY YOU WITH THE INFORMATION.

10 AND I GOT A 5:00 NOTICE THAT I'LL READ TO YOU FROM
11 LAKEISHA ADAMS.

12 (THE COURT CONFERRING WITH SPECIAL MASTER.)

13 THE COURT: YEAH. I KNOW YOU'RE AWARE OF HOW
14 MONUMENTAL IT IS TO HAVE THESE DASHBOARDS. AS YOU KNOW, WE
15 CAME TO LAHSA ONLY A YEAR AND A HALF AGO. AND DEVIN HAS ONLY
16 BEEN WITH US FOR A YEAR. AND WE'VE BEEN WAITING TO HAVE THESE
17 OUTCOME DASHBOARDS FOR YEARS AND YEARS AND YEARS.

18 IT WAS AMAZING TO LEVERAGE OUR WORK AS PROVIDERS.
19 AND DASHBOARDS WE CREATED ON OUR OWN AT ST. JOSEPH'S, ET
20 CETERA.

21 SHE COMMUNICATED THIS MORNING AND SAID THAT THIS
22 INFORMATION HAD BEEN HANDED OVER LAST NIGHT.

23 OF COURSE, YOU HAVEN'T HAD A CHANCE TO EVALUATE IT.

24 I ALSO WANT TO GIVE A SHOUT OUT TO HER BECAUSE SHE WAS
25 ON THE ROAD WITH US LAST SUNDAY AND CAME DOWN PERSONALLY.

1 AND SHE DESERVES CREDIT -- CREDIT FOR JUST TALKING TO THE PEOPLE
2 ON THE STREET SO SHE COULD VERIFY EXACTLY WHAT I'M SAYING.

3 IT'S NOT HITTING THE STREET.

4 SO, YOU'RE INVITED AT ANY TIME.

5 HILDA IS INVITED AT ANY TIME.

6 KATHRYN BARGER HAS BEEN ON THE STREET NOW TWICE. I
7 COMMEND HER FOR IT.

8 ALL RIGHT. YOU'RE THE CONTROLLER. SHOW US WHAT YOU
9 GOT.

10 MR. MEJIA: GOOD MORNING, YOUR HONOR.

11 I THANK YOU FOR HAVING US.

12 CAN WE PUT UP THE SCREEN ON. I HAVE -- I HAVE THE HDMI
13 CONNECTED. I JUST NEED IT TO BE SHOWN.

14 (PAUSE IN PROCEEDINGS.)

15 MR. MEJIA: ALL RIGHT. CAN EVERYONE SEE IT?

16 SO, THIS IS OUR HOMELESSNESS DASHBOARD. AND ON THE
17 TOP WE HAVE A SECTION RELATED TO THE ALLIANCE ROADMAP. AND
18 INSIDE SAFE EXPENSES RELATED TO THIS ALLIANCE SETTLEMENT.

19 AND, SO, FOR THOSE -- IF THIS IS YOUR FIRST TIME SEEING
20 THIS, WE PUT A LITTLE BACKGROUND INFO ON THE TOP SO YOU COULD
21 JUST READ MORE ABOUT IT.

22 YOU COULD CLICK ON SOME OF THESE -- THESE OPTIONS
23 HERE. AND IT WILL -- A POP UP WILL COME UP. AND IT WILL TELL YOU
24 WHERE YOU COULD GO.

25 IN ADDITION, IF YOU GO DOWN HERE YOU COULD SEE A

1 SUMMARY OF PAYMENTS SO FAR RELATED TO 2024.

2 WE GET THESE PAYMENTS FROM THE CAO. THE CAO'S OFFICE
3 PROVIDES US WITH THESE.

4 AND, SO, WHEN YOU SEE THESE HYPERLINKS YOU CAN
5 ACTUALLY CLICK ON IT. AND IT WILL TAKE YOU TO MORE DETAIL.

6 SO, IF YOU CLICK ON THIS 6.2 MILLION IT WILL TAKE YOU DOWN
7 HERE.

8 AND BEFORE I KEEP GOING AND SHOWING YOU ALL THE -- HOW
9 IT WORKS, TO --

10 SHAYLA, I KNOW YOU WANTED US TO INCLUDE FOR THE
11 ALLIANCE SETTLEMENT PROGRAM THAT THIS ONLY RELATES TO INTERIM
12 HOUSING ONLY BECAUSE I KNOW IT'S ONLY A SMALL PORTION OF THE
13 ALLIANCE SETTLEMENT PROGRAM. SO, WE ADDED THAT PORTION HERE
14 JUST SO THERE IS NO CONFUSION THAT ALLIANCE IS ONLY 6.2 MILLION.

15 BUT IF YOU SCROLL DOWN HERE, THE 6.2 MILLION IS MADE UP
16 OF ALL THESE INDIVIDUAL PAYMENTS.

17 ON THE LEFT YOU COULD SEE THE DATE OF THE PAYMENT AND
18 THEN YOU COULD SORT OF SEE WHO THE SERVICE PROVIDER IS, WHAT
19 ENCAMPMENT IT WAS RELATED TO AND THEN THE CONTRACT AND THEN
20 THE AMOUNT.

21 AND, SO, FOR HERE IF YOU ACTUALLY CLICK ON THESE
22 HYPERLINKS RIGHT HERE, ONE PIECE THAT WE ADDED THAT'S NEW IS
23 WHEN YOU CLICK ON THIS HYPERLINK HERE OF THE SERVICE PROVIDER
24 FOR THIS PAYMENT ON FEBRUARY 2022, WE HAVE ATTACHED THE
25 INVOICE. SO, YOU ALL COULD SEE THE INVOICE ATTACHED. IT'S 54 PAGES

1 LONG.

2 IT COULD BE PRETTY DIFFICULT FOR THE PUBLIC, BUT YOU
3 COULD PRETTY MUCH SCROLL DOWN. AND YOU ALL CAN DO SOME
4 RESEARCH. THERE ARE REDACTED PARTS HERE OF COURSE TO
5 PROTECT, YOU KNOW, SENSITIVE INFORMATION AND PEOPLE.

6 BUT YOU COULD PRETTY MUCH SCROLL DOWN. AND YOU
7 COULD SEE WHAT WAS PROVIDED BY LAHSA AND THE SERVICE PROVIDER.

8 SO, I'LL GO BACK TO THE WEBSITE.

9 BUT WHAT WE DID WAS WE TOOK THAT INFORMATION ON THAT
10 INVOICE WHICH IS, YOU KNOW, IT COULD BE 100 PAGES. IT COULD BE 54.
11 BUT IF YOU CLICK OVER HERE WE ACTUALLY TRY TO MAKE IT EASIER FOR
12 YOU ALL TO SEE WHAT IT WAS SPLIT UP INTO.

13 AND, SO, WE KNOW FOR THIS PAYMENT THAT WE DID IN
14 FEBRUARY IT WAS FOR THE MONTHS OF NOVEMBER TO DECEMBER 2023.

15 AND IF YOU SCROLL DOWN YOU COULD SEE THE FINANCIAL
16 PIECE WHICH WE TOOK FROM THAT 54-PAGE INVOICE SO THAT IT'S EASIER
17 FOR YOU ALL SO YOU COULD SEE WHAT THE BREAKDOWN IS ON WHAT WE
18 WERE PAYING FOR. SO YOU COULD SEE THE LARGEST SHARE. YOU
19 COULD HOVER OVER THE PIE CHART. AND IT COULD TELL YOU HOW MUCH
20 WE SPENT ON PROGRAM SITES. IT COULD TELL YOU HOW MUCH WE
21 SPENT ON SECURITY AND SO FORTH.

22 SO, YOU COULD SCROLL DOWN.

23 ONE NEW COMPONENT THAT WE ADDED IS WE GOT SOME OF
24 THE PERFORMANCE METRICS BY LAHSA. AND, SO, WE GOT
25 PERFORMANCE METRICS. AND WHAT I -- WHAT I TOLD YOU WAS THAT

1 NOT -- NOT ONLY CAN YOU SEE THE FINANCIAL PIECE, BUT IF YOU SCROLL
2 DOWN NOW YOU COULD SEE THE PERFORMANCE METRICS PIECE HERE.

3 SO, WE GOT THIS INFORMATION FROM LAHSA.

4 AND YOU COULD SEE JUST SOME OF THE METRICS THAT HAD
5 TO DO WITH NOVEMBER AND DECEMBER SO THAT YOU ALL CAN HAVE AN
6 IDEA ON, YOU KNOW, WHAT WERE THE METRICS FOR THIS.

7 SO, THIS IS A FULL EXAMPLE OF ONE WHERE YOU CAN GO TO A
8 PAYMENT AND FIND OUT -- SEE THE FULL INVOICE. SEE THE FINANCIAL
9 AND SEE THE PERFORMANCE METRICS TIED.

10 SO -- AND FROM OUR POINT OF VIEW THIS WOULD BE A FULL
11 EXAMPLE OF EVERYTHING.

12 AND, SO, PRETTY MUCH YOU COULD KEEP SCROLLING DOWN.

13 WE ARE STILL WORKING ON GETTING MORE -- MORE INVOICES
14 OR -- SO THAT IT CAN -- WE CAN ADD MORE.

15 SO, WE ARE WORKING WITH LAHSA TO GET THAT INFORMATION.

16 IF YOU SCROLL DOWN, THIS IS THE INSIDE SAFE PROGRAM.

17 SO, WE MADE A LITTLE PIE CHART OF THE SERVICE PROVIDERS
18 WHO ARE GETTING A SHARE OF TAXPAYER FUNDS.

19 AND IF YOU SCROLL DOWN SIMILAR TO WHAT YOU JUST SAW
20 YOU CAN CLICK ON -- YOU CAN CLICK ON THE AMOUNT. AND IT COULD
21 TELL YOU HOW MUCH YOU'RE SPENDING ON -- SO, FOR THIS ONE WE'RE
22 SPENDING 35 PERCENT ON SECURITY. 15 PERCENT ON WAGE
23 NAVIGATORS.

24 FOR HERE WE -- WE NEED TO -- WE HAVE THE PERFORMANCE
25 METRICS, BUT WE NEED TO WORK WITH LAHSA TO TRY TO --

1 THE COURT: LET'S JUST STOP THERE FOR JUST A MOMENT.
2 OKAY.

3 MR. MEJIA: SURE.

4 THE COURT: I WANT YOU TO GO DOWN FOR A MOMENT AND
5 PICK SOME CATEGORIES WHERE WE HAVE WHAT I'M GOING TO CALL
6 DIRECT SERVICES TO A HOMELESS PERSON.

7 AND AS I SEE SECURITY IS ABOUT 35 PERCENT.

8 WELL JUSTIFIED MAYBE. MAYBE NOT.

9 WAGES, 15 PERCENT.

10 BACK BILLING, I DON'T KNOW WHAT THAT IS. BUT 12 PERCENT.

11 SUPPLIES, 11 PERCENT.

12 NOW, HEALTH, DENTAL, VISION, I'M EXCITED ALL OF A SUDDEN.

13 AS TO THE STREET.

14 AND WE'VE GOT 2.49 PERCENT.

15 WAGES, DIRECTORS, I DON'T KNOW IF THAT'S ONE PROGRAM
16 OR ACROSS THE BOARD. 2.22 PERCENT.

17 CONTRACT PERSONNEL, 2.14.

18 FOOD, I'M EXCITED AGAIN. 1.82 PERCENT.

19 FICA, I THINK I KNOW WHAT THAT IS.

20 WAGES, ASSOCIATES.

21 OFFICE SUPPLIES. I DON'T KNOW IF THAT'S A DUPLICATE OR
22 NOT OF THE OTHER SUPPLIES.

23 PENSION CONTRIBUTIONS.

24 WAGE COMPENSATION OVERTIME.

25 SENIOR DIRECTORS.

1 JANITORIAL SUPPLIES. OBVIOUSLY, NEEDED.
2 INTERIM FEEDING COOKING SUPPLIES, .21 PERCENT.
3 INSURANCE.
4 CELL PHONE SERVICES.
5 AND I'M SHOWING THAT THAT HELPS THE HOMELESS.
6 SYSTEM SUBSCRIPTION.
7 BUS TOKENS. I'M ASSUMING THAT HELPS THE HOMELESS.
8 VET SUPPLIES. I'M ASSUMING THAT HELPS THE HOMELESS.
9 I'LL LEAVE THAT TO YOU AS THE PRESIDENT AND THE
10 CHAIRMAN OF THE BOARD.

11 BUT THE QUESTION WILL ALWAYS BE IF WE WENT OUT TO THE
12 STREET TO TALK TO THE FOLKS, WHAT GOT TO THEM. YOU KNOW,
13 SOMETHING MEANINGFUL.

14 WOULD YOU GO BACK TO INSIDE SAFE FOR A MOMENT.
15 GO UP TO THE -- YEAH, TAKE -- WELL, PEOPLE'S CONCERN.
16 WHY DON'T YOU TAKE PEOPLE'S CONCERN.

17 GO DOWN FOR A MOMENT.

18 AND, WELL, I DIDN'T MEAN TO MENTION THEM. BUT LET'S SEE
19 HOW THEY'RE DOING.

20 OKAY. LET'S PUT THIS UP.

21 AND I DIDN'T MEAN TO MENTION THEM, SO.

22 ALL RIGHT. SECURITY IS 46.6 PERCENT.

23 SALARY IS WHAT? -- 41 PERCENT. THAT'S ALL OVERHEAD
24 THERE.

25 LET'S GO DOWN TO ADMINISTRATIVE OVERHEAD. 8.3 PERCENT.

1 AND MEDICARE. HEALTH INSURANCE.
2 NOW, I WANT TO SAY THAT'S NOT HELPING THE HOMELESS.
3 BUT I'M SAYING IF YOU TALK TO THE PERSON ON THE STREET FOR FOOD,
4 WATER, CELL PHONE SERVICES, ET CETERA. I THINK UNIVERSALLY --
5 AND, KEVIN, YOU'RE THE UNOFFICIAL MAYOR.
6 AND, TERRY, IN A MOMENT.
7 IF THEY DON'T BELIEVE ME, YOU KNOW, I'VE GOT ALL SORTS OF
8 PEOPLE OUT HERE WHO HAVE TALKED TO ME ABOUT THAT.
9 THEY'LL TELL YOU UNIVERSALLY AND THEY'LL TELL YOU ON
10 THE STREET IF YOU TALK TO A COUPLE OF HUNDRED PEOPLE, AND I TAKE
11 YOU OUT THERE, NOT HITTING THE STREETS. NONE OF IT IS GOING
12 DOWN.
13 MILEAGE. LOCALE.
14 KEEP GOING DOWN.
15 I'LL LEAVE IT TO YOU. WHAT'S HITTING THE STREET THAT A
16 HOMELESS PERSON CAN SAY THAT THEY RECEIVED IN ACTUAL SERVICES
17 THAT THEY CAN EAT, FEED A PET, GET HOUSING, DO SOMETHING WITH.
18 OKAY. KEEP GOING WITH YOUR PRESENTATION.
19 MR. MEJIA: AND, SO, FOR THE INSIDE SAFE PIECE WE ARE
20 WORKING TO ADD THE PERFORMANCE METRICS.
21 THAT'S WHY IF YOU SCROLL DOWN YOU WON'T SEE THE
22 PERFORMANCE METRICS. IT CAN BE DIFFICULT TO FIND WHAT THE
23 PERFORMANCE METRICS ARE BECAUSE THE METRICS ARE TIED TO THE
24 INTERIM HOUSING LOCATIONS.
25 AND, SO, AN INTERIM HOUSING LOCATION CAN INCLUDE MANY

1 DIFFERENT ENCAMPMENT SITES. SO, THAT'S THE PART THAT WE'D HAVE
2 TO RECONCILE AND FIND OUT WHERE THAT IS.

3 BUT IF YOU -- BUT, YEAH, IF YOU KEEP SCROLLING DOWN YOU
4 CAN PRETTY MUCH SEE MORE INVOICES ON THE LEFT. AND FOR THE
5 ONES THAT HAVEN'T BEEN ADDED, WE'RE STILL WORKING ON ADDING
6 THEM.

7 IF YOU SCROLL DOWN YOU GET DOWN TO THE ROADMAP
8 AGREEMENT. THIS IS ONE WHERE WE ARE HAVING A LITTLE TROUBLE
9 WITH.

10 AND, SO, WE'RE WORKING WITH LAHSA TO FIND OUT HOW THE
11 SERVICE PROVIDER INVOICES TIE TO THE PAYMENTS THAT THE CITY
12 MAKES. AND ONCE WE CAN GET CLARITY AND WE MEET WITH THEM
13 AGAIN WE WILL BE ABLE TO HAVE THESE PORTIONS HERE ON THE RIGHT
14 SO THAT YOU COULD CLICK ON IT AND FIND OUT MORE.

15 SO, THAT'S FOR THE ROADMAP.

16 IN ADDITION WE DO HAVE SAFE PARKING HERE.

17 THE COURT: OKAY.

18 MR. MEJIA: I'D SAY SAFE PARKING IS ANOTHER EXAMPLE OF
19 ONE THAT IS FULLY COMPLETE.

20 AND, SO, SAFE PARKING L.A. IS OUR VENDOR. AND YOU COULD
21 SEE THE BREAKDOWN OF THE FINANCIAL SIDE HERE.

22 STAFF, SECURITY AND WHATNOT. AND THIS JUST PROVIDES
23 MORE INFORMATION ON THE --

24 THE COURT: WE'LL GO AROUND THAT PIE CHART AGAIN.
25 SLOW DOWN JUST A LITTLE BIT.

1 MR. MEJIA: ALL RIGHT.

2 THE COURT: OKAY. GO AROUND THAT PIE CHART.

3 (PAUSE IN PROCEEDINGS.)

4 THE COURT: OKAY. ALL RIGHT. PLEASE CONTINUE.

5 MR. MEJIA: YEAH. SO, SAFE PARKING L.A. IS A VENDOR.

6 AND, SO, IF YOU ACTUALLY SCROLL DOWN, WE DO HAVE THE
7 PERFORMANCE METRICS PIECE BECAUSE WE HAVE IT FROM OCTOBER TO
8 APRIL OF THIS YEAR.

9 AND ONE PIECE THAT WE ADDED FOR TODAY IS NOW YOU CAN
10 CLIC K ON THESE HYPERLINKS. AND IT WILL GIVE YOU THE VENDOR
11 INVOICE SO YOU COULD SEE THE BREAKDOWN OF HOW WE POPULATED
12 THE INFORMATION.

13 AND -- YEAH. BUT, OF COURSE, WE DID IT FOR YOU ALL
14 THROUGH THE PIE CHARTS. BUT HERE YOU COULD ALSO SEE THE
15 PERFORMANCE METRICS BECAUSE THEY DID PROVIDE THE METRICS. AND
16 YOU COULD SEE HOW MANY SPACES THEY HAVE, HOW MANY CLIENTS
17 THEY SERVED, UTILIZATION.

18 AND THAT'S PRETTY MUCH OUR -- OUR PRESENTATION.

19 AND JUST TO TELL YOU WHERE WE'RE AT. WE ARE WORKING
20 WITH LAHSA TO -- TO RECONCILE SOME OF THE FINANCIAL INVOICES TO
21 THE PAYMENTS HERE.

22 FOR WHAT WE CAN MATCH ONE FOR ONE WE DID ADD THEM
23 HERE.

24 WE ARE -- WE STILL NEED TO HAVE ADDITIONAL MEETINGS
25 WITH THEM SO THAT THEY CAN TIE THAT OUT.

1 I THINK AS MENTIONED EARLIER BY A&M YOU SORT OF HAVE TO
2 REALLY -- THE SYSTEM WASN'T BUILT SO THAT IT'S IN- -- IT'S INTUITIVE
3 WHERE IF YOU SAY THE CITY PAID YOU A MILLION DOLLARS. SHOW ME
4 WHERE THAT MILLION DOLLARS IS.

5 THE COURT: RIGHT.

6 MR. MEJIA: IT'S -- IT'S NOT BUILT THAT WAY. IT'S -- YOU HAVE
7 TO ACTUALLY GET A MAPPING FILE TO FIGURE OUT HOW IT TRANSLATES.
8 AND THEN -- AND THEN YOU END UP BACK AT THE INVOICE.

9 AND THEN -- SO, THERE'S -- WE ARE WORKING WITH -- WITH
10 LAHSA TO TRY TO FIND OUT HOW TO MAKE THE -- THE DATA MAKE SENSE
11 MORE IN TERMS OF THE FINANCIAL SIDE AND ALSO THE METRIC SIDE.

12 SO, THAT'S WHAT I HAVE FOR -- FOR YOU ALL TODAY.

13 AND THIS IS ALL PUBLIC. SO, YOU ALL CAN PLAY AROUND WITH
14 IT OR LOOK AT IT MORE. BUT I CAN TAKE ANY QUESTIONS OR ANYTHING.

15 THE COURT: YEAH. I'M GOING TO THROW -- I'LL PASS
16 AROUND THE ROOM.

17 SO, L.A. ALLIANCE, DO YOU HAVE ANY QUESTIONS?

18 MS. MITCHELL: NOT AT THIS TIME, YOUR HONOR.

19 THANK YOU.

20 THE COURT: LET ME TURN TO ANY OF YOU FOLKS.

21 MS, MITCHELL: I THINK IT'S GREAT.

22 THE COURT: AS CHAIRPERSON.

23 MR. HARRIS-DAWSON: I THINK IT'S WONDERFUL. AND IT
24 ALLOWS US TO DIG BENEATH THE SURFACE.

25 SO, YOU KNOW, ONE OF THE NUMBERS THAT JUMPED OUT WAS

1 SECURITY.

2 AT ONE OF THE SITES ALMOST HALF THE COST -- WHICH
3 REMINDED ME OF THE CONVERSATION WE JUST HAD ABOUT MENTAL
4 HEALTH BEDS. AND IT -- YOU KNOW, WE DON'T KNOW FROM HERE. BUT
5 WE WONDER IF THERE'S A RELATIONSHIP BETWEEN THOSE TWO THINGS.

6 BUT SEEING THE NUMBERS LETS US ASK THAT QUESTION AND
7 DRILL DOWN.

8 THE COURT: OKAY.

9 YEAH. LET ME TURN TO THE CITY --

10 MR. DE LEON: I WAS GOING TO ADD THE SAME THING TO THE
11 SECURITY BEING DISAGGREGATED FROM SALARIES FROM THE GENERAL
12 SALARIES OF STAFF WORKERS TO COUNCIL PRESIDENT MIKE HARRIS-
13 DAWSON'S POINT. IT GIVES AN OPPORTUNITY TO ASK AND DIG DEEPER
14 WITH GRANT'S QUESTIONS WHY DO WE -- ARE SALARIES HIGH -- OR NOT
15 HIGH, I SHOULD SAY, BUT EXPANSIVE WITH REGARD TO SECURITY.

16 ARE THERE ISSUES WITH REGARDS TO HIGH ACUITY FOLKS.
17 AND DO WE HAVE A LOT OF HIGH ACUITY FOLKS WHETHER IN INTERIM
18 HOUSING, TINY HOMES, ALLIANCE ROADMAP OR IN THIS CASE INSIDE
19 SAFE.

20 YOU KNOW, AND WOULD THEY BE BETTER FITTED IN A
21 DIFFERENT LOCATION. AND HENCE THE HIGH NUMBER WHEN IT COMES
22 TO SECURITY.

23 THE COURT: OKAY.

24 MS. RAMAN: AND I JUST WANTED TO ADD THAT I'M REALLY --
25 AFTER QUITE A LONG TIME OF ASKING IN OUR COMMITTEE FOR

1 ADDITIONAL DATA ABOUT OUTCOMES SO THAT WE CAN ACTUALLY
2 CONTRACT IN A WAY THAT INCLUDES OUTCOMES, LAHSA HAS WORKED
3 WITH US TO CREATE A SET OF DATA DASHBOARDS THAT WILL ALLOW US
4 TO MONITOR PERFORMANCE ACROSS OUR INTERIM HOUSING SITES
5 WHICH IS SOME OF THE DATA THAT HAS ACTUALLY BEEN INCLUDED IN
6 HERE.

7 SO, I'M REALLY DELIGHTED TO SEE THAT PROGRESS
8 HAPPENING.

9 THIS IS THE FIRST TIME THANKS TO -- I THINK THE
10 COMMITTEE'S INSISTENCE AND TO THE WORK OF LAHSA TO REALLY
11 PROVIDE THIS -- THAT WE HAVE INFORMATION ABOUT HOW LONG PEOPLE
12 ARE STAYING AT OUR INTERIM SITES, HOW MANY PEOPLE ARE
13 CONNECTED TO DOCUMENTS, HOW CAN WE INSURE THAT THEY'RE
14 MOVING QUICKLY TO THEIR NEXT STEP, WHETHER IT BE A TIME-LIMITED
15 SUBSIDY OR A PERMANENT HOUSING UNIT.

16 I WANT TO SEE THAT SAME INFORMATION ACROSS EVERY
17 PIECE OF THE SPENDING THAT WE'RE DOING. BUT I THINK THIS IS GREAT
18 IN TERMS OF ITS PRESENTATION AND HOW EASILY IT ALLOWS US TO VIEW
19 THESE EXPENDITURES.

20 THE COURT : YOU FOLKS REPRESENTING THE CITY, YOUR
21 COUNSEL, DO YOU HAVE ANY QUESTIONS?

22 MS. MARIANI: NO QUESTIONS AT THIS TIME, YOUR HONOR.

23 THE COURT: LET ME TURN BACK TO THE COUNTY THEN, MIRA.

24 MS. HASHMALL: NO QUESTIONS.

25 THE COURT: SHAYLA?

1 MS. MYERS: YEAH. JUST A -- JUST A COMMENT AND PERHAPS
2 A QUESTION OR A SUGGESTION RELATIVE TO THE WAY THE DATA IS
3 PRESENTED.

4 BUT I THINK THE CITY COUNCIL HAS DONE A GOOD JOB LATELY
5 OF RECOGNIZING THAT OUR HOMELESS SERVICE PROVIDERS ARE FAIRLY
6 UNDERPAID IN TERMS OF LIVING WAGES, THAT THAT HAS ACTUALLY BEEN
7 A CHALLENGE THAT THE CITY COUNCIL HAS BEEN STRUGGLING WITH.

8 IT'S A CHALLENGE THEY'VE STRUGGLED WITH IN TERMS OF
9 LAHSA.

10 LAHSA EMPLOYEES ARE PAID MORE.

11 WE HAD A REALLY PHENOMENAL LISTENING SESSION THAT
12 SPECIAL MASTER MARTINEZ PUT TOGETHER WITH SOME SERVICE
13 PROVIDERS.

14 AND I THINK WHAT EVERYONE REMARKED UPON -- AND I THINK
15 YOU REMARKED UPON IT, TOO, JUDGE CARTER, IS THAT THE SERVICE
16 PROVIDERS HAVE VERY HARD JOBS AND ARE DOING --

17 THE COURT: YEAH.

18 MS. MYERS: -- VERY HARD WORK. AND ONE OF THE
19 CHALLENGES IS RETENTION OF EMPLOYEES.

20 WE ARE LOOKING AT LINE BY LINE THE COST OF EMPLOYING
21 INDIVIDUALS WITHIN THE CITY OF LOS ANGELES TO DO THIS WORK.

22 WE ARE POINTING OUT THE COST OF THEIR HEALTH
23 INSURANCE, THE COST OF THE CELL PHONES THAT THEY USE.

24 EACH LINE BY LINE IS BEING PRESENTED AS A COST WITHOUT
25 AN ACKNOWLEDGEMENT THAT THIS IS THE COST OF A CASE WORKER,

1 RIGHT. WHAT IT COST A CASE MANAGER TO DO THIS WORK.

2 SAME THING WITH HOUSING NAVIGATION.

3 WE'RE SAYING PEOPLE AREN'T GETTING CONNECTED. BUT
4 THAT'S THE COST OF A HOUSING NAVIGATOR. AND IF YOU CAN'T FILL
5 THOSE POSITIONS BECAUSE THEY'RE UNDERPAID COMPARED TO LAHSA,
6 PEOPLE AREN'T GOING TO GET HOUSING NAVIGATION SERVICES.

7 I SAY THIS WITH REGARD TO THE CONTROLLER'S OFFICE
8 BECAUSE THIS IS A PHENOMENAL WEBSITE. BUT WE DON'T SEE -- WE
9 DON'T SEE IT AS INDIVIDUAL CASE MANAGERS. HOW MANY PEOPLE ARE
10 BEING FUNDED FOR THIS, RIGHT. WHAT EACH OF THE LINE ITEMS ARE.
11 WHAT IS THE COST OF EACH OF THESE PEOPLE. WHAT IS THE SALARY
12 THAT A PERSON IS RECEIVING BECAUSE I THINK IT'S JUST VERY EASY TO
13 LOOK AT A LINE-BY-LINE BREAKDOWN AND POINT OUT THIS ISN'T GETTING
14 TO THE STREET.

15 BUT IF IT'S THE COST OF HEALTH INSURANCE FOR AN
16 OUTREACH WORKER, AND WE ARE SAYING THE OUTREACH WORKER IS
17 GETTING TO THE STREET, THEN, THAT IS.

18 AND I JUST -- I DON'T WANT TO BE NITPICKING AT A TIME WHEN
19 THE CITY COUNCIL IS STRUGGLING TO PROVIDE COST ALLOCATION FOR
20 SERVICES THAT WE ARE SAYING PEOPLE NEED TO GET OFF THE STREETS.

21 SO, I DON'T KNOW IF THE CONTROLLER'S OFFICE CAN -- CAN
22 POINT OUT THE NUMBER OF EMPLOYEES WHO ARE PAID WITH THAT.

23 THAT I THINK WOULD BE USEFUL TO SAY IT COSTS \$52,000 FOR
24 A CASE WORKER TO PROVIDE THEM THE INCIDENTAL BENEFITS -- FICA.
25 YOU KNOW, THOSE KINDS OF THINGS.

1 THE COURT: ALL RIGHT.

2 MS. MYERS; AND THEN THEN WE CAN JUDGE IS IT TOO
3 EXPENSIVE TO PAY \$26,000 FOR AN OUTREACH WORKER, RIGHT. IS THAT
4 TOO EXPENSIVE.

5 THANK YOU.

6 MR. MEJIA: YEAH. AND I CAN JUST RESPOND, SHAYLA.

7 SO, WHEN YOU CLICK ON THE INVOICE AND IF YOU GO TO THE
8 INVOICE AND YOU SCROLL DOWN, YOU CAN ACTUALLY FIND THE
9 BREAK-DOWN ON HOW MUCH -- HOW MANY CASE MANAGERS WERE
10 THERE.

11 SO, THIS IS FOR THE MONTHS OF OCTOBER, NOVEMBER,
12 DECEMBER.

13 SO, FOR THIS EXAMPLE THIS IS OCTOBER.

14 SO, THERE WERE FIVE CASE MANAGERS. AND YOU COULD SEE
15 HERE HOW MUCH THEY MADE IN THAT MONTH.

16 AND, YOU KNOW, I JUST DID SOME BACK-OF-THE-HAND
17 CALCULATIONS. BUT IF WE JUST TOOK THE HIGHEST CASE MANAGER,
18 WHICH THEY GOT PAID 4,076. AND LET'S JUST SAY THEY WORKED 20
19 DAYS, BUSINESS DAYS IN THE MONTH OF OCTOBER. THAT'S \$204 A DAY.
20 AND THEN IF YOU DIVIDE IT BY 8 IT'S \$25 AN HOUR.

21 SO, THIS IS JUST -- THIS IS NOT OFFICIAL. THIS IS JUST LIKE ME
22 DOING MY ACCOUNTING, YOU KNOW, BECAUSE I'M AN ACCOUNTANT.

23 BUT YOU COULD SEE, YOU KNOW, THAT DETAIL HERE.

24 I THINK IF WE WERE TO ADD IT HERE THIS WOULD MAKE IT
25 REALLY FOR TECHNOLOGY-WISE IT MIGHT BE A LOT. BUT -- BUT WE DO

1 HAVE THE INVOICE WHERE YOU COULD SEE THE BREAK-DOWN ON HOW
2 MANY PEOPLE WERE THERE – THAT WERE WORKING.

3 THE COURT: OKAY.

4 MR. DE LEON: YOUR HONOR, I JUST WANTED TO ADD
5 SOMETHING THAT SHAYLA MYERS -- JUST TO UNDERSCORE THE POINT
6 THAT SHE'S MADE.

7 OFTENTIMES THE CASE WORKERS, THE LINE STAFF AT THE
8 SERVICE PROVIDERS, THEY THEMSELVES ARE OVERWHELMINGLY PEOPLE
9 OF COLOR. THEY THEMSELVES ARE TEETERING THEMSELVES OF
10 EXPERIENCING HOMELESSNESS.

11 I CAN'T SAY THE COUNTLESS VISITS THAT I'VE MADE AND I'VE
12 SPOKEN WITH THEM. THEY THEMSELVES HAVE JOKINGLY HAVE ASKED
13 CAN YOU RESERVE A TINY HOME FOR US OR CAN YOU RESERVE A BED
14 FOR US BECAUSE THEY'RE BARELY MAKING ENDS MEET.

15 THEY ARE THEMSELVES JUST ONE PAYCHECK OR TWO
16 PAYCHECKS FROM EXPERIENCING HOMELESSNESS. AND THAT'S ONE OF
17 THE BIGGEST CONUNDRUMS WE'VE HAD. WE'VE HAD THIS DISCUSSION
18 AD NAUSEUM IN THE COUNCIL.

19 HOW CAN WE, YOU KNOW, INCREASE THEIR SALARIES BECAUSE
20 OF THE RETENTION ISSUE. BECAUSE IT'S -- IT'S HARD WORK.

21 THE COURT: RIGHT.

22 MR. DE LEON: TO BE THERE 24/7.

23 THE COURT: SO, THE VALUE JUDGMENTS LIE WITH YOU AS THE
24 ELECTED OFFICIALS -- NOT WITH THE COURT.

25 MY ONLY RED LINE IS I WANT THIS DATA UP. I WANT THE PUBLIC

1 TO BE ABLE TO SEE IT. I WANT YOU[TO BE ABLE TO SEE IT. AND THEN
2 YOU MAKE YOUR DECISIONS AS ELECTED OFFICIALS.

3 AND THE ONE THING I'M ENCOURAGING THE CITY TO DO
4 WITHOUT TAKING ACTION TODAY IS TO MAKE CERTAIN OR HOPEFULLY
5 THINK ABOUT IF YOU'RE PAYING THE BILL, WHAT ARE YOU PAYING FOR.

6 LET ME REPEAT THAT.

7 ARE YOU GETTING AN INVOICE AND THEN PAYING A BILL
8 WITHOUT KNOWING THE UNDERLYING DATA BECAUSE HISTORICALLY NO
9 MATTER WHAT YOU TELL ME THIS WAS PROVIDER ORIENTED.

10 THIS SYSTEM INITIALLY WAS SET UP TO GET PROVIDERS PAID.
11 NOTHING WRONG WITH THAT.

12 BUT FOR YEARS WE WENT BY. AND WE'VE HELD HEARINGS.
13 AND NOBODY HAS BEEN LISTENING.

14 WE DIDN'T HAVE ANY DATA SUPPORTING IT. NOW THAT WAS
15 EARLIER IN 2022, ET CETERA, WHEN WE'RE SEEING TENS IF NOT
16 HUNDREDS OF MILLIONS OF DOLLARS GOING THROUGH THIS SYSTEM
17 WITH NO ACCOUNTING.

18 THAT'S WHY WE'VE BEEN AFTER THIS AUDIT WITH A&M AND
19 ENCOURAGING YOU TO GET THIS WEBSITE UP AND POST THIS ON THE
20 FRONT SIDE BEFORE THESE BILLS ARE PAID.

21 NOW, YOUR PROVIDERS ARE GOING TO PUSH BACK AT YOUR
22 COMMITTEE AND SAY, LOOK, WE'VE GOT 25 PERCENT. WE WANT TO GO
23 TO 40 OR 50 PERCENT OR WE'RE GOING TO GO OUT OF BUSINESS.

24 WELL, I'LL LEAVE THAT RESPONSE TO YOU FOLKS AS ELECTED
25 OFFICIALS. BUT MINIMALLY, YOU'VE GOT TO HAVE THIS. AND THE PUBLIC

1 HAS TO HAVE IT NO MATTER WHAT YOUR POSITION IS.

2 SO, THAT'S MY RED LINE. AND I'M GOING TO CONSTANTLY ASK
3 THE QUESTION IS WHY ARE THESE BILLS BEING PAID UNLESS YOU HAVE
4 THIS UNDERLYING DATA FROM LAHSA IN REAL TIME WHEN YOU GET THE
5 INVOICE.

6 SO, YOU GET AN INVOICE INTO THE CITY. THEY SHOULD HAVE
7 THIS UNDERLYING DATA. THEY'RE PROBABLY GOING TO PAY THE BILL
8 ANYWAY, BUT AT LEAST YOU HAVE SOME IDEA WHAT YOU'RE PAYING.

9 FOLKS, THAT WASN'T HAPPENING IN THE PAST. I DON'T CARE
10 WHAT YOU SAY TO THE COURT.

11 ALL RIGHT. NOW, WE'RE GOING TO MOVE ON BECAUSE I KNOW
12 YOU'RE GETTING --

13 YEAH. LAHSA, DO YOU HAVE ANY QUESTIONS? I KNOW THAT
14 YOU'RE HERE. AND I WANT TO COMMEND YOU QUITE FRANKLY AND YOUR
15 DIRECTOR FOR TAKING TO THE STREETS WITH US LAST SUNDAY. IT WAS
16 REFRESHING.

17 SO, WHERE IS LAHSA? LAST TIME YOU SAID NOTHING. YOU
18 WAITED UNTIL THE CONTROLLER LEFT. THEN YOU HAD A LITTLE BIT OF
19 AN ACCUSATION.

20 SO, YEAH. AND IF YOU NEED TO GO AT ANY TIME, THAT'S FINE.

21 MR. HARRIS-DAWSON: NO. THANK YOU FOR THAT.

22 BUT I DO THINK -- YOU KNOW, WE'RE SITTING HERE WITH OUR
23 CALCULATORS OUT DOING -- DOING MATH. AND I THINK, ONE, THIS IS A
24 GREAT PIECE OF WORK TO THE CONTROLLERS OR PERHAPS TO YOU.

25 BUT, YOU KNOW, ON THESE -- PARTICULARLY ON THE

1 STAFFING, KNOWING THE AMOUNT OF TIME ON THE PROJECT MATTERS A
2 LOT. BECAUSE IF IT'S ONE DAY AND SOMEONE MADE \$5,000, THAT'S VERY
3 DIFFERENT THAN IF THEY WORKED, YOU KNOW, ALL 20 DAYS OF THE
4 MONTH. OR IF THEY WERE A HALF-TIME WORKER OR THREE-QUARTERS'
5 TIME OR A FULL-TIME WORKER, THAT MATTERS A LOT.

6 BUT I THINK IT'S AN IMPORTANT DETAIL THAT -- I MEAN, I DON'T
7 WANT TO MESS UP THE BEAUTY OF THE PRESENTATION.

8 BUT FROM THE POINT OF VIEW OF US AS DECISION-MAKERS
9 AND THE PUBLIC, THAT'S -- THAT'S AN IMPORTANT DETAIL.

10 THE COURT: OKAY.

11 SOMETIMES THE GOOD IS BETTER THAN THE PERFECT.

12 AND BEFORE -- WE HAVEN'T EVEN HAD THE GOOD. SO, THANK
13 YOU.

14 NOW, ANY OTHER COMMENTS?

15 ALL RIGHT.

16 (THE COURT AND SPECIAL MASTER CONFERRING.)

17 THE COURT: YEAH. I WANT TO GO -- I WANT TO BRING LAHSA
18 UP.

19 LAST TIME YOU DIDN'T MAKE AN APPEARANCE. THIS TIME YOU
20 ARE MAKING AN APPEARANCE.

21 COME ON UP HERE.

22 (PAUSE IN PROCEEDINGS.)

23 THE COURT : AND YOU AND THE CONTROLLER HAD A LITTLE BIT
24 OF A DISPUTE LAST TIME. I DON'T THINK IT'S WORTHWHILE TO GET BACK
25 INTO IT.

1 BUT I WOULD APPRECIATE YOU MAKING YOUR APPEARANCE
2 TODAY AND BEING HERE BEFORE THE CONTROLLER LEAVES.

3 ALL RIGHT. COUNSEL, SO, WHO ARE YOU?

4 I KNOW WHO YOU ARE, BUT FOR MY RECORD DOESN'T.

5 MS. JOHNSON: GOOD MORNING. RACHEL JOHNSON, CHIEF OF
6 STAFF, REPRESENTING LAHSA ON BEHALF OF DR. ADAMS KELLUM WHO
7 ALSO CANNOT BE HERE BECAUSE SHE IS WITH HER NEW GRANDBABY.

8 THE COURT: A BIG SHOUTOUT. SHE'S GOT A NEW
9 GRANDCHILD, SO.

10 MS. JOHNSON: YEAH. SO, SHE CANNOT BE HERE
11 UNFORTUNATELY.

12 THE COURT: YEAH.

13 MS. JOHNSON: BUT WE ARE HERE TO REPRESENT HER.

14 THE COURT: AND I'VE GOT A PICTURE TOO. IT'S TERRIFIC.

15 MS. JOHNSON: OH, GOOD. GOOD.

16 (LAUGHTER.)

17 THE COURT: OKAY.

18 MS. JOHNSON: AND I'M WITH MY COLLEAGUES BEVIN KUHN,
19 WHO IS OUR DEPUTY DIRECTOR OF DATA ANALYTICS.

20 OUR CFO JANINE TREJO AND DR. HOLLY HENDERSON WHO
21 OVERSEES OUR RISK MANAGEMENT.

22 THE COURT: THANK YOU VERY MUCH.

23 NOW, DO YOU HAVE ANY QUESTIONS?

24 THIS IS YOUR OPPORTUNITY.

25 SPECIAL MASTER MARTINEZ: WELL, NO. AT THIS TIME -- SO,

1 WE WANTED TO TAKE THIS OPPORTUNITY, ONE, TO THANK LAHSA FOR
2 SUPPLYING A&M WITH THE CRITICAL DATA ESSENTIAL TO THE
3 HOMELESSNESS ASSESSMENT FOR THE CITY OF LOS ANGELES.

4 THE COURT MUST UNDERScore THE PRESSING URGENCY OF
5 INSURING THAT THIS DATA IS DELIVERED PROMPTLY TO A&M TO MAINTAIN
6 THE INTEGRITY AND TIMELINES OF THE ASSESSMENT WHICH IS CENTRAL
7 TO OUR EFFORTS.

8 ADDITIONALLY, IT'S IMPORTANT TO RECOGNIZE THE PARALLEL
9 NEED FOR LAHSA TO PROVIDE THE CONTROLLER WITH INVOICES AND
10 SUPPORTING DOCUMENTS RELATED TO THIS YEAR'S EXPENSES ON
11 HOMELESSNESS WITHIN THE THREE PROGRAMS, THE LA ALLIANCE
12 AGREEMENT, THE FREEWAY AGREEMENT AND INSIDE SAFE.

13 THIS IS KEY TO MAINTAINING ACCOUNTABILITY AND
14 TRANSPARENCY AND HIGHLIGHTED ON THE PUBLIC WEBSITE.

15 NONETHELESS, THE MOST IMMEDIATE FOCUS SHOULD REMAIN
16 ON INSURING THAT ALVAREZ & MARSAL RECEIVES THE DATA NECESSARY
17 TO PROGRESS WITH THEIR ASSESSMENT TO INSURE THAT WE GET THE
18 REPORT IN A TIMELY FASHION.

19 I PRO- -- WE PROPOSE THE COURT THAT A&M AND THE
20 CONTROLLER'S OFFICE AND LAHSA WORK COLLABORATIVELY
21 PARTICULARLY IF THERE ARE ANY OVERLAPPING DATA REQUESTS
22 RELATED TO THIS FISCAL YEAR.

23 BY COORDINATING CLOSELY THESE PARTIES CAN INSURE THAT
24 ALL RELEVANT INFORMATION IS SHARED ACCURATELY AND EFFECTIVELY
25 AND BENEFITING OUR COLLECTIVE GOALS.

1 THEREFORE, THE COURT URGES ALL PARTIES TO PRIORITIZE
2 AND ADVANCE THIS PROCESS WITH URGENCY AND COMMITMENT.

3 THE COURT: NOW, THAT CAME TO ME FROM THE SPECIAL
4 MASTERS.

5 I DRAFTED IT OUT. SO, THANK YOU FOR READING THAT.

6 DO YOU HAVE ANY QUESTIONS ABOUT OUR REQUEST?

7 DR. HENDERSON: I'M -- HELLO. DR. HOLLY HENDERSON,
8 DIRECTOR OF RISK MANAGEMENT.

9 I JUST WANTED TO NOTE. WE ACKNOWLEDGE IT. WE ARE
10 FULLY ON BOARD AND REMAIN COMMITTED TO PROVIDING THE
11 INFORMATION WITHIN THE SET TIMEFRAME.

12 SO, WE ARE VERY COMMITTED TO THAT.

13 THE COURT: NOW, WHAT ABOUT THIS TWO-WEEK REQUEST,
14 MICHELE.

15 SHARE THAT WITH ME AND JAY. SHARE THAT WITH ME
16 BECAUSE TODAY --

17 (THE COURT CONFERRING WITH SPECIAL MASTERS.)

18 THE COURT: I'M GOING TO SET THIS FOR A TIME THAT'S
19 CONVENIENT FOR ALL OF THE ELECTED. OKAY.

20 SPECIAL MASTER MARTINEZ: CORRECT.

21 THE COURT: AND LAHSA.

22 SPECIAL MASTER MARTINEZ: YES.

23 THE COURT: AND IS THIS THE APPROPRIATE TIME?

24 SPECIAL MASTERS MARTINEZ: NO.

25 THE COURT: ALL RIGHT. THEN I'LL WAIT FOR A FEW MOMENTS.

1 OKAY. BECAUSE I DON'T WANT TO LOSE THEM. I WANT TO BE -- IT CAN
2 BE CONVENIENT TO YOU -- IT COULD BE CONVENIENT TO YOU. BUT THIS
3 TIME CONVENIENCE TO THE MAYOR. OKAY.

4 THIS NEEDS TO BE AT THE TOP LEVEL. IT'S NOT GETTING DOWN
5 TO THE FLOOR. ALL RIGHT.

6 I THINK WE'RE ALMOST DONE.

7 SPECIAL MASTER S MARTINEZ: YEAH. IF I CAN NOW, YEAH,
8 WE'RE GOING TO HAVE THE ALLIANCE COME UP NEXT. BUT IF I CAN
9 PROVIDE A BRIEF UPDATE.

10 I'M JUST GOING TO PROVIDE A BRIEF UPDATE ON THE
11 CONVERSATION ON WHAT THE ALLIANCE IS GOING TO DISCUSS, JUDGE.

12 THE COURT: YEAH. I'LL TURN BACK TO THE ALLIANCE THEN.

13 (THE COURT CONFERRING WITH SPECIAL MASTER.)

14 THE COURT: I'M GETTING DIRECTIONS FROM THE SPECIAL
15 MASTER.

16 (LAUGHTER.)

17 THE COURT: SHE'S GOT AN AGENDA HERE.

18 SPECIAL MASTER MARTINEZ: I DO -- WE ALL HAVE AN AGENDA.

19 THE COURT: WHAT'S -- WHAT'S --

20 SPECIAL MASTER MARTINEZ: JUDGE, BEFORE WE MOVE
21 FORWARD TO THE LA ALLIANCE, THIS PAST MONTH PRIOR TO THE LAST
22 HEARING WE ASKED THEM TO GO BACK.

23 ONE, THE CITY APPROVED THEIR HOUSING BED PLAN. THEY'VE
24 BEEN IN COMMUNICATION WITH THE LA ALLIANCE IN REGARDS TO THE
25 ENCAMPMENT RESOLUTIONS THAT THE COUNTY -- THE CITY.

1 THE LA ALLIANCE HAS ALSO BEEN INTERACTING WITH THE
2 COUNTY IN REGARDS TO SOME OF THE ISSUES THAT THE LA ALLIANCE
3 HAS AND AS WELL WITH THE CITY IN REGARDS TO THE ENCAMPMENT
4 RESOLUTIONS AS WELL THE CITY HAS BEEN COMMUNICATING WITH THE
5 COUNTY IN REGARDS TO SOME ISSUES.

6 WE HAVE SOME UPCOMING ZOOM MEETINGS WITH THE SPECIAL
7 MASTERS, ONE WHICH IS OCTOBER 9TH SPECIFICALLY WITH THE CITY,
8 COUNTY AND THE ALLIANCE.

9 AND I KNOW THE CITY AND THE LA ALLIANCE HAVE BEEN
10 DISCUSSING ABOUT THE BED PLAN AND ALSO THE ENCAMPMENT
11 RESOLUTIONS.

12 AND, SO, THIS IS WHERE WE'RE AT.

13 WE WOULD LIKE TO GET AN UPDATE FROM THE LA ALLIANCE
14 BEFORE -- AND SEEING WHERE WE ARE AT AS IT PERTAINS TO THEIR
15 ISSUES AND RESOLUTION TO POTENTIALLY BASED ON MY
16 CONVERSATIONS YESTERDAY WITH THE CITY FAMILY THEY MAY -- YOU
17 ALL MAY NEED SOME ADDITIONAL TIME TO HASH THIS OUT.

18 AND, SO, THIS IS WHERE THE TWO-WEEK EXTENSION JUDGE
19 CARTER IS SPEAKING ABOUT.

20 BUT BEFORE THAT, WE NEED TO KNOW IF TWO WEEKS IS WHAT
21 THE LA ALLIANCE NEEDS TO GET THIS ALL WRAPPED UP WITH BOTH
22 PARTIES.

23 THE COURT: YEAH. IT OCCURRED JUST BEFORE I CAME INTO
24 COURT MICHELE HAD INFORMED ME THAT THE PARTIES NEEDED AN
25 ADDITIONAL TWO WEEKS.

1 SPECIAL MASTER MARTINEZ: POTENTIALLY.

2 THE COURT: POTENTIALLY. BUT I DON'T KNOW THAT.

3 SO, LET ME HEAR FROM LA ALLIANCE.

4 MS. MITCHELL: SURE, YOUR HONOR.

5 YESTERDAY I BELIEVE THE CITY AND MY COLLEAGUE MR.

6 UMHOFFER WHO HAS STEPPED OUT I THINK DID HAVE A CONVERSATION.

7 I WAS ON A PLANE ON THE WAY BACK FROM EUROPE. AND, SO,

8 I DID NOT PARTICIPATE --

9 THE COURT: OKAY.

10 MS. MITCHELL: -- IN THAT CONVERSATION.

11 MY UNDERSTANDING IS THERE WAS SOME MORE INFORMATION

12 THAT WAS PRESENTED ABOUT THE BED PLAN.

13 AND I THINK THE ALLIANCE DOES NEED SOME ADDITIONAL TIME

14 TO CONSIDER ITS POSITION ON THE BED PLAN.

15 REGARDING THE ISSUE ON THE ENCAMPMENT RESOLUTIONS IN

16 WHICH THERE'S A MOTION PENDING, I THINK THERE WAS A SUGGESTION

17 THAT THERE MAY BE A PLAN COMING. BUT WE HAVEN'T SEEN ANYTHING.

18 SO, AT THIS TIME FROM THE ALLIANCE'S PERSPECTIVE --

19 THE COURT: AND, MATT, COME ON UP HERE.

20 MATT, COME ON. THANK YOU.

21 I'M SORRY, LIZ. PLEASE CONTINUE.

22 MS. MITCHELL: SO -- SO, AT THIS TIME IT'S MY

23 UNDERSTANDING THAT WE JUST -- I THINK WE'RE LOOKING FOR AN ORDER

24 FROM THE COURT.

25 I THINK ALL THE BRIEFING HAS BEEN DONE ON THE

1 ENCAMPMENT RESOLUTION ISSUE.

2 BUT MR. UMHOFFER CAN SPEAK MORE TO THAT CONVERSATION
3 YESTERDAY.

4 (THE COURT CONFERRING WITH SPECIAL MASTER.)

5 (PAUSE IN PROCEEDINGS.)

6 THE COURT: I'M GOING TO ASK THE CONTROLLER TO STAY
7 FOR JUST A MOMENT. I WANT TO THANK YOU FOR YOUR PRESENTATION
8 BECAUSE WHENEVER WE SET THIS NEXT MEETING I WANT TO BE
9 COURTEOUS AND SEE IF EVERYBODY IS AVAILABLE. OKAY.

10 MR. UMHOFFER: SO, YOUR HONOR, ON THE ENCAMPMENT
11 RESOLUTION PIECE, ITS OUR VIEW THAT IT'S BRIEFED.

12 WE DID HAVE A CONVERSATION YESTERDAY WHERE THERE
13 WAS FOR THE FIRST TIME A SUGGESTION THAT THIS COULD BE RESOLVED
14 QUICKLY. BUT WE DON'T HAVE THE PROPOSAL FROM THE CITY ABOUT
15 HOW TO GET THOSE.

16 THE COURT: WHO WERE YOU SPEAKING TO? GIVE ME A
17 NAME.

18 MR. UMHOFFER: MATT -- MATT SABO.

19 THE COURT MATT IS HERE?

20 MR. UMHOFFER: YES.

21 THE COURT: MATT, THANK YOU FOR BEING HERE.

22 MR. UMHOFFER: YES.

23 THE COURT: SO WHEN ARE YOU TWO GOING TO GET
24 TOGETHER?

25 MR. UMHOFFER: WE CAN DO IT AGAIN. BUT OUR -- OUR --

1 THE COURT: WALK OVER AND TALK TO HIM. JUST --
2 MR. UMHOFFER: OKAY.
3 THE COURT: -- GET A CHAIR. THAT'S AN ORDER.
4 MR. UMHOFFER: OKAY.
5 THE COURT: GO OVER AND TALK TO HIM.
6 MR. UMHOFFER: YEAH.
7 THE COURT: SEE WHERE THE PAPERWORK ---
8 (PAUSE IN PROCEEDINGS.)
9 THE COURT: COUNSEL, I'M NOT GOING TO SET DATES WITHOUT
10 --
11 (PAUSE IN PROCEEDINGS.)
12 THE COURT: YEAH. AND IF YOU HAVE TO GO, I UNDERSTAND
13 YOU HAVE OTHER DUTIES. I'VE BEEN FOLLOWING WHAT YOU HAD GOING
14 YESTERDAY. YOU'VE GOT QUITE A BIT ON YOUR TABLE.
15 OKAY.
16 MS. MITCHELL: I APPRECIATE THAT, YOUR HONOR.
17 THE COURT: BUT LET ME -- LET ME CHECK WITH MIRA.
18 I NEED A CONVENIENT TIME. I NEED TO KNOW THAT YOU'RE
19 AVAILABLE OUT OF COURTESY SO I'M NOT JUST WRITING AN ORDER.
20 OKAY.
21 MS. MITCHELL: OF COURSE.
22 THE COURT: AND THE SAME THING WITH MAYOR BASS AND THE
23 SAME THING WITH THE PRESIDENT.
24 MS. MITCHELL: OF COURSE.
25 THE COURT: OF THE COUNCIL. OKAY.

1 AND THEY'RE DECIDING A MUCH -- WHAT THEY TELL ME IN
2 TERMS OF DATES MAKES A DIFFERENCE WHAT I SET.

3 (THE COURT CONFERRING WITH SPECIAL MASTER.)

4 THE COURT: DO YOU WANT TO GIVE AN UPDATE ON THE
5 PUBLIC WEBSITE WHERE THEY'RE TALKING, MIRA.

6 MS. HASHMALL: YES, YOUR HONOR. THANK YOU.

7 THE COURT: YEAH.

8 MS. HASHMALL: THE COUNTY HAS KEPT ITS WEBSITE AS
9 CURRENT AS POSSIBLE.

10 THE COURT: RIGHT.

11 MS. HASHMALL: IN FACT, THERE ARE RECENT UPDATES THAT
12 HAVE DETAILED INVOICES WITH REGARDS TO OUR --

13 THE COURT: I SEE THAT --

14 MS. HASHMALL: -- OUR SETTLEMENT EXPENSES.

15 AND I THINK WE'RE ALL EXCITED TO SEE THE TRANSPARENCY
16 REGARDING THE SIGNIFICANT --

17 THE COURT: YEAH.

18 MS. HASHMALL: -- FINANCIAL COMMITMENT THE COUNTY MADE
19 TO THE CITY'S ROADMAP --

20 THE COURT: AND LET ME TAKE A MOMENT TO COMMEND --

21 MS. HASHMALL: -- AGREEMENT.

22 THE COURT: LET ME TAKE A MOMENT TO COMMEND YOU ON
23 THAT.

24 SOMETIMES I GROWL. BUT WHEN YOU -- THANK YOU.

25 MS. HASHMALL: YES. THANK YOU.

1 AND I KNOW THE CHAIR HAS OTHER COMMITMENTS. BUT WE
2 CERTAINLY APPRECIATE THE COURT'S INDULGENCE --

3 THE COURT: AND --

4 MS. HASHMALL: -- AND TIME TODAY.

5 THE COURT: -- THEY'RE BACK THERE TALKING. THEY'RE
6 GOING TO BE DONE WITH THIS CONVERSATION IN JUST A MOMENT.

7 AND THEY'RE GOING TO GIVE US A TIMEFRAME WHEN THE TWO
8 OF THEM CAN MEET.

9 (PAUSE IN PROCEEDINGS.)

10 THE COURT: AND YOU HAVE OTHER DUTIES TO PERFORM.

11 THANK YOU FOR YOUR COURTESY.

12 MS. HASHMALL: THANK YOU, YOUR HONOR.

13 THE COURT: AND THANK YOU VERY MUCH.

14 AS THE PRESIDENT OF THE COUNCIL, YOU PROBABLY HAVE
15 OTHER DUTIES TO PERFORM.

16 YOU KNOW, WE CAN GIVE YOU A CALL INSTEAD OF --

17 YEAH.

18 IF YOU NEED TO GO, YOU'VE GOT -- YOU'VE GOT A CITY TO
19 RUN. YOU'VE GOT A COUNTY TO RUN.

20 THANK YOU FOR YOUR COURTESY TODAY.

21 (THE COURT CONFERRING WITH SPECIAL MASTER.)

22 THE COURT: FOR THE AUDITOR, YEAH, THANK YOU FOR YOUR
23 PRESENTATION.

24 AND, OF COURSE, I'M GOING TO BE ASKING WHY WE'RE NOT
25 DOING THIS WITH EVERY INVOICE GOING FORWARD. OKAY.

1 SO, FOR THE COUNCIL PRESIDENT, BEFORE YOU PAY THE
2 BILLS, COUNCIL PRESIDENT, BEFORE YOU PAY YOUR BILLS, I'M GOING TO
3 BE ASKING WHY WE DON'T HAVE THIS GOING FORWARD FOR EVERY
4 SINGLE INVOICE BEFORE YOU PAY THAT BILL.

5 I LEAVE THAT TO YOU, BUT I THINK YOU'RE GOING TO NEED
6 THIS DATA GOING FORWARD.

7 OKAY.

8 AND FOR THE AUDITORS, THANK YOU VERY MUCH.

9 DIANE, LAURA, THANK YOU.

10 AND, BY THE WAY, THINK ABOUT THE LUSKIN INSTITUTE OR
11 SOMEBODY ELSE.

12 I'M GOING TO HAVE MICHELE CONTACT YOU. BUT IF WE NEED
13 PEOPLE OUT IN THE STREETS INSTEAD OF JUST THE 18 AUDITS, IF WE
14 NEED A HUNDRED, ET CETERA, LET'S GET THE PERSON POWER TO HELP
15 YOU. AT LEAST SOME OF THESE GREAT INSTITUTIONS. OKAY.

16 OKAY. NOW, WHAT'S YOUR SUGGESTION? -- YOU AND MATT.

17 MR. UMHOFFER: THEY NEEDED A COUPLE OF MINUTES TO
18 DISCUSS --

19 THE COURT: OKAY.

20 MR. UMHOFFER: -- AMONGST THEMSELVES, YOUR HONOR.
21 APOLOGIES.

22 (THE COURT CONFERRING WITH SPECIAL MASTER.)

23 THE COURT: THANK YOU VERY MUCH. APPRECIATE YOUR
24 COURTESY.

25 KEVIN, THERE'S GOING TO BE ANOTHER OPPORTUNITY IN TWO

1 WEEKS. BECAUSE THAT'S WHAT I'M TRYING TO SAY, KEVIN.

2 THAT'S GOING TO BE MORE MEANINGFUL BECAUSE I WANT
3 MORE --

4 SO, TERRY, KEVIN, NO DISCOURTESY TO YOU. BUT I WANT
5 MAYOR BASS HERE ALSO. OKAY.

6 SO, THIS IS GOING TO BE IN TWO WEEKS.

7 I THOUGHT WE WERE GOING TO TURN THE LECTERN OVER TO
8 YOU TODAY. I MADE THE DECISION NOT TO. I WANT ALL THE ELECTED
9 HERE AT ONE TIME. OKAY. AND THAT'S WHY.

10 SO, PARDON THE DISCOURTESY TO YOU. OKAY.

11 AND THAT'S A SNAP JUDGMENT CALL ON MY PART BECAUSE I
12 WANTED TO GIVE YOU THE LECTERN TODAY.

13 BUT I WANT ALL THE ELECTED OFFICIALS HERE.

14 SO, KEVIN, TERRY, AS I SAID, I WANT ALL THE ELECTED
15 OFFICIALS HERE. I JUST DON'T WANT IT PIECEMEAL. OKAY.

16 (PAUSE IN PROCEEDINGS.)

17 THE CLERK: FOR MY LMN PARTICIPANTS ON THE ZOOM, THE
18 COURT IS GOING TO END THE ZOOM AT THIS TIME.

19 (PAUSE IN PROCEEDINGS.)

20 THE COURT: AND TERRY -- TERRY, KEVIN, THE COMMUNITY,
21 LET ME APOLOGIZE TO YOU. BECAUSE I WAS GOING TO GIVE
22 YOU THE LECTERN TODAY TO TELL OUR ELECTED OFFICIALS WHETHER
23 THIS IS HITTING THE STREET OR NOT.

24 AND MAYOR BASS IS IN MEXICO. SHE'LL BE BACK. WE'RE
25 GOING TO SET A DATE SO THE COUNCIL PRESIDENT IS PRESENT AGAIN.

1 AND THE CHAIR OF THE BOARD OF SUPERVISORS IS PRESENT.

2 AND DR. ADAMS IS PRESENT, PARTICULARLY FROM LAHSA.

3 SO, WE'RE MISSING TWO KEY PEOPLE.

4 I DON'T THINK WE NEED TO HEAR TWICE.

5 SO, PARDON MY DISCOURTESY BECAUSE I THOUGHT I WAS
6 GOING TO GIVE YOU AN OPEN MIC TODAY. BUT THAT OPPORTUNITY WILL
7 COME SO THEY HEAR FIRSTHAND WHETHER THIS IS HITTING THE STREET
8 OR NOT.

9 OKAY. SO, YOU HAVE MY APOLOGIES FOR THAT.

10 (PAUSE IN PROCEEDINGS, 11:26 A.M. TO 11:37 A.M.)

11 THE COURT: WE'RE GOING TO GO BACK ON THE RECORD FOR
12 JUST A MOMENT.

13 AND GET ALL YOU FOLKS BACK TO YOUR RESPECTIVE
14 OFFICES.

15 TO INSURE PRECISION AND DUE FAIRNESS, THE COURT WILL
16 PROCEED AS FOLLOWS.

17 AND I WANT TO THANK MICHELE GOING FROM PARTY TO PARTY
18 AND CONVERSING WITH YOU.

19 LA ALLIANCE WILL GIVE THE COURT THEIR ACCEPTANCE OF THE
20 RESPECT A BED PLAN THIS UPCOMING FRIDAY, OCTOBER 4TH.

21 SPECIAL MASTER MARTINEZ: ACCEPTANCE OR --

22 MR. UMHOFFER: OR REJECTION.

23 THE COURT: OR REJECTION.

24 SPECIAL MASTER MARTINEZ: OR REJECTION.

25 THE COURT: YEAH. OR REJECTION. MY APOLOGIES.

1 NOW, OCTOBER 4TH. WE'LL BE BACK IN SESSION ON OCTOBER
2 8TH AT 9:00 A.M. IN THIS COURTHOUSE.

3 OF COURSE, ALLOWING THE INTERVENORS ONE WEEK TO
4 BRIEF UPON THIS INFORMATION AND REQUEST THAT THEY SUBMIT THEIR
5 BRIEFING BY OCTOBER 11TH.

6 IF THERE'S A DISAGREEMENT ON THE BED PLAN, THEN, THE
7 COURT WILL RECONVENE IN TWO WEEKS ON OCTOBER 16TH AT 9:00 A.M.
8 IN THIS COURTHOUSE WITH OTHER MATTERS PENDING.

9 AT THAT TIME WE'D INVITE THE ELECTED OFFICIALS BACK
10 BECAUSE MAYOR BASS COULD NOT BE PRESENT TODAY.

11 AND DIRECTOR ADAMS HAS THE BLESSINGS OF A NEW
12 GRANDCHILD. SHE'S OUT OF THE AREA.

13 THE PRESIDENT OF THE COUNCIL WILL BE INVITED BACK AS
14 WELL AS THE CHAIRMAN OF THE BOARD. SO, WE HAVE ALL FOUR
15 ENTITIES PRESENT.

16 I'M GOING TO REQUEST ONCE AGAIN THAT THE CONTROLLER
17 AND THE CITY MAKE ANOTHER PRESENTATION CONCERNING THIS
18 WEBSITE.

19 AND I'VE STATED BEFORE. THAT'S MY RED LINE. I WANT
20 TRANSPARENCY ON THIS WEBSITE GOING FORWARD.

21 I'M HOPING THAT THIS WEBSITE WILL CONVINCING THE CITY TO
22 NOT ONLY HAVE AN INVOICE BUT THE UNDERLYING DATA THAT
23 SUBSTANTIATES THEIR PAYING OF THESE BILLS WHICH HAVE SIMPLY
24 BEEN BASED UPON AN INVOICE FROM LAHSA IN THE PAST.

25 AND I'M NOT CERTAIN ABOUT THE AUDITOR CONTROLLER --

1 STRIKE THAT -- THE A&M.

2 ALTHOUGH, I THINK THAT THEY WILL GET BACK TO YOU,
3 MICHELE, THIS WEEK. BECAUSE I THINK IT WILL BE WISE AND HAVE
4 SUGGESTED TO THEM THAT WE GET THE LUSKIN CENTER INVOLVED OR
5 OTHER ENTITIES THAT CAN HELP SPOT CHECK THE DIFFERENT PROVIDER
6 SITES -- NOT EXPECTING A HUNDRED PERCENT TO BE CHECKED BUT A
7 SIGNIFICANT NUMBER. BECAUSE THE INFORMATION COMING BACK TO
8 THE COURT AS YOU'VE HEARD TODAY IS TROUBLING IN TERMS OF THE
9 REPRESENTATIONS BEING MADE CONCERNING STAFFING AND QUALITY OF
10 SERVICES.

11 I WANT TO COMMEND ALL OF YOU THOUGH FOR WORKING
12 TOGETHER. THUS FAR --

13 MIRA, I SAW THAT YOU WANTED TO SAY SOMETHING.

14 MS. HASHMALL: YES, YOUR HONOR.

15 I HAVE AN IMMOVABLE CONFLICT ON THE 17TH OF OCTOBER.
16 I'M JUST WONDERING --

17 THE COURT: NO, THE 16TH.

18 MS. HASHMALL: OH, IS IT THE WEDNESDAY OR THE THURSDAY?

19 THE COURT: IT'S A WEDNESDAY.

20 MS. HASHMALL: WEDNESDAY, THE 16TH.

21 THE COURT: THE 16TH. 1-6.

22 MS. HASHMALL: OKAY.

23 THE COURT: IS THAT OKAY?

24 MS. HASHMALL: I'LL HAVE TO MAKE IT WORK.

25 THE COURT: OKAY.

1 MS. HASHMALL: AND THEN I'M NOT SURE I UNDERSTAND THE
2 OCTOBER 8TH DATE.

3 THE COURT: THAT IS THE DATE FOR THE BED PLAN.
4 WE'VE SEPARATED THAT OUT.

5 MS. HASHMALL: OKAY. SO, JUST TO CLARIFY BECAUSE MY
6 NOTES ARE SLOPPY.

7 THE COURT: WHY DON'T WE JUST PUT THIS OUT ON THE
8 DOCKET FOR YOU. WE'RE GOING TO DOCKET THIS ANYWAY.

9 MS. HASHMALL: OKAY. BUT I UNDERSTOOD YOU TO SAY THAT
10 THE PLAINTIFF NEEDS TO RESPOND TO THE BED PLAN BY OCTOBER 4TH.

11 AND THEN OCTOBER 8TH IS IN A HEARING. OKAY.
12 OCTOBER 11TH IS THE INTERVENOR RESPONSE DEADLINE.

13 AND THEN OCTOBER 16TH --

14 THE COURT: IS THE HEARING AGAIN.

15 MS. HASHMALL: OKAY.

16 THE COURT: WE'VE SEPARATED OUT THE BED PLAN SO WE
17 GET THAT RESOLVED. OKAY.

18 NOW, IS THERE ANYTHING FURTHER?

19 AND I'M SORRY, JUDGE. JUST -- INTERVENORS.

20 MY APOLOGY, SHAYLA.

21 MS. MYERS: JUST TO CLARIFY.

22 SO, WE ARE BRIEFING AFTER THE HEARING ON THE BED PLAN
23 NOT BEFORE?

24 THE COURT: THAT WAS MY UNDERSTANDING FROM MICHELE.
25 WHEN I SENT HER TO EACH PARTY TO TALK TO EACH PARTY.

1 MS. MYERS: AND SO THE -- IS THE HEARING ON THE -- ON
2 OCTOBER 8TH TO APPROVE THE BED PLAN?

3 THE COURT: NOT NECESSARILY.

4 MS. MYERS; OKAY. I JUST WANT TO MAKE SURE THAT WE
5 UNDERSTAND WHAT WE'RE BRIEFING.

6 THE COURT: YEAH. NO. YOU'RE -- YOU CAN'T BE -- I CAN'T
7 HAVE A HEARING AND NOT HAVE YOU HAVE A CHANCE TO PARTICIPATE.

8 SO, WE'LL HEAR THAT.

9 AND THEN YOU'LL HAVE YOUR BRIEFING.

10 MS. MYERS: OKAY. THANK YOU, YOUR HONOR.

11 THE COURT: OKAY.

12 ALL RIGHT.

13 AND FOR THE COMMUNITY THAT WAS PREPARED TO SPEAK
14 TODAY, YOU'LL SPEAK ON THAT DATE.

15 AND TO PRESENT WHETHER THIS IS GETTING TO THE STREET
16 OR NOT WHEN ALL OF THE ELECTED OFFICIALS ARE PRESENT.

17 AND WE'LL SEE WHAT THIS WEBSITE LOOKS LIKE AS WELL.

18 ALL RIGHT. THEN IS THERE ANYTHING FURTHER?

19 THEN HAVE A GOOD DAY. APPRECIATE YOUR ATTENDANCE
20 TODAY.

21 ALL: THANK YOU, YOUR HONOR.

22 (PROCEEDINGS ADJOURNED AT 11:42 A.M.)

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TRANSCRIBER'S CERTIFICATE

DISCLAIMER

THE INTEGRITY OF THIS TRANSCRIPT MAY BE ADVERSELY AFFECTED
DUE TO MUFFLED AND UNCLEAR AUDIO TRANSMISSION.

I, Dorothy Babykin, attest that the foregoing proceedings provided to me
electronically were transcribed by me to the best of my ability.

 /s/ Dorothy Babykin

Dorothy Babykin

Date: 10/3/2024